

#9

JUN 11 2009



Chandler • Arizona
Where Values Make The Difference

Memorandum

Memo: MC09-021

DATE: MAY 21, 2009

TO: MAYOR AND CITY COUNCIL

FROM: DAVE BIGOS, MAYOR AND COUNCIL ASSISTANT *WB*

THRU: W. MARK PENTZ, CITY MANAGER *WMP*
NACHIE MARQUEZ, COMMUNICATIONS & PUBLIC AFFAIRS DIR. *NM*

SUBJECT: Resolution No. 4279

RECOMMENDATION:

Request approval of Resolution No. 4279 authorizing the submittal of a \$778,554 Pass-Through Indian Gaming Grant application from the Chandler Education Foundation to the Gila River Indian Community.

BACKGROUND/DISCUSSION:

If approved, the grant would be used to assist in funding the construction of the new Chandler CARE Center, an 8,800-square-foot building to be located at Galveston Elementary School. In addition, funds are requested for the financial management of the grant, according to the Service Agreement between the Chandler Education Foundation and The Chandler Unified School District #80. It should be noted the request asks that payments be disseminated over a two or three year period, which could tie up funding for other requesters in future years.

PROPOSED MOTION:

Move to approve Resolution No. 4279 authorizing the submittal of a \$778,554 Grant application from the Chandler Education Foundation to the Gila River Indian Community.

Attachments:

- Resolution 4279
- City Application
- Tribal Application and/or Related Documentation on behalf of the Chandler Education Foundation

RESOLUTION NO. 4279

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF CHANDLER, ARIZONA, AUTHORIZING THE MAYOR TO SUBMIT AN APPLICATION FOR AN INDIAN GAMING REVENUE SHARING GRANT TO GILA RIVER INDIAN COMMUNITY ON BEHALF OF THE CHANDLER EDUCATION FOUNDATION IN THE AMOUNT OF \$778,554.

WHEREAS, pursuant to A.R.S. § 5-601.02, Indian tribes entering into a tribal-state gaming compact shall contribute monies to “. . . cities, towns and counties . . . for government services that benefit the general public, including public safety, mitigation of impacts of gaming, and promotion of commerce and economic development”; and

WHEREAS, those Indian tribes entering into a tribal-state gaming compact have various grant application procedures for evaluating which cities, towns and counties, and which government services, will receive gaming revenue sharing contributions pursuant to A.R.S. § 5-601.02; and

WHEREAS, it has become a relatively common practice for cities to authorize the submission of grant applications for such Indian gaming revenue sharing grants on behalf of 501(c)(3) nonprofit organizations that are deemed to be providing government related services that benefit the general public; and

WHEREAS, the Chandler Education Foundation, a 501(c)(3) nonprofit organization, has requested that the City authorize the submission of an application for such Indian gaming revenue sharing grant funding to Gila River Indian Community on its behalf in the amount of \$778,554; and

WHEREAS, the deadline for accepting applications for grant funding by Gila River Indian Community is June 30, 2009; and

WHEREAS, the funding sought by the Chandler Education Foundation, is intended to be used over a two- or three-year period to construct the Chandler Care Center, as more specifically described in the application materials prepared by the Chandler Education Foundation, to be submitted to Gila River Indian Community which application materials are attached hereto and incorporated herein by this reference; and

WHEREAS, the City Manager's Office has reviewed the application materials prepared by the Chandler Education Foundation, and believes that the funding request described in such application materials qualifies as being for government related services that benefit

the general public and is consistent with the City's Administrative Regulation regarding such grant applications..

NOW, THEREFORE, BE IT RESOLVED by the City Council of the City of Chandler, Arizona, that:

1. The Chandler Education Foundation, is hereby authorized to submit the application materials prepared by the Chandler Education Foundation, that are attached hereto, together with this Resolution, to Gila River Indian Community.
2. The Mayor is hereby authorized to execute the application, in the form attached hereto, in conjunction with the grant application to be submitted to Gila River Indian Community on behalf of the Chandler Education Foundation.
3. Within ten (10) days of the City's receipt of any grant funds from Gila River Indian Community pursuant to a grant application submitted on behalf of the Chandler Education Foundation, City staff is directed to mail a check to the Chandler Education Foundation, covering one hundred percent (100%) of the funds received by the City from Gila River Indian Community pursuant to such application.
4. The City, by virtue of this Resolution, is simply acting as a financial conduit between the Gila River Indian Community and the Chandler Education Foundation, and is in no way:
 - (a) Agreeing or obligating itself to monitor or report on the expenditure of any grant funding distributed to or on behalf of the Chandler Education Foundation; or
 - (b) Guaranteeing or warranting the accuracy, completeness or truthfulness of the information set forth in the application materials prepared by the Chandler Education Foundation; or
 - (c) Supervising, or taking any responsibility regarding, the actions or activities undertaken by the Chandler Education Foundation; or
 - (d) Representing that the Chandler Education Foundation either has, or does not have, other sources of funding relating to the intended use of grant funding set forth in this Resolution, including funding from grant applications made on the Chandler Education Foundation's behalf to other Indian tribes.

PASSED AND ADOPTED by the City Council of the City of Chandler, Arizona,
this ____ day of _____, 2009.

ATTEST:

CITY CLERK
APPROVED AS TO FORM:

MAYOR

CITY ATTORNEY

CERTIFICATION

I HEREBY CERTIFY that the above and foregoing Resolution No. 4279 was duly passed
and adopted by the City Council of the City of Chandler, Arizona, at a regular meeting
held on the ____ day of _____, 2009, and that a quorum was present thereat.

CITY CLERK

PRELIMINARY INFORMATION REGARDING REQUEST
THAT THE CITY OF CHANDLER PASS-THROUGH AN
APPLICATION FOR AN INDIAN GAMING REVENUE
SHARING GRANT ON BEHALF OF NON-PROFIT
ORGANIZATION

1. Requestor Name:
Chandler Education Foundation
2. Address:
1525 W. Frye Road, Chandler Arizona 85224
3. Contact Person and Contact Information:
Dr. Glenna McCollum-Cloud
4. Date of obtaining 501(c)(3) non-profit organizational status and verification of such status at time of the request.
February 10, 1988 (see attached IRS letter) #86-0589677
5. Describe the nexus between Requestor and the City of Chandler and its residents.
The Chandler Education Foundation is the 501(c)3 nonprofit partner for the Chandler Unified School District. The Requestor is assisting CUSD in securing capital funds for building the Chandler CARE Center (formerly known as the San Marcos Wellness Center). The Chandler CARE Center will provide medical, dental, educational, and social services to numerous underserved, uninsured, poverty-level children from CUSD's Title I schools, as well as families from Chandler's Redevelopment Areas (CRA).
6. Specifically, but concisely, describe how the grant funding sought by Requestor will be utilized (please do not just refer to general description included in the application materials).
The capital funds requested will provide for the construction, furniture, equipment (general, medical, dental) and technology equipment/computers necessary for the completion of the Chandler CARE Center (see budget).
7. Describe how the use for which funding is sought will provide "government (related) services that benefit the general public, including public safety, mitigation of impact of gaming and promotion of commerce and economic development". (See A.R.S. § 5-601.02(H)(4)).
Services provided by the Chandler CARE Center promote public health and public safety, as medical, dental assistance, immunization, food, clothing, and much more are provided for thousands of poverty-level and working poor families in Chandler. The treatment of communicable disease minimizes the spreading of diseases to other people in our schools and community. Adult education classes and social services provided enable parents to support their children's education and to be better prepared for the workforce or higher education, thus impacting the economic welfare and development of our community.

8. Describe how the use for which funding is sought will benefit Chandler residents as a whole rather than simply benefiting a particular individual, entity or class of individuals.

“Rising tides raise all ships” is a phrase that describes the impact of services provided by the Chandler CARE Center for the Chandler community. When our families are healthy, our children are in school. When our children are in school, they have a better opportunity to excel and can achieve more with their education. When our children do better in school, they have a greater opportunity to graduate and integrate successfully into the workforce. When we have a thriving workforce, our economy and community benefit.

Just as importantly, the Chandler CARE Center provides a place for community members and professionals to “give” of their time, treasure and talent (social capital). Communities that have a high social capital index “are healthier, happier, more prosperous, less pugnacious, more tolerant of diversity, live in more productive neighborhoods, enjoy more efficient government, and benefit from a more equitable distribution of income (Putnam, cited in Edwards & Foley, 2001). Currently, there is a solid cadre of volunteer doctors, dentists, nurses, community agencies, and community volunteers who share their “social capital” on a weekly basis at the Chandler CARE Center.

9. Verify that no portion of the funding sought will be used to in any way promote or teach any religious or political viewpoint or cause. *GLM (initial)*

10. Identify the Tribe that Requestor wishes the City to submit application materials on Requestor’s behalf, and the deadline for such application submittal.
Gila River Indian Community (GRIC)

11. Identify any application for Indian gaming revenue sharing grant submitted on Requestor’s behalf by another city, town or county, and the amount of funding sought.
None

12. Attach to the request all information that is to be submitted to the Tribe on Requestor’s behalf.
See Attachments

13. Agree that, to the fullest extent permitted by law, Requestor shall defend, indemnify and hold harmless the City of Chandler, its Mayor and Council, officials, officers and employees from and against all losses, claims, suits, actions, payments and judgments, demands, expenses, damages, including consequential damages and loss of productivity, attorney’s fees, defense costs or actions of any kind and nature relating to, arising out of, or alleged to have resulted from the City of Chandler’s processing or consideration of this request to pass through an application for an Indian gaming revenue sharing grant on behalf of Requestor, or in passing through any grant funds awarded pursuant to such application.

GLM (initial)

By signing below, Dr. Glenna McCollum-Cloud, asserts that he or she has the authority to execute the application on behalf of Requestor, has read, understands and agrees to be bound by Sections 9 and 13 of this application, and otherwise certifies that the information provided herein is believed to be true and correct.

Dr. Glenna McCollum-Cloud

(Signature)

Dr. Glenna McCollum-Cloud

(Print)

Chief Executive Officer, CEF

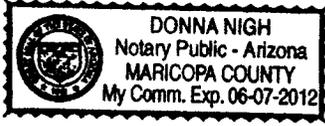
(Title)

May 21, 2009

(Date)

STATE OF ARIZONA)
)ss
County of Maricopa)

SUBSCRIBED AND SWORN to before me this 22nd day of May,
2009 by Glenna McCollam-Cloud



Donna Nigh
Notary Public

My Commission Expires:
06-07-2012

MEMORANDUM

DATE: May 22, 2009

TO: MAYOR AND CITY COUNCIL

THRU: W. MARK PENTZ, CITY MANAGER

FROM: Dr. GLENNA McCOLLUM-CLOUD, CHIEF EXECUTIVE OFFICER
CHANDLER EDUCATION FOUNDATION

SUBJECT: Resolution No. 4279 authorizing Chandler Education Foundation, serving the Chandler Unified School District student population and surrounding areas, to submit a grant application to the Gila River Indian Community's State-Shared Revenue Program in the amount of \$778,554 for a Capital Campaign to build a free-standing facility for the Chandler CARE Center (currently called the San Marcos Family Resource Center) to help ensure equitable and ongoing access to the medical, dental, educational, and social services that enable all students to attend and be successful in school.

THE REQUEST:

The grant application to the Gila River Indian Community's State-Shared Revenue Program is a multiple year request. Preferred: 2 Years paid at \$389,277 per year. Alternative option: 3 Years paid at \$259,518.

This is a single request and is being made only to the Gila River Indian Community. No other Arizona Tribes will be receiving the request for funds in support of the capital campaign for the Chandler CARE Center.

BACKGROUND

In 1994 the Chandler Unified School District (CUSD) and the Valley of the Sun United Way (VSUW) hosted an interagency conference to determine how to increase the school attendance and academic performance of students throughout the city, especially those residing in the Chandler Redevelopment Area (CRA). At that time, students who attended the five elementary schools in the CRA earned significantly lower reading and math scores on standardized tests than peers in other CUSD schools. The conference attendees concurred that a number of factors appeared to cause and perpetuate the poor school attendance and graduate rates characteristic of students in the Redevelopment Area schools at that time, as well as in isolated population pockets throughout the city.

These factors included:

- Untreated illness and disease that kept sick students out of school or infected other students when sick children did attend class
- Poor dental health practices at home and lack of professional dental care that resulted in painful cavities
- Lack of medical insurance, so even getting immunizations was difficult
- Lack of shoes, clothing, and food

- Students' lack of full English proficiency
- Parents' inability to communicate effectively in English

In response, Chandler Unified School District Governing Board established the San Marcos Family Resource Center (name to be changed to the Chandler CARE Center when building is completed) to provide medical and social services that support and encourage parents' efforts to keep their children healthy, immunized, pain-free, and able to attend school.

The GOALS of the Chandler CARE Center are:

- Improve the health of uninsured youth, birth through 18 years of age
- Increase the number of children birth through 18 years of age who are up-to-date on immunizations mandated by the Arizona Department of Health Services
- Improve school attendance rates
- Increase the academic achievement of students from no-income, low-income, and non-English-speaking families throughout the Chandler Unified School District
- Increase the number of parents who can communicate effectively in English
- Increase the number of parents who evidence effective parenting skills

The Center opened in January 1995 and today is recognized at the local, state, and national levels for its ability to effectively and efficiently provide essential services that make it possible for children to be healthy and able to attend school.

The Chandler CARE Center provides many services, including free acute-care medical treatment, well-child check ups, TB skin tests, sports physicals, free eye examinations, free eye glasses, free vouchers for medications, medical lab tests, medical imaging, and immunizations. The Chandler CARE Center also distributes food, clothing and household items to needy families.

NEED FOR EXPANSION

The Chandler CARE Center currently operates out of two small classrooms in a CUSD elementary school. These two rooms can no longer accommodate the ever-growing numbers of no-income and low-income children and parents who rely on our basic services. Currently, the Chandler CARE Center can deliver only one service at a time. Families must often wait two or three days until the service they need is scheduled. Patients and clientele are frequently turned away because the need for our services outstrips our current capacity to deliver them.

This growth necessitates constructing a larger freestanding facility. The following table delineates how the Chandler CARE Center will allocate space.

Program/Use	# Units	Description
Medical	1	well child waiting area
Medical	1	reception/work area for intake staff
Medical	3	exam/treatment rooms w/sink, base cabinet, upper cabinet
Medical	1	patient intake station with scales, stadiometers, station w/sink, base cabinet, upper cabinet
Medical	1	Nurses' Station
Medical	1	lab w/ medical & dental equipment, e.g., autoclaves and on-site medical testing
Medical	1	medical supply room
Medical	1	vision screening
Medical	1	hearing screening
Medical	1	medical /dental file storage
Medical	4	restrooms
Medical /Dental/ Family Assistance/ Community Room	1	80-seat waiting & registration area for immunizations / Adult education classroom / Meeting room for the district and community
Medical	2	sound-cushioned injection room
Medical/Dental Conference Room	1	conference room
Dental	1	operatory (cry room) for 1 pt., w/ sink
Dental	1	operatory for 3 pts. W/ 3 sinks, 1 digital x-ray
Family Assistance	1	Food/clothing/household goods
Family Assistance	2	offices for community agencies, e.g., WIC, DES, AHCCCS, Comm. Legal Services, individual & family counseling, police department (All offices to be assigned on shared, rotating basis)
Family Assistance	2	client restrooms – sized to meet code
Management	1	director's office
Management	1	secretary's office
Management	1	clerk's office
Management	1	workroom w/ copy machines and paper storage
Management	1	kitchenette
Parent Information & Resource Center	3	Offices
Parent Information & Resource Center	1	storage (for parent information material)
Maintenance	1	MDF Room: 10' x 10' room for server and other communication equipment
Maintenance	1	8' x 8' electrical room
Maintenance	1	8' x 8' custodial supply/equipment room
Hallway Circulation		
		Total square footage = 8,800

STATUS OF THE PROJECT

The facility will continue to focus on the major aspects of our Mission: 1) to provide the medical services that enable uninsured, poverty-level children to be healthy and successful in school and 2) to provide the social services, adult education classes, and referrals that enable no-income and low-income parents to support their children's education and well-being. To that end, the following commitments have been made:

- The Chandler Unified School District will provide use of land at Galveston Elementary School Area for the construction of the new Chandler CARE Center. This location is in the heart of the Chandler Redevelopment Area, where many of our patients and clientele live.
- The Chandler Education Foundation will serve as the 501(c)3 non-profit organization to assist with fund development and fund management through the construction phase.
- Daniel Kline, DDS and the Chandler Regional Medical Center are providing advice about the construction of the dental clinic, which is a component of the new Chandler CARE Center facility.
- Each of our volunteer doctors or nurse practitioners will maintain or even increase his or her volunteer time at the new site. All the medical providers will also continue to pay their own licensure and malpractice insurance expenses.
- The Chandler Regional Medical Center will continue to provide immunizations at the new Chandler CARE Center at least one day a week.
- The Chandler Regional Medical Center will also continue to provide all components of its free-to-the-public *Building Blocks for Children (BBC)* program. This includes Phase One of the dental component, which is free fluoride varnish treatments as well as Phase Two, dental sealants, X-rays, and cleanings to prevent tooth decay. Phase Three, restoration, will begin as soon as the new facility is complete. The hospital will also provide free hearing screening for children birth through six years of age and free vision screening for youth three to 18 years of age. All dental, vision, and hearing screenings will be accompanied by referrals to service providers if needed. In addition, medical personnel from Catholic Healthcare West will teach a number of health education classes at the new Chandler CARE Center on a scheduled, rotating basis. These classes will include the prenatal program we now provide that teaches pregnant women practices that keep their unborn children healthy. A second program, *Baby Your Baby*, will help new parents learn infant care, basic first aid, and symptoms that necessitate calling a doctor.
- The City of Chandler Public Library will expand their partner role by providing the computer lab, other technology, and staff needed to establish and maintain a community learning center at our newly constructed site. The Chandler Library will also provide the instructional staff and material for daytime and evening adult education English-as-a-Second Language, GED, and citizenship classes. This will help alleviate the months-long waiting lists for these classes that exist citywide because the Chandler Library has the instructional staff but not the classroom space in the community to provide these classes. The Library will continue to provide free children's books and library cards at our immunization clinics.
- WIC (a federal program to support the health of pregnant women, nursing mothers, infants, and children) will send a team of their employees to the new Resource Center on a scheduled basis two or three times a week. This will be especially helpful to families that lack transportation to travel to the more distant WIC offices.
- The Arizona Department of Economic Security will provide employees on a scheduled, rotating basis two or three times a week.

- Toyota Financial Services (TFS) has already started to collect food on an ongoing basis in anticipation of us opening the larger facility. TFS will also supply volunteers to help sort, bag, and distribute the hundreds of pounds of food they will deliver to the new site each week to enable the Chandler CARE Center to distribute food all day, every day. Likewise, donated clothing and household items can be received from community donors and distributed daily, not just five or six times a year.

The Chandler Unified School District is also evaluating additional medical, education, and social services to determine their match with our stated mission. The school district welcomes input and support from community members and agencies.

FINANCIAL RESOURCES

The project is expected to cost approx \$3.2 Million. To date, \$2,427,000 has been pledged.

CASH DONATIONS totaling \$2,345,000 have been pledged from the following organizations:

- The Chandler Unified School District, \$1,000,000
- The City of Chandler Community Development Brock Grant, \$500,000
- Hospital Board (Pending), \$500,000
- Chandler Regional Medical Center, \$250,000
- Chandler Service Club, \$75,000
- Chandler Rotary Club, \$10,000
- Western Union, \$10,000

IN-KIND DONATIONS valued at \$82,000 have been pledged from the following organizations:

- Enamul Hoque, President of Hoque & Associates, \$10,000
- Wholesale Floors of Phoenix, \$7,000
- Patterson Dental, \$3,000
- Brooke L. Bogart, AIA, LEED AP and Principal of Ecological Environments, \$30,000
- Loren Morris, TestMarx (LEED commissioning), \$25,000
- George Josephs, Associated Mechanical Engineers (LEED Energy Model), \$7,000

FINANCIAL IMPLICATIONS

The Chandler Education Foundation, a 501(c)3, is requesting a \$778,554 grant from the Gila River Indian Community's state-shared revenue program. The grant will be used to fund the construction of the new Chandler CARE Center, a new 8,800 sq. ft. building. In addition, funds are requested for the financial management of the grant, according to the Service Agreement between the Chandler Education Foundation and The Chandler Unified School District #80.

TIMELINE FOR IMPLEMENTATION:

Though the Chandler CARE Center project has been in discussion since 1996, with architectural plans now ready, the anticipated build timeline is to begin Fall 2009 (in conjunction with a classroom expansion plans at the Galveston Elementary School site). Once the build process begins, the projected completion timeline is approximately eight months (anticipated completion month: May 2010).

LONG-TERM FUNDING

Once the Chandler CARE Center is built, the Capital Funding Requests will be complete. The Chandler Unified School District, in conjunction with the Chandler Education Foundation, will continue to pursue Operational Funding for the Chandler CARE Center and volunteer services are anticipated to continue (same as when it was the San Marcos Wellness Center).

RESOLUTION

The Chandler Mayor and City Council adopted Resolution No. ____ authorizing the Chandler Education Foundation to submit a grant application to the Gila River Indian Community’s State-Shared Revenue program in the amount of \$778,554 for funding to build the Chandler CARE Center in Chandler. Health Care Services and Education are “priority areas” for the Gila Indian Community’s State-Shared Revenue programs.



Chandler Care Center

EXPENSES	
Construction	\$2,450,000
Architect/Engineering (includes \$62,000 in LEED prep, dental specs)	\$277,005
Impact Fees-City of Chandler	\$60,000
Furniture & Equipment (General, Medical, Dental)	\$316,549
Technology Equipment/Computers on Wheels (COW)	\$100,000
Total Expenses	\$3,205,554
CURRENT CONTRIBUTORS	
Chandler Unified School District	\$1,000,000
Community Development Block Grant (COC)	\$500,000
Hospital Board (Pending)	500,000
Chandler Regional Medical Center	\$250,000
Chandler Service Club	\$75,000
Chandler Rotary Club	\$10,000
Western Union	\$10,000
Emamul Hogue	\$10,000
Wholesale Floors	\$7,000
Patterson Dental	\$3,000
Brooke L Bogart, Ecological Environments (LEED preparation)	\$30,000
Loren Morris, TestMarcx (LEED commissioning)	\$25,000
George Josephs, Associated Mechanical Engineers (LEED Energy Model)	\$7,000
TOTAL CONTRIBUTIONS TO DATE	\$2,427,000
CONTRIBUTION AMOUNT STILL NEEDED*	\$778,554

POTENTIAL DONORS CONTACTED (No commitments to date)	
Virginia Piper Foundation (Preliminary Commitment)	
Covance	
Intel	
Lund Foundation	
Mortenson Construction	
Hewlett Packard	

*The requested amount is a multiple year request: Preferred 2 years @ \$389,277 each year.
 Alternative multiple year funding: 3 years @ \$259,518 each year.

Operating Plan



Chandler Center

A School-Based, Community-Linked Provider of Basic Human Services for Needy Chandler Families

(Formerly Named the San Marcos Family Resource Center)

Project Director and Contact:

Susan Scott Horan, Ph.D., Resource Development Project Director
Chandler Unified School District
1525 W. Frye Road
Chandler, AZ 85224

480.812.7117 – Office Telephone
602.818.8792 – Cellular Telephone
horan.susan@chandler.k12.az.us

Chandler CARE Center
Interim Advisory Council

Members from the Chandler Unified School District

- Camille Casteel, Ed.D., Superintendent
- Jeanette Polvani, Associate Superintendent
- Robert Rice, Governing Board Member
- Susan Horan, Ph.D., Resource Development Project Director

Members from the Collaboration for a New Century AZ LeaderForce

- Deron Bocks, President, UMB Bank Arizona and SunBank
- Gary Gietz, President and CEO, Gietz Master Builders
- Jon Mirmelli, Abigail Properties

Community Member

- Katherine Krieg, MD, Children's Oasis Pediatrics
- Cindy Goodwin, RN, Chandler Regional Medical center
- Daniel Kline, DDS
- Michelle Gross-Panico, Affiliated Dental Hygienist, A.T. Still University

MISSION STATEMENT

The Mission of the Chandler CARE Center

is to promote students' school attendance and success by providing medical treatment, social services, parent education programs, and referrals.

I. EXECUTIVE SUMMARY

History of the Chandler CARE Center

The Chandler Unified School District (CUSD) and the Valley of the Sun United Way (VSUW) hosted an interagency conference in August 1994 to determine how to increase the school attendance and academic performance of students throughout the city, especially those residing in the Chandler Redevelopment Area (CRA). At that time, students who attended the five elementary schools in the CRA earned significantly lower reading and math scores on standardized tests than peers in other CUSD schools. This trend continued as the students progressed through junior high and high school, resulting in a disproportionate number of CRA students dropping out of secondary school prior to graduation. Representatives from a number of social service, education, and health agencies attended the conference to help determine probable causes for students' poor academic attendance and achievement and to help formulate an action plan to remedy the problems. The conference participants first reviewed the Chandler Redevelopment Area demographic data, which vary only slightly over time: Historically and currently, about 86% of the CRA families speak a home language other than English and approximately 86% of the students in that area qualify for free and reduced-price school lunches according to federal poverty guidelines. The conference attendees concurred that a number of factors appeared to cause and perpetuate the poor school attendance and graduate rates so characteristic of students in Redevelopment Area schools at that time, as well as in isolated population pockets throughout the city:

- Untreated illness and disease that kept sick students out of school or infected other students when sick children did attend class
- Poor dental health practices at home and lack of professional dental care that resulted in painful caries
- Lack of medical insurance, so even getting immunizations was difficult
- Lack of shoes, clothing, and food
- Students' lack of full of English proficiency
- Parents' inability to communicate effectively in English

In response, Chandler Unified School District Governing Board established the San Marcos Family Resource Center to provide medical and social services that support and encourage parents' efforts to keep their children healthy, immunized, pain-free, and able to attend school. *(The name of the Center will be changed to the Chandler CARE Center in January 2009 when we move to our new facility. For clarity, we are using the new name, Chandler CARE Center, in this Operating Plan.)* The Center opened in January 1995 with one doctor who volunteered one afternoon a week. The Valley of the Sun United Way agreed to pay for prescriptions. Within two months, the Center was able to provide weekly immunizations, plus clothing distribution. Soon, we added two more doctors to our volunteer cadre as well as clothing distribution. By the end of the first year, the City of Chandler started to fund the salary of the Center director and secretary. The volunteer commitment of additional community agencies has enabled the Chandler CARE Center to expand services to full capacity. Today, the Center is recognized at the local, state, and national levels for its ability to effectively and efficiently provide essential services that make it possible for children to be healthy and able to attend school.

Goals of the Chandler CARE Center

- Improve the health of uninsured youth birth through 18 years of age
- Increase the number of children birth through 18 years of age who are up-to-date on immunizations mandated by the Arizona Department of Health Services
- Improve school attendance rates
- Increase the academic achievement of students from no-income, low-income, and non-English-speaking families throughout the Chandler Unified School District
- Increase the number of parents who can communicate effectively in English
- Increase the number of parents who evidence effective parenting skills

Current Services and Collaborating Partners

The Children's Clinic is a keystone service of the Chandler CARE Center. The Children's Clinic provides free acute-care medical treatment, well-child check ups, TB skin tests, and sports physicals for uninsured Chandler youth from families with little or no income. The medical staff of the Children's Clinic is comprised of volunteers from the following entities who donate their professional services on a rotating, scheduled basis:

- Banner Health of Arizona
- Children's Oasis Pediatrics
- CIGNA
- Gilbert Pediatrics
- Pediatricians and nurse practitioners in private practice

In addition, children can receive free eye examinations and needed glasses from:

- Lions Club
- Dr. Michael Clark

The Children's Clinic also provides free vouchers for needed medications, medical lab tests, and medical imaging. This funding is provided by:

- City of Chandler Social Services Commission
- Valley of the Sun United Way
- Banner Health of Arizona Foundation
- Toyota Financial Services
- Holy Trinity Lutheran Church
- Chandler Rotary Club
- Donations from Chandler Unified School District employees

To help the Children's Clinic leverage this funding, several local businesses provide their services at 25%-70% off their customary prices for patients treated at the Children's Clinic:

- Basha Food City Pharmacy
- Sonora Quest Laboratories
- TMC Advanced Imaging

Each year, the Children's Clinic provides free acute-care medical treatment to more than 1,200 uninsured poverty-level babies and youth, many of whom are treated repeatedly each year.

The Children's Clinic also provides immunizations every Thursday afternoon. The following agencies provide free immunizations as part of their respective community outreach programs:

- Catholic HealthCare West (CHW) / East Valley Community Outreach Program
- Chandler Fire Department paramedics in partnership with CHW

The immunization clinics are augmented with additional services:

- Phoenix Health Plan Community Connection screens patients for AHCCCS and KidsCare state medical insurance and helps parents fill out applications.
- Chandler Public Library distributes free books in English or Spanish to children in the clinic and registers parents for library cards.

Currently, the Children's Clinic immunizes about 2,000 babies and youth each year.

Dental services are yet another service component of the Children's Clinic. The Catholic HealthCare West (CHW) / East Valley Community Outreach Program established the first phase of its dental services in February 2007 by establishing a free fluoride varnish treatment clinic at the Children's Clinic. All patients who present for the fluoride treatment are first visually screened for caries and other dental problems. Children with dental emergencies such as abscesses are referred to dentists who provide treatment at a reduced rate. Uninsured children from no-income or very-low-income families are treated free of charge through a CHW program funded by donations from CHW employees.

The Chandler CARE Center also distributes food, clothing, and household items to needy families. A number of entities donate regularly:

- Toyota Financial Services
- Holy Trinity Lutheran Church
- Chandler Christian Church
- Ocotillo Women's League
- School district employees
- Student councils through food and clothing drives

Annually, more than 5,000 people receive food and/or clothing and household items at the Chandler CARE Center. The Chandler CARE Center personnel also make referrals to a myriad of other services agencies. Likewise, these agencies refer patients and clientele to us.

Current Program Administration

- The Chandler Unified School District (CUSD) currently donates the use of two rooms in an elementary school for the Chandler CARE Center and provides utilities, maintenance, repair, and insurance at no cost. The CUSD also serves as a fiscal agent for grants secured on behalf of the Resource Center when a “Non-Profit School” tax designation is required for application eligibility.
- The Chandler Education Foundation and the Chandler Regional Hospital Foundation serve as fiscal agents for the San Marcos Family Resource Center when a 501(C)(3) tax status is required for grant eligibility.
- To facilitate program administration, all grant funds accrued on behalf of the Chandler CARE Center are managed by the Chandler Unified School District.
- Through competitive grants such as the Youth Enhancement Program, the Community Development Block Grant, the Social Services Fund, and the A-OK Fund, the City of Chandler Social Services Commission pays the salary and employee-related benefits of the half-time director, the full-time secretary, and the half-time clerk, all of whom are CUSD employees.

Keys to Success

One prime factor contributing to the success of the Chandler CARE Center is its historically stable source of income from the City of Chandler for the three Resource Center employees and from the City and the Valley of the Sun United Way for the prescriptions, medical lab tests, and medial imaging for the Children’s Clinic. We also have a solid cadre of volunteer doctors that has been providing free medical treatment for years. In addition, many community agencies support our programs with personnel and generous discounts on needed prescriptions, medical lab tests, medical imaging, and other products. A fourth key to the success of the Chandler CARE Center is its long-standing status as a program that is managed by Chandler Unified School District personnel. Thus, the Chandler CARE Center benefits from the extensive school district administrative infrastructure and fiscal oversight.

Recognition

The San Marcos Family Resource Center/Chandler CARE Center has been recognized numerous times for its unique ability to provide medical services, education opportunities, and social services for no-income and low-income children and families in such a collaborative, cost-effective manner: Local, state, and national awards include:

- **2006 AZ LeaderForce Blue Ribbon Model Program for Healthcare** from The Collaboration for a New Century for its “proven record in promoting prosperity in Arizona”
- **2005 Crystal Award** from the A. T. Still University of Health Services “Honoring the Valley’s Best and Brightest Who are Improving Our Community”
- **2002 Leadership for Learning Award** from the American Association of School Administrators for innovative, replicable programs that enhance student achievement
- **2001 MAGNA Award** from the National School Boards Association for innovative, replicable programs that enhance student achievement
- **2000 Community Development Block Grant Award** from the Arizona Chapter of the National Association of Housing and Redevelopment Officials as a model for outstanding, cost-effective medical and social services to poverty-level families
- **1999 Pillars of Light Award** from the Chandler Regional Hospital Foundation in recognition for contributions to improve the health of the community
- **1996 Public/Private/Community Partnership Award** from the Chandler Chamber of Commerce for outstanding collaboration with community agencies

Summary

The Chandler CARE Center has a long history of successfully providing the healthcare and social services that uninsured poverty-level children need to enter and succeed in school. Over the past 12 years, we have provided medical assistance and immunizations to more than 36,000 uninsured needy youth and have provided food, clothing, household items, and referrals to many thousands of poverty-level and working-poor families. Our services promote the public health. Many of our patients present with communicable diseases like strep throat or conjunctivitis, or they need treatment for contagious conditions such as scabies or internal parasites. Treating and curing these ailments help prevent their spread to other people in the school and community. The adult education classes and social services we provide enable parents to support their children's education and to be better prepared for the workforce or higher education when they graduate from secondary school. In sum, the Chandler CARE Center is a recognized model for improving the health, well-being, and education achievement of needy youth and parents through the efforts of professionals and agencies who volunteer at our facility.

II. EXPANSION PLAN

Need For Expanded Services And Facilities

The overwhelming need for and success of the Chandler CARE Center has produced a dilemma: The two small classrooms from which services are currently offered can no longer accommodate the ever-growing numbers of no-income and low-income children and parents who rely on our basic human services and referrals. Subsequently, our patients and other clientele experience a number of barriers to needed services:

- Currently, the Chandler CARE Center can deliver only one service at a time. For example, when even one volunteer doctor is providing free medical care, all available space is in use. Therefore, we cannot schedule another doctor, nor can we provide immunizations or distribute food or clothing at that time. Likewise, when immunizations are being provided, we cannot schedule any doctors or other event. Therefore, families must often wait two or three days until the service they need is scheduled.
- Children and parents must wait for service in long lines outside the two Chandler CARE Center rooms. This is a hardship in the persistent Arizona heat.
- The Chandler CARE Center must frequently turn away patients and clientele because the need for our services outstrips our current capacity to deliver them.
- Social service agencies such as DES and Community Legal Services cannot provide trained staff to work with families at our current site because we have no office space.

Plan for Expanded Services and Facilities

The Chandler Unified School District (CUSD) remains committed to helping ensure equitable and ongoing access to the medical, dental, education, and social services that enable all students to attend and be successful in school. Through close partnerships with the professional service providers who regularly volunteer at the Chandler CARE Center, the CUSD has made substantial progress toward providing equal access to basic human services for needy Chandler families. It is clear, though, that the CUSD needs to expand existing programs and add more services. This necessitates constructing a larger freestanding facility. Because the school district is also committed to the health of the environment and the respectful use of natural resources, the new

facility will be LEED certified at the basic or Silver level. The following table delineates the how the Chandler CARE center will allocate space.

Program/Use	# Units	Description
Medical	1	well child waiting area
Medical	1	reception/work area for intake staff
Medical	3	exam/treatment rooms w/sink, base cabinet, upper cabinet
Medical	1	patient intake station with scales, stadiometers, station w/sink, base cabinet, upper cabinet
Medical	1	Nurses' Station
Medical	1	lab w/ medical & dental equipment, e.g., autoclaves and on-site medical testing
Medical	1	medical supply room
Medical	1	vision screening
Medical	1	hearing screening
Medical	1	medical /dental file storage
Medical	4	restrooms
Medical /Dental/ Family Assistance/ Community Room	1	80-seat waiting & registration area for immunizations / Adult education classroom / Meeting room for the district and community
Medical	2	sound-cushioned injection room
Medical/Dental Conference Room	1	conference room
Dental	1	operatory (cry room) for 1 pt., w/ sink
Dental	1	operatory for 3 pts. W/ 3 sinks, 1 digital x-ray
Family Assistance	1	Food/clothing/household goods
Family Assistance	2	offices for community agencies, e.g., WIC, DES, AHCCCS, Comm. Legal Services, individual & family counseling, police department (All offices to be assigned on shared, rotating basis)
Family Assistance	2	client restrooms – sized to meet code
Management	1	director's office
Management	1	secretary's office
Management	1	clerk's office
Management	1	workroom w/ copy machines and paper storage
Management	1	kitchenette
Parent Information & Resource Center	3	Offices
Parent Information & Resource Center	1	storage (for parent information material)
Maintenance	1	MDF Room: 10' x 10' room for server and other communication equipment
Maintenance	1	8' x 8' electrical room
Maintenance	1	8' x 8' custodial supply/equipment room
Hallway Circulation		
		Total square footage = 8,800

Status of the Project

The Chandler Unified School District and our Collaboration for a New Century AZ LeaderForce partners are part of a planning board. We meet on a regular basis to plan the construction and

operation of the freestanding facility for the Chandler CARE Center. Members of the planning board concur that that the facility will continue to focus on the major aspects of our Mission: 1) to provide the medical services that enable uninsured, poverty-level children to be healthy and successful in school and 2) to provide the social services, adult education classes, and referrals that enable no-income and low-income parents to support their children's education and well-being. To that end, the following commitments have been made:

- The Chandler Unified School District will provide use of land at Galveston Elementary School Area for the construction of the new Chandler CARE Center. This location is in the heart of the Chandler Redevelopment Area, where many of our patients and clientele live.
- The *AZ LeaderForce*, an initiative of the Collaboration for a New Century (Jerry Colangelo's foundation), is providing the expertise of Valley business executives. Our *AZ LeaderForce* partners include Deron Bocks, President of UMB Bank Arizona and SunBank; Gary Gietz, President and CEO of Gietz Master Builders; and Jon Mirmelli, a partner of Abigail Properties.
- Daniel Kline, DDS and the Chandler Regional Medical Center are providing advice about the construction of the dental clinic, which is a component of the new Chandler CARE Center facility.
- Each of our volunteer doctors or nurse practitioners will maintain or even increase his or her volunteer time at the new site. All the medical providers will also continue to pay their own licensure and malpractice insurance expenses.
- The Chandler Regional Medical Center will continue to provide immunizations at the new Chandler CARE Center at least one day a week.
- The Chandler Regional Medical Center will also continue to provide all components of its free-to-the-public *Building Blocks for Children (BBC)* program. This includes Phase One of the dental component, which is free fluoride varnish treatments as well as Phase Two, dental sealants, X-rays, and cleanings to prevent tooth decay. Phase Three, restoration, will begin as soon as the new facility is complete. The hospital will also provide free hearing screening

for children birth through six years of age and free vision screening for youth three to 18 years of age. All dental, vision, and hearing screenings will be accompanied by referrals to service providers if needed. In addition, medical personnel from Catholic Healthcare West will teach a number of health education classes at the new Chandler CARE Center on a scheduled, rotating basis. These classes will include the prenatal program we now provide that teaches pregnant women practices that keep their unborn children healthy. A second program, *Baby Your Baby*, will help new parents learn infant care, basic first aid, and symptoms that necessitate calling a doctor.

- The City of Chandler Public Library will expand their partner role by providing the computer lab, other technology, and staff needed to establish and maintain a community learning center at our newly constructed site. The Chandler Library will also provide the instructional staff and material for daytime and evening adult education English-as-a-Second Language, GED, and citizenship classes. This will help alleviate the months-long waiting lists for these classes that exist citywide because the Chandler Library has the instructional staff but not the classroom space in the community to provide these classes. The Library will continue to provide free children's books and library cards at our immunization clinics.
- WIC (a federal program to support the health of pregnant women, nursing mothers, infants, and children) will send a team of their employees to the new Resource Center on a scheduled basis two or three times a week. This will be especially helpful to families that lack transportation to travel to the more distant WIC offices.
- The Arizona Department of Economic Security will provide employees on a scheduled, rotating basis two or three times a week.
- Toyota Financial Services (TFS) has already started to collect food on an ongoing basis in anticipation of us opening the larger facility. TFS will also supply volunteers to help sort, bag, and distribute the hundreds of pounds of food they will deliver to the new site each week to enable the Chandler CARE Center to distribute food all day, every day. Likewise, donated clothing and household items can be received from community donors and distributed daily, not just five or six times a year.

The Chandler Unified School District is also evaluating additional medical, education, and social services to determine their match with our stated mission. The school district welcomes input and support from community members and agencies.

Financial Resources for Construction of the New Facility, Chandler CARE Center (Rev)

The construction of the new facility is expected to cost \$3.2 Million. The following donations are in place for construction of the Chandler CARE Center:

- The Chandler Unified School District designated up to \$1 Million of bond money for the project
- The City of Chandler contributed \$500,000
- Hospital Board (Pending) \$500,000
- Toyota Financial Services donated \$25,000 and is considering sponsorship of a room in the Chandler CARE Center
- Chandler Rotary Club donated \$10,000
- Western Union donated \$10,000
- Enamul Hoque, President of Hoque & Associates, is donating all the profit, fees, and insurance for the following services: soil exploration and core drilling; the civil grading plan; and testing and inspections during construction. The value of this donation is \$30,000.
- Wholesale Floors of Phoenix is donating flooring material and installation.
- Patterson Dental is donating the technical specifications and office design of the dental clinic.
- Brooke L. Bogart, AIA, LEED AP and Principal of Ecological Environments in Tempe, Arizona is donating the basic consultant services needed to make the Chandler CARE Center LEED certified at the highest possible level. The value of this donation is \$25,000.

Please contact Susan Horan to determine how your organization can become a partner with the Chandler CARE Center.

Susan Scott Horan, Ph.D., Director of the Chandler CARE Center
Chandler Unified School District
1525 W. Frye Road
Chandler, AZ 85224

480.812.7117 – Office Telephone
602.818.8792 – Cellular Telephone
horan.susan@chandler.k12.az.us - email

Gila River Indian Community Grant Application Cover Sheet

Date of Application:		
Name of City or County:		
Mayor or Chairman:		
Mailing Address:		
City:	State:	Zip Code:
Contact Person/Title:		
Mailing Address:		
Phone Number:	Fax Number:	
E-mail Address:		

Program or Project Name:	
Purpose of Grant (one sentence):	
Beginning and Ending Dates of Program or Project:	
Amount Requested: \$	Total Project Cost: \$
Geographic Area Served:	

Signature:

Mayor or Chairperson: _____ Date: _____

Typed Name and Title: _____