CITY OF CHANDLER

COUNCIL BUDGET WORKSHOP #2

March 13, 2014

City Council Conference Room

5:30 PM

- Preliminary One-Time General Fund Balance Projection
- Preliminary 2015-2024 Capital Improvement Program

Dawn Lang, Management Services Director
Greg Westrum, Budget Manager

Chandler + Arizona
Where Values Make The Difference

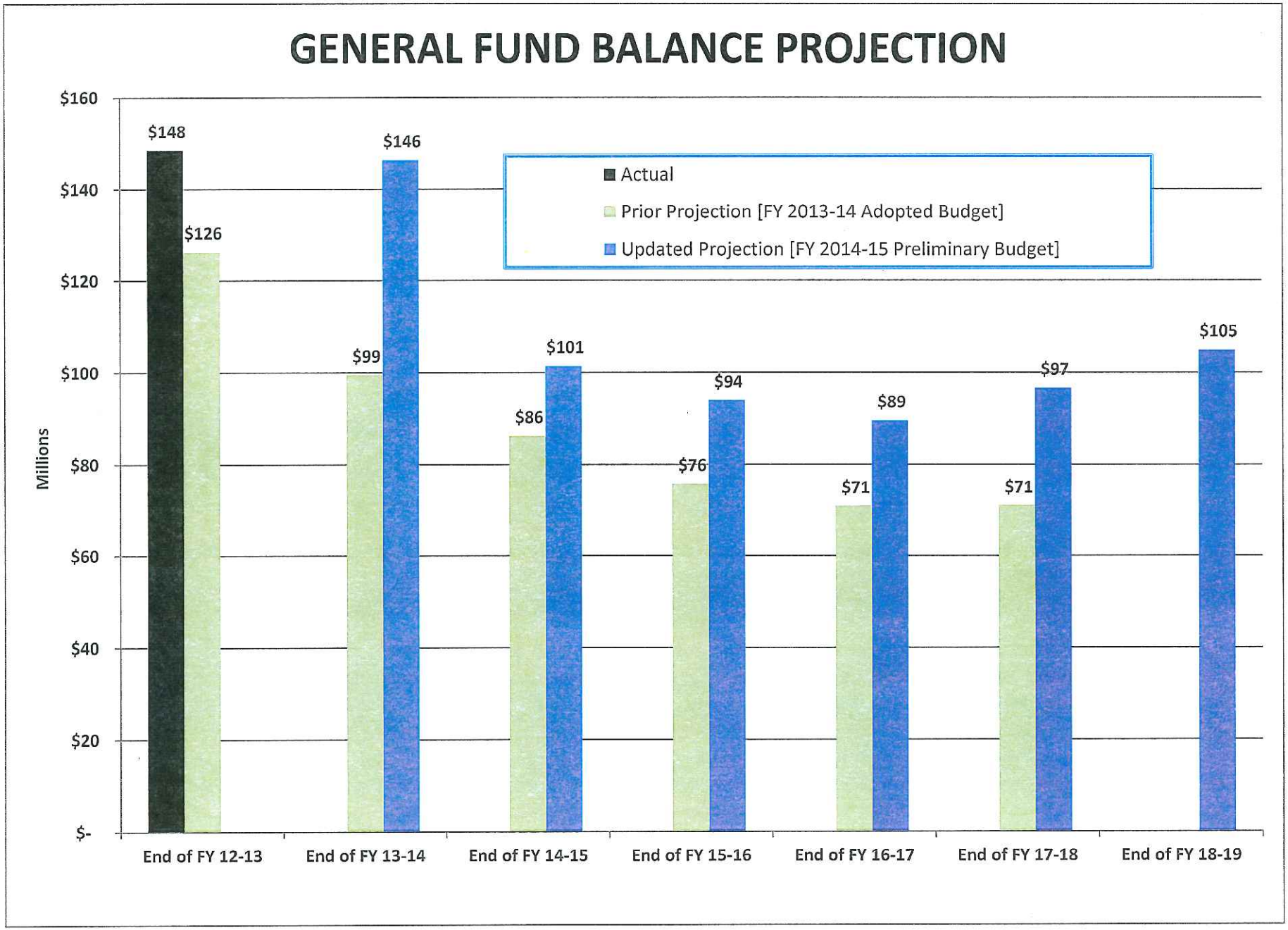
Preliminary Update 3/10/14

5 Year General Fund Balance Projection

		FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19
1	**BEGINNING FUND BALANCE (estimate)**	**146,103,000**	**101,281,492**	**93,827,702**	**89,412,362**	**96,541,022**
2	**Additional One-Time Revenue/Savings**					
3	One-Time Revenue from Forecast	14,640,200	15,065,000	15,487,000	15,921,000	16,319,000
4	Estimated Department Savings	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000
5	Impact Fee Loan Repayments	942,550	-	-	500,000	500,000
6	**Total Addl' One-Time Revenue/Savings**	**17,582,750**	**17,065,000**	**17,487,000**	**18,421,000**	**18,819,000**
7	**TOTAL ONE-TIME FUNDS AVAILABLE**	**163,685,750**	**118,346,492**	**111,314,702**	**107,833,362**	**115,360,022**
8	**Economic Development/Capital Projects**					
9	***Strategic Economic Development Reserve***					
10	GM IT Innovation Center	(393,750)	(393,750)	(168,750)	(168,750)	-
11	Gangplank	(100,000)	-	-	-	-
12	Paypal	(1,316,000)	-	-	-	-
13	Other	(1,100,000)	(1,100,000)	(1,100,000)	(1,100,000)	(1,100,000)
14	***Strategic Economic Development Subtotal***	**(2,909,750)**	**(1,493,750)**	**(1,268,750)**	**(1,268,750)**	**(1,100,000)**
15	***Downtown Redevelopment Reserve***					
16	Site 6	(2,000,000)	-	-	-	-
17	Site 7	(3,040,000)	-	-	-	-
18	***Downtown Redevelopment Subtotal***	**(5,040,000)**	-	-	-	-
19	***General Funded CIP***					
20	*Community Services*					
21	Tumbleweed Fitness Equipment Replacement	(64,000)	(60,000)	(60,000)	-	-
22	IMR Aquatic Facility Safety Renovations	(500,000)	(700,000)	(500,000)	-	-
23	IMR Existing Neighborhood Park Improvements/Repairs	(590,000)	(700,000)	(500,000)	-	-
24	IMR Existing Community Park Improvements/Repairs	(600,000)	(700,000)	(500,000)	-	-
25	IMR Existing Recreation Center Improvements/Repairs	(250,000)	(350,000)	(250,000)	-	-
26	Arts Center Moving Stage Lights (1/3 of Cost)	(32,000)	-	-	-	-
27	*Fire*					
28	Rescue Vehicle	(200,000)	-	-	-	-

			FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19
29		*General Government*					
30		San Marcos Commons Phase II (parking garage)	(5,000,000)	-	-	-	-
31		Commercial Reinvestment Program	-	(500,000)	(500,000)	(500,000)	(500,000)
32		Downtown Redevelopment: (Colonnade,Demo/Acqu,DT Maint)	(502,000)	(1,002,000)	(1,002,000)	(1,002,000)	(1,002,000)
33		South Washington Street Design	(200,000)	-	-	-	-
34		Existing City Building Renovations/Repairs	(973,000)	(750,000)	(750,000)	(750,000)	(750,000)
35		Convert Fire Station #1 to Public Building	(75,000)	(625,750)	-	-	-
36		Fire Station Security Gates	(165,600)	-	-	-	-
37		Fleet Bay Cooling System	(385,000)	-	-	-	-
38		Update City Desktop Phones	(75,000)	(100,000)	-	-	-
39		Info Tech Oversight Committee (ITOC) Projects	(625,000)	(500,000)	(500,000)	(500,000)	(500,000)
40		Enhanced Communication Speed - Remote Sites	(681,500)	(129,450)	(200,000)	-	-
41		*Police*					
42		Radio System Narrow Band Conversion	(440,090)	(440,090)	(440,090)	(440,090)	-
43		*Transportation & Development*					
44	IMR	Street Repaving	(8,400,000)	(8,400,000)	(8,400,000)	(500,000)	(500,000)
45	IMR	Street Construction - Various Improvements	(600,000)	(1,616,000)	(600,000)	-	
46	IMR	Wall Repairs	(100,000)	(100,000)	(100,000)	-	-
47		Western Canal Crossing Impr at UPRR (match)	-	(20,250)	-	-	-
48		General Plan Update	(250,000)	-	-	-	-
49		4' Milling Head for Street Maintenance	(350,000)	-	-	-	-
50		10-Wheel Dump Truck for Right-of-Way Crew	(170,000)	-	-	-	-
51		Vactor Truck - Refurbish	(165,000)	-	-	-	-
52		Capital Projects Carryforward	(20,597,924)	-	-	-	-
53		***General Funded CIP Subtotal***	**(41,991,114)**	**(16,693,540)**	**(14,302,090)**	**(3,692,090)**	**(3,252,000)**
54		**Total Economic Development/Capital Projects**	**(49,940,864)**	**(18,187,290)**	**(15,570,840)**	**(4,960,840)**	**(4,352,000)**
55		**One-Time Operating**					
56		Non-Departmental (Incl' Fuel $200K/Utility $300K/Printing $56K Reserves)	(2,631,500)	(2,631,500)	(2,631,500)	(2,631,500)	(2,631,500)
57		Decision Packages (excl. Non-Departmental)	(3,383,339)	(3,000,000)	(3,000,000)	(3,000,000)	(3,000,000)
58		Transfer to Airport Enterprise Fund	(852,000)	(300,000)	(300,000)	(300,000)	(300,000)
59		Transfer to Uninsured Liability Fund	(396,555)	(400,000)	(400,000)	(400,000)	(400,000)
60		Operating Carryforward	(5,200,000)	-	-	-	-
61		**Total One-Time Operating**	**(12,463,394)**	**(6,331,500)**	**(6,331,500)**	**(6,331,500)**	**(6,331,500)**
62		**TOTAL ONE-TIME EXPENDITURES/TRANS OUT**	**(62,404,258)**	**(24,518,790)**	**(21,902,340)**	**(11,292,340)**	**(10,683,500)**
63		**ENDING FUND BALANCE**	**101,281,492**	**93,827,702**	**89,412,362**	**96,541,022**	**104,676,522**

		FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19
64	**ENDING FUND BALANCE BREAKOUT**					
65	**Contingencies & Reserves**					
66	General Fund Contingency (12% of GF Rev, less trans)	23,353,700	24,054,300	24,727,820	25,420,199	26,182,805
67	One-time Council Contingency	325,000	325,000	325,000	325,000	325,000
68	Budget Stabilization Reserve	15,000,000	5,000,000	5,000,000	5,000,000	5,000,000
69	Public Safety Early Hire Reserve	1,236,000	1,135,000	100,000	220,000	-
70	Economic Development and Capital Projects Reserve	27,920,486	40,316,390	46,711,255	52,625,605	62,355,361
71	Lump Sum Agreement Reserve	250,000	250,000	250,000	250,000	250,000
72	Infrastructure Maintenance Reserve	21,700,000	10,850,000	-	-	-
73	Ambulance Reserve	932,950	1,333,656	1,734,931	2,136,862	-
74	Council Discretion Reserve	2,600,000	2,600,000	2,600,000	2,600,000	2,600,000
75	Compensated Absences Reserve	6,500,000	6,500,000	6,500,000	6,500,000	6,500,000
76	Restricted Court Fund Reserves (Domestic, CEF, JCEF)	1,463,356	1,463,356	1,463,356	1,463,356	1,463,356
77	**ENDING FUND BALANCE**	**101,281,492**	**93,827,702**	**89,412,362**	**96,541,022**	**104,676,522**


GENERAL FUND BALANCE PROJECTION
Millions
$160
$140
$120
$100
$80
$60
$40
$20
$-
Actual
Prior Projection [FY 2013-14 Adopted Budget]
Updated Projection [FY 2014-15 Preliminary Budget]
$148
$126
$99
$146
$86
$101
$76
$94
$71
$89
$71
$97
$105
End of FY 12-13
End of FY 13-14
End of FY 14-15
End of FY 15-16
End of FY 16-17
End of FY 17-18
End of FY 18-19

Preliminary 2014-2024 Capital Improvement Program

- General Government
- Community Services
- Police
- Fire
- Transportation & Development
- Water
- Solid Waste
- Wastewater
- Airport

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Where Values Make The Difference

PRELIMINARY CAPITAL IMPROVEMENT PROGRAM
GENERAL GOVERNMENT COST SUMMARY - 10 YEAR PROGRAM

Project Cost by Fiscal Year

Proj #	Project	2014-15	2015-16	2016-17	2017-18	2018-19	5 YR Total	2019-2024	10 YR Total
	Buildings and Facilities								
6GG609	Fire Station #1 Conversion	$ 75,000	$ 625,740	$ -	$ -	$ -	**$ 700,740**	$ -	**$ 700,740**
6GG628	Existing City Building Renovations/Repairs	973,000	750,000	750,000	750,000	750,000	**3,973,000**	3,750,000	**7,723,000**
6GG644	Fire Station Security Gates	165,600	-	-	-	-	**165,600**	-	**165,600**
6GG646	Fleet Bay Cooling System	385,000	-	-	-	-	**385,000**	-	**385,000**
	Information Technology								
6GG617	Info. Technology Oversight Committee Projects	625,000	500,000	500,000	500,000	500,000	**2,625,000**	2,500,000	**5,125,000**
6IT082	Replace Desktop Phones	75,000	100,000	-	-	-	**175,000**	-	**175,000**
6IT088	Enhanced Comm. Speed Remote Sites	681,500	129,450	200,000	-	-	**1,010,950**	-	**1,010,950**
	Economic Development								
6GG620	Commercial Reinvestment Program	-	500,000	500,000	500,000	500,000	**2,000,000**	2,500,000	**4,500,000**
	Downtown Redevelopment								
6GG619	Downtown Redevelopment	502,000	1,002,000	1,002,000	1,002,000	1,002,000	**4,510,000**	5,010,000	**9,520,000**
6GG623	San Marcos Commons Phase II	5,000,000	-	-	-	-	**5,000,000**	-	**5,000,000**
6GG639	South Washington Street Design	200,000	-	-	-	-	**200,000**	-	**200,000**
	Vehicle Replacement Program								
6GG632	Vehicle Replacement Program (+$100,000)	-	500,000	-	1,480,300	600,300	**2,580,600**	3,797,150	**6,377,750**
Total - General Government		**$ 8,682,100**	**$ 4,107,190**	**$ 2,952,000**	**$ 4,232,300**	**$ 3,352,300**	**$ 23,325,890**	**$ 17,557,150**	**$ 40,883,040**

Revenue Sources by Fiscal Year

	2014-15	2015-16	2016-17	2017-18	2018-19	5 YR Total	2019-2024	10 YR Total
General Government Capital Project Fund	$ 8,682,100	$ 3,607,190	$ 2,952,000	$ 2,752,000	$ 2,752,000	**$ 20,745,290**	$ 13,760,000	**$ 34,505,290**
Fleet Replacement Fund	-	500,000	-	1,480,300	600,300	**2,580,600**	3,797,150	**6,377,750**
Total - General Government	**$ 8,682,100**	**$ 4,107,190**	**$ 2,952,000**	**$ 4,232,300**	**$ 3,352,300**	**$ 23,325,890**	**$ 17,557,150**	**$ 40,883,040**

PRELIMINARY CAPITAL IMPROVEMENT PROGRAM
COMMUNITY SERVICES COST SUMMARY - 10 YEAR PROGRAM

Project Cost by Fiscal Year

Proj #	Project	2014-15	2015-16	2016-17	2017-18	2018-19	5 YR Total	2019-2024	10 YR Total
6PR047	Aquatic Facility Safety Renovations	$ 500,000	$ 700,000	$ 500,000	$ 500,000	$ 500,000	$ 2,700,000	$ 2,500,000	$ 5,200,000
6PR049	Existing Neighborhood Park Improvements/Repairs	590,000	700,000	500,000	600,000	600,000	2,990,000	3,000,000	5,990,000
6PR384	Museum	-	277,750	-	2,777,500	-	3,055,250	-	3,055,250
6PR389	Homestead North Park Site	-	-	-	1,581,460	-	1,581,460	-	1,581,460
6PR390	Homestead South Park Site	-	-	-	-	2,315,000	2,315,000	-	2,315,000
6PR530	Existing Community Park Improvements/Repairs	600,000	700,000	500,000	1,000,000	1,000,000	3,800,000	4,250,000	8,050,000
6PR630	Existing Recreation Center Improvements/Repairs	250,000	350,000	250,000	250,000	250,000	1,350,000	1,250,000	2,600,000
6PR634	Fitness Equipment	64,000	60,000	60,000	-	-	184,000	-	184,000
6PR637	Downtown Campus Improvements	70,000	-	-	-	-	70,000	-	70,000
6PR639	Citrus Vista Park Site	1,932,000	-	-	-	-	1,932,000	-	1,932,000
6PR640	Layton Lakes Park Site	-	-	1,446,000	-	-	1,446,000	-	1,446,000
6PR641	Art Center Moving Stage Lights	96,000	-	-	-	-	96,000	-	96,000
Total - Community Services		**$ 4,102,000**	**$ 2,787,750**	**$ 3,256,000**	**$ 6,708,960**	**$ 4,665,000**	**$ 21,519,710**	**$ 11,000,000**	**$ 32,519,710**

Revenue Sources by Fiscal Year

	2014-15	2015-16	2016-17	2017-18	2018-19	5 YR Total	2019-2024	10 YR Total
General Government Capital Project Fund	$ 2,036,000	$ 2,510,000	$ 1,810,000	$ -	$ -	$ 6,490,000	$ -	$ 10,502,700
Capital Grants and Donations	134,000	-	-	-	-	134,000	-	134,000
General Obligation Bonds - Parks	-	-	-	2,350,000	2,350,000	4,700,000	11,000,000	15,700,000
Park Impact Fees*	1,932,000	-	1,446,000	1,581,460	2,315,000	7,274,460	-	7,274,460
General Obligation Bonds - Museum	-	277,750	-	2,777,500	-	3,055,250	-	3,055,250
Total - Community Services	**$ 4,102,000**	**$ 2,787,750**	**$ 3,256,000**	**$ 6,708,960**	**$ 4,665,000**	**$ 21,519,710**	**$ 11,000,000**	**$ 32,519,710**

** If impact fees are unavailable to cover projects at the time of need, a portion may come from G.O. bonds and will be repaid with future impact fees.*

PRELIMINARY CAPITAL IMPROVEMENT PROGRAM
POLICE COST SUMMARY - 10 YEAR PROGRAM

Project Cost by Fiscal Year

Proj #	Project	2014-15	2015-16	2016-17	2017-18	2018-19	5 YR Total	2019-2024	10 YR Total
6PD035	Police Driver Training Facility	$ -	$ -	$ -	$ 5,179,078	$ -	$ 5,179,078	$ -	$ 5,179,078
6PD607	Radio System Narrow Band Conversion	440,090	440,090	440,090	440,090	-	1,760,360	-	1,760,360
Total - Public Safety - Police		**$ 440,090**	**$ 440,090**	**$ 440,090**	**$ 5,619,168**	**$ -**	**$ 6,939,438**	**$ -**	**$ 6,939,438**

Revenue Sources by Fiscal Year

	2014-15	2015-16	2016-17	2017-18	2018-19	5 YR Total	2019-2024	10 YR Total
General Government Capital Project Fund	$ 440,090	$ 440,090	$ 440,090	$ 440,090	$ -	$ 1,760,360	$ -	$ 1,760,360
General Obligation Bonds - Police	-	-	-	5,179,078	-	5,179,078	-	5,179,078
Total - Public Safety - Police	**$ 440,090**	**$ 440,090**	**$ 440,090**	**$ 5,619,168**	**$ -**	**$ 6,939,438**	**$ -**	**$ 6,939,438**

* If impact fees are unavailable to cover projects at the time of need, a portion may come from G.O. bonds and will be repaid with future impact fees.

PRELIMINARY CAPITAL IMPROVEMENT PROGRAM
FIRE COST SUMMARY - 10 YEAR PROGRAM

Project Cost by Fiscal Year

Proj #	Project	2014-15	2015-16	2016-17	2017-18	2018-19	5 YR Total	2019-2024	10 YR Total
6FI611	Southeast Fire Station - Ocotillo/Gilbert	$ -	$ -	$ -	$ -	$ -	$ -	$ 7,405,952	$ 7,405,952
6FI634	Training Center Expansion	-	-	-	5,333,800	-	5,333,800	-	5,333,800
6FI641	Fire Vehicles Greater than $100,000 each	500,000	-	-	-	-	500,000	-	500,000
6FI642	Rescue Vehicle	200,000	-	-	-	-	200,000	-	200,000
Total - Public Safety - Fire		**$ 700,000**	**$ -**	**$ -**	**$ 5,333,800**	**$ -**	**$ 6,033,800**	**$ 7,405,952**	**$ 13,439,752**

Revenue Sources by Fiscal Year

	2014-15	2015-16	2016-17	2017-18	2018-19	5 YR Total	2019-2024	10 YR Total
General Government Capital Projects Fund	$ 200,000	$ -	$ -	$ -	$ -	$ 200,000	$ -	$ 200,000
Vehicle Replacement Fund	$ 500,000	$ -	$ -	$ -	$ -	$ 500,000	-	$ 500,000
General Obligation Bonds - Fire	-	-	-	5,333,800	-	5,333,800	814,655	6,148,455
Fire Impact Fees*	-	-	-	-	-	-	6,591,297	6,591,297
Total - Public Safety - Fire	**$ 700,000**	**$ -**	**$ -**	**$ 5,333,800**	**$ -**	**$ 6,033,800**	**$ 7,405,952**	**$ 13,439,752**

** If impact fees are unavailable to cover projects at the time of need, a portion may come from G.O. bonds and will be repaid with future impact fees.*

PRELIMINARY CAPITAL IMPROVEMENT PROGRAM
STREETS/TRAFFIC COST SUMMARY - 10 YEAR PROGRAM

Project Cost by Fiscal Year

Proj #	Project	2014-15	2015-16	2016-17	2017-18	2018-19	5 YR Total	2019-2024	10 YR Total
6GG613	South Arizona Avenue Improvements	$ 875,000	$ -	$ -	$ -	$ -	$ 875,000	$ -	$ 875,000
6ST011	Stormwater Management Master Plan	-	236,000	-	-	-	236,000	$ 259,000	$ 495,000
6ST014	Landscape Repairs	100,000	100,000	110,000	145,000	145,000	600,000	800,000	1,400,000
6ST051	Streetlight Additions and Repairs	300,000	300,000	300,000	356,000	370,000	1,626,000	1,950,000	3,576,000
6ST248	Street Repaving	10,446,000	10,650,000	10,650,000	10,991,000	10,995,000	53,732,000	55,976,300	109,708,300
6ST291	Miscellaneous Storm Drain Improvements	-	50,000	50,000	50,000	75,000	225,000	425,000	650,000
6ST303	Street Construction - Various Improvements	3,447,000	1,926,000	600,000	800,000	800,000	7,573,000	4,000,000	11,573,000
6ST316	Alma School/Chandler Intersection	-	6,531,000	-	-	-	6,531,000	-	6,531,000
6ST322	New Traffic Signals	160,000	160,000	160,000	400,000	400,000	1,280,000	2,000,000	3,280,000
6ST478	McQueen Rd (Queen Creek - Riggs)	4,760,000	-	-	-	-	4,760,000	-	4,760,000
6ST548	Queen Creek Rd (McQueen - Gilbert)	1,819,000	-	11,380,000	2,022,000	-	15,221,000	-	15,221,000
6ST608	Chandler Heights Rd (Arizona - McQueen)	1,667,625	-	-	-	-	1,667,625	9,446,200	11,113,825
6ST641	Ocotillo Road (Cooper to 148th St)	-	1,153,500	-	-	1,589,000	2,742,500	1,280,000	4,022,500
6ST652	Wall Repairs	100,000	100,000	100,000	225,000	225,000	750,000	1,125,000	1,875,000
6ST661	Downtown Storm Drain Improvements	-	-	300,000	2,500,000	2,500,000	5,300,000	-	5,300,000
6ST675	Cooper Road (QC to Riggs)	2,078,000	-	-	-	4,042,000	6,120,000	1,980,000	8,100,000
6ST678	Western Canal Crossing at UPRR	-	375,526	-	-	-	375,526	-	375,526
6ST681	General Plan Update	250,000	-	-	-	-	250,000	-	250,000
6ST685	Bike Lane Safety Improvements	110,000	321,290	-	-	-	431,290	-	431,290
6ST686	Route 56 Bus Stops	66,392	-	-	-	-	66,392	-	66,392
6ST687	Traffic Controller Upgrades	542,700	-	-	-	-	542,700	-	542,700
6ST688	Flashing Yellow Arrow Installation	-	671,560	-	-	-	671,560	-	671,560
6ST689	4' Milling Head for Street Maintenance	350,000	-	-	-	-	350,000	-	350,000
6ST690	10-Wheel Dump Truck for Right of Way Crew	170,000	-	-	-	-	170,000	-	170,000
6ST691	Refurbish Vactor Truck	165,000	-	-	-	-	165,000	-	165,000
6ST692	Chandler Hts. Road (McQueen to Val Vista)	-	-	-	-	-	-	4,970,900	4,970,900
6ST700	T&D Vehicles Over $100,000 each	337,300	-	-	-	-	337,300	-	337,300
Total - Streets/Traffic		**$ 27,744,017**	**$ 22,574,876**	**$ 23,650,000**	**$ 17,489,000**	**$ 21,141,000**	**$ 112,598,893**	**$ 84,212,400**	**$ 196,811,293**

Revenue Sources by Fiscal Year

	2014-15	2015-16	2016-17	2017-18	2018-19	5 YR Total	2019-2024	10 YR Total
Highway User Revenue Fund	$ 2,046,000	$ 2,486,000	$ 2,250,000	$ 2,250,000	$ 2,250,000	$ 11,282,000	$ 11,509,000	$ 22,791,000
Local Transportation Assistance Fund II	13,278	-	-	-	-	13,278	-	13,278
General Government Capital Projects Fund	10,035,000	10,136,251	9,100,000	500,000	500,000	30,271,251	1,814,300	32,746,129
Vehcile Replacement Fund	337,300	-	-	-	-	337,300	-	337,300
General Obligation Bonds - Streets	3,661,889	1,903,091	1,935,600	10,409,600	10,860,720	28,770,900	54,908,252	83,679,152
General Obligation Bonds - Stormwater	-	50,000	200,000	1,300,000	1,325,000	2,875,000	425,000	3,300,000
Arterial Street Impact Fees*	9,085,670	1,015,080	10,014,400	1,779,400	4,955,280	26,849,830	15,555,848	42,405,678
Capital Grants	2,564,880	6,674,454	150,000	1,250,000	1,250,000	11,889,334	-	11,889,334
Parks Bonds	-	310,000	-	-	-	310,000	-	310,000
Total - Streets/Traffic	**$ 27,744,017**	**$ 22,574,876**	**$ 23,650,000**	**$ 17,489,000**	**$ 21,141,000**	**$ 112,598,893**	**$ 84,212,400**	**$ 196,811,293**

* If Impact Fees are unavailable to cover projects at the time of need, a portion may come from G.O. Bonds and will be repaid with future Impact Fees.

PRELIMINARY CAPITAL IMPROVEMENT PROGRAM
WATER COST SUMMARY - 10 YEAR PROGRAM

Project Cost by Fiscal Year

Proj #	Project	2014-15	2015-16	2016-17	2017-18	2018-19	5 YR Total	2019-2024	10 YR Total
6WA023	Main Replacements	$ 2,100,000	$ 260,000	$ 2,100,000	$ 260,000	$ 2,100,000	**$ 6,820,000**	$ 4,980,000	**$ 11,800,000**
6WA029	Water Master Plan Update	300,000	-	-	-	-	**300,000**	-	**300,000**
6WA034	Well Construction/Rehabilitation	3,270,000	350,000	3,192,000	3,400,000	2,230,000	**12,442,000**	16,870,000	**29,312,000**
6WA110	System Upgrades during St Repair Projects	510,000	-	560,000	270,000	30,000	**1,370,000**	1,330,000	**2,700,000**
6WA210	Water Treatment Plant Improvements	1,010,000	1,010,000	1,010,000	1,010,000	1,010,000	**5,050,000**	7,070,000	**12,120,000**
6WA230	Water Production Facility Improvements	2,095,000	500,000	2,615,000	3,265,000	2,615,000	**11,090,000**	8,065,000	**19,155,000**
6WA334	Joint Water Treatment Plant	3,901,578	37,755,059	-	-	-	**41,656,637**	-	**41,656,637**
6WA638	Water Rights Settlement	11,752,462	-	-	-	-	**11,752,462**	-	**11,752,462**
6WA640	Well Remediation - Arsenic Systems	-	-	260,000	-	-	**260,000**	-	**260,000**
6WA670	Intel Water Purchases	8,000,000	-	-	-	-	**8,000,000**	-	**8,000,000**
6WA672	Water Purchases	-	5,000,000	5,000,000	5,000,000	50,000,000	**65,000,000**	35,000,000	**100,000,000**
Total - Water		**$ 32,939,040**	**$ 44,875,059**	**$ 14,737,000**	**$ 13,205,000**	**$ 57,985,000**	**$ 163,741,099**	**$ 73,315,000**	**$ 237,056,099**

Revenue Sources by Fiscal Year

	2014-15	2015-16	2016-17	2017-18	2018-19	5 YR Total	2019-2024	10 YR Total
Water Bonds	$ 20,737,462	$ 1,770,000	$ 6,285,000	$ 4,805,000	$ 7,985,000	**$ 41,582,462**	$ 38,315,000	**$ 79,897,462**
Water System Dev. Fees*	4,201,578	43,105,059	8,192,000	8,400,000	50,000,000	**113,898,637**	35,000,000	**148,898,637**
Water Operating Fund	8,000,000	-	260,000	-	-	**8,260,000**	-	**8,260,000**
Total - Water	**$ 32,939,040**	**$ 44,875,059**	**$ 14,737,000**	**$ 13,205,000**	**$ 57,985,000**	**$ 163,741,099**	**$ 73,315,000**	**$ 237,056,099**

* If System Development Fees are unavailable to cover projects at the time of need, a portion may come from Bonds to be repaid with future System Development Fees.

PRELIMINARY CAPITAL IMPROVEMENT PROGRAM
SOLID WASTE COST SUMMARY - 10 YEAR PROGRAM

Project Cost by Fiscal Year

Proj #	Project	2014-15	2015-16	2016-17	2017-18	2018-19	5 YR Total	2019-2024	10 YR Total
6SW100	Solid Waste Services Facility Improvements	$ 250,000	$ 250,000	$ -	$ -	$ -	**$ 500,000**	$ 500,000	**$ 1,000,000**
Total - Solid Waste		**$ 250,000**	**$ 250,000**	**$ -**	**$ -**	**$ -**	**$ 500,000**	**$ 500,000**	**$ 1,000,000**

Revenue Sources by Fiscal Year

	2014-15	2015-16	2016-17	2017-18	2018-19	5 YR Total	2019-2024	10 YR Total
Solid Waste Operating Fund	$ 250,000	$ 250,000	$ -	$ -		**$ 500,000**	$ 500,000	**$ 1,000,000**
Total -Solid Waste	**$ 250,000**	**$ 250,000**	**$ -**	**$ -**	**$ -**	**$ 500,000**	**$ 500,000**	**$ 1,000,000**

PRELIMINARY CAPITAL IMPROVEMENT PROGRAM
WASTEWATER COST SUMMARY - 10 YEAR PROGRAM

Project Cost by Fiscal Year

Proj #	Project	2014-15	2015-16	2016-17	2017-18	2018-19	5 YR Total	2019-2024	10 YR Total
6WW021	Wastewater Master Plan Update	$ 600,000	$ -	$ -	$ -	$ -	$ 600,000	$ -	$ 600,000
6WW022	Water Reclamation Facility Expansion	-	-	-	-	9,507,000	9,507,000	125,955,636	135,462,636
6WW189	Effluent Reuse - Storage & Recovery Wells	-	2,625,000	6,785,000	-	-	9,410,000	1,570,000	10,980,000
6WW192	Effluent Reuse - Transmission Mains	2,615,000	-	925,000	2,355,000	-	5,895,000	-	5,895,000
6WW196	Collection System Facility Improvements	535,000	335,000	535,000	335,000	535,000	2,275,000	2,075,000	4,350,000
6WW266	Sewer Assessment and Rehabilitation	1,965,000	1,965,000	1,965,000	1,965,000	1,965,000	9,825,000	20,585,000	30,410,000
6WW332	Wastewater System Upgrades w/St Cons.	465,000	-	530,000	335,000	100,000	1,430,000	2,050,000	3,480,000
6WW621	Water Reclamation Facility Improvements	12,760,000	1,960,000	1,960,000	3,260,000	1,960,000	21,900,000	10,840,000	32,740,000
6WW640	Lone Butte Wastewater Facility Replace	-	-	-	-	-	-	10,920,000	10,920,000
6WW661	Chandler Water Reclamation Facility	-	113,820,000	-	-	-	113,820,000	-	113,820,000
6WW671	Reclaimed Water Conversions	250,000	-	-	-	-	250,000	-	250,000
Total - Wastewater		**$ 19,190,000**	**$ 120,705,000**	**$ 12,700,000**	**$ 8,250,000**	**$ 14,067,000**	**$ 174,912,000**	**$ 173,995,636**	**$ 348,907,636**

Revenue Sources by Fiscal Year

	2014-15	2015-16	2016-17	2017-18	2018-19	5 YR Total	2019-2024	10 YR Total
Reclaimed Water System Dev. Fees	$ 2,615,000	$ 2,625,000	$ 6,210,000	$ 2,355,000		$ 13,805,000	$ -	$ 13,805,000
Wastewater Bonds	15,725,000	4,260,000	6,490,000	5,895,000	9,313,500	41,683,500	100,097,818	141,781,318
Wastewater System Dev. Fees*	600,000	109,820,000	-	-	4,753,500	115,173,500	73,897,818	189,071,318
Wastewater Operating Fund	250,000	-	-	-	-	250,000	-	250,000
Water Resources Sys Dev Fee	-	4,000,000	-	-	-	4,000,000	-	4,000,000
Total - Wastewater	**$ 19,190,000**	**$ 120,705,000**	**$ 12,700,000**	**$ 8,250,000**	**$ 14,067,000**	**$ 174,912,000**	**$ 173,995,636**	**$ 348,907,636**

* If System Development Fees are unavailable to cover projects at the time of need, a portion may come from Bonds to be repaid with future System Development Fees.

PRELIMINARY CAPITAL IMPROVEMENT PROGRAM
AIRPORT COST SUMMARY - 10 YEAR PROGRAM

Project Cost by Fiscal Year

Proj #	Project	2014-15	2015-16	2016-17	2017-18	2018-19	5 YR Total	2019-2024	10 YR Total
6AI238	Taxiway B Construction	$ -	$ -	$ 279,000	$ 429,500	$ 2,865,500	$ 3,574,000	$ 2,439,000	$ 6,013,000
6AI354	Airport Terminal Apron Improvement	-	-	-	-	-	-	1,122,500	1,122,500
6AI369	Airport Guidance Sign Replacement	782,000	-	-	-	-	782,000	-	782,000
6AI653	N. Aircraft Apron Ph 2	1,089,500	-	-	3,184,000	-	4,273,500	-	4,273,500
6AI654	S. Apron Construction Ph I	-	-	-	-	371,000	371,000	3,491,000	3,862,000
6AI655	S. Apron Construction Ph II	-	-	-	-	-	-	4,837,500	4,837,500
6AI656	S. Apron Construction Ph III	-	-	-	-	-	-	3,399,500	3,399,500
6AI657	S. Apron Construction Ph IV	-	-	-	-	-	-	639,500	639,500
6AI658	Airport T-Shade Facility	1,163,500	602,000	641,500	-	-	2,407,000	-	2,407,000
6AI660	Access Road (S Apron Access)	-	-	-	-	213,000	213,000	2,509,900	2,722,900
6AI662	Airport Security Gates and Cameras	125,500	-	-	-	-	125,500	-	125,500
6AI702	Replace Tower Transceiver Radios	-	627,500	-	-	-	627,500	-	627,500
6AI710	Safety Area Improvements	-	-	-	-	-	-	2,532,500	2,532,500
6AI711	Stormwater Mgmt Env Assessment	77,000	-	-	-	-	77,000	-	77,000
6AI712	Stormwater Management Areas 1 & 3	1,960,000	-	-	-	-	1,960,000	-	1,960,000
6AI713	Stormwater Management Area 2	-	157,500	1,931,000	-	-	2,088,500	-	2,088,500
6AI714	Stormwater Management Areas 4 & 7	-	-	304,000	-	-	304,000	-	304,000
6AI716	Rehab North Terminal Aprol Phase I	-	900,000	-	-	-	900,000	-	900,000
6AI717	Rehab North Terminal Aprol Phase II	-	-	1,394,000	-	-	1,394,000	-	1,394,000
6AI718	Replace Fuel Tanks	300,000	-	-	-	-	300,000	-	300,000
6AI719	APMA Pavement Improvement Taxiway	83,932	-	-	-	-	83,932	-	83,932
6AI720	APMA Pavement Improvement Runway	43,640	-	-	-	-	43,640	-	43,640
6AI721	APMA Pavement Improvement Taxiway Ph 2	-	-	-	43,792	-	43,792	-	43,792
Total - Airport		**$ 5,625,072**	**$ 2,287,000**	**$ 4,549,500**	**$ 3,657,292**	**$ 3,449,500**	**$ 19,568,364**	**$ 20,971,400**	**$ 40,539,764**

Revenue Sources by Fiscal Year

	2014-15	2015-16	2016-17	2017-18	2018-19	5 YR Total	2019-2024	10 YR Total
Federal Aviation Grants	$ 1,854,892	$ 571,400	$ 2,012,426	$ 3,290,453	$ 2,803,282	$ 10,532,453	$ 19,096,557	$ 29,629,010
ADOT Aviation Grants	1,775,404	979,800	1,626,986	161,524	137,609	4,681,323	916,322	5,597,645
Airport Bonds	108,950	15,750	116,717	142,325	371,000	754,742	552,828	1,307,570
ADOT Loan	1,163,500	602,000	641,500	-	-	2,407,000	21,098	2,428,098
Airport Operating Fund	722,326	118,050	151,871	62,990	137,609	1,192,846	384,595	1,577,441
Total - Airport	**$ 5,625,072**	**$ 2,287,000**	**$ 4,549,500**	**$ 3,657,292**	**$ 3,449,500**	**$ 19,568,364**	**$ 20,971,400**	**$ 40,539,764**