GCP

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FINAL REPORT

Comprehensive

User Fee Study

Prepared for the City of Chandler, Arizona







Government Consulting Partners, Inc.

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01 BACKGROUND & OBJECTIVES

In September 2025, the City of Chandler (City) issued a Request for Proposals (RFP) seeking qualified consulting firms to prepare a comprehensive citywide user fee study. Following the evaluation process, the City selected Government Consulting Partners, Inc. (GCP), to perform these services. GCP initiated the project in January 2026.

The City delivers a broad range of services to residents, businesses, and visitors. Many of these services are supported through user fees; charges applied when an individual or business voluntarily requests a service that provides a direct and specific benefit. The City of Chandler maintains a comprehensive Citywide Fee Schedule that is updated periodically to reflect changes in service delivery costs, regulatory requirements, and policy objectives. As development activity, service demands, and operating costs continue to evolve, the City has recognized the importance of ensuring that fees remain equitable, legally defensible, and aligned with current cost recovery objectives.

As fiscal constraints on local governments continue to increase, user fees have become an increasingly important revenue source. A user fee is a charge paid by an individual or business that receives the primary benefit of the service, rather than the community. Public agencies may assess user fees when (1) the decision to use the service is voluntary, and (2) the fee is related to the level and cost of the service provided.

Arizona Statutory Requirements

The City's fees are established within applicable Arizona statutes, City policies, and service-specific requirements. For cost-based services, GCP generally recommends fees at or below the reasonable cost of providing the service, with any intentional subsidy documented. Rentals and other exclusive uses of public property may also reflect market demand, capacity, comparable offerings, and City pricing policy. A market-based charge can exceed a policy-cost target; each fee must be evaluated under the requirements applicable to that service.

Arizona Revised Statutes (A.R.S.) § 9-463.05 establishes specific requirements for municipal development fees. Under the statute, development fees must provide beneficial use to the development and may not exceed the development’s proportionate share of the cost of necessary public services attributable to the development. Development fees must be calculated based on an Infrastructure Improvements Plan and are subject to requirements governing their adoption, administration, accounting, and use.

These statutory requirements apply specifically to development fees and are distinct from the broader range of user and regulatory fees evaluated as part of this Comprehensive Fee Study. For purposes of this study, fees were evaluated based on the estimated cost of providing the associated services, the City’s desired cost recovery objectives, and the nature and level of benefit provided to the fee payer. The resulting recommendations provide the City with a transparent and supportable basis for establishing and maintaining its fee schedule while recognizing that final fee levels are a matter of City policy and must remain consistent with applicable Arizona law.

Study Objectives

GCP's primary objective for the Comprehensive User Fee Study was to:

1. **Assess cost recovery:** Evaluate the City's current fees and underlying service costs to establish a clear, defensible understanding of cost recovery.
2. **Support policy-driven recommendations**: Align fees with the City's cost recovery goals, equity considerations, and desired levels of public subsidy, and recommend adjustments where appropriate.
3. **Evaluate market competitiveness**: Conduct a comparison survey of comparable Arizona agencies to provide context for the City's fee structure and inform recommendations.
4. **Provide a sustainable framework**: Develop transparent, practical tools and make recommendations that support informed decision-making and allow City staff to maintain the fee structure over time.

Overall, the study will provide Chandler with a comprehensive, defensible framework for evaluating and setting user fees that balances cost recovery, equity, community impacts, and City policy priorities.

This report presents GCP's comprehensive review of the City of Chandler's user fees with the goal of aligning fees with City's cost recovery goals and Council priorities.

The study covered General Fund user fees charged by the following departments/divisions:

- Administration
- Community Services: Recreation and Aquatics
- Community Services: Library
- Cultural Development
- Development Services: Building
- Development Services: Engineering
- Development Services: Planning
- Neighborhood Resources
- Fire
- Management Services
- Police
- Public Works

Policy Framework and Ongoing Fee Management

Beyond individual fee recommendations, this study establishes a policy framework the City can use to evaluate cost recovery targets, document the rationale for subsidized services, and maintain its fee schedule between comprehensive studies. GCP recommends the City: (1) apply an annual inflationary adjustment, such as the Consumer Price Index, to fees in non-study years; (2) monitor the fiscal and service impacts of adopted changes at approximately six months and one year after implementation; and (3) conduct a comprehensive fee study approximately every three to five years.

How This Report Is Organized

The remainder of the report is organized as follows:

Section	What it covers
01: Background & Objectives	The study's purpose, applicable Arizona fee requirements, and its objectives and scope.
02: Executive Summary	High-level summary of the study, recommendations and policy framework.
03: Approach & Methodology	How GCP calculated cost of service, fully burdened hourly rates, and the policy framework used to develop recommendations.
04: Fiscal Impact	Citywide fiscal results: current vs. projected fee revenue and cost recovery under the recommended fee schedule.
05: Analysis and Highlights	Department-by-department findings and recommendations, organized by division.
06: Comparison Survey Results	Peer agency fee comparison, used as supporting context for the recommendations.
07: Recommendations	GCP's recommendations for maintaining and updating the fee schedule between comprehensive studies.
Appendix A	Complete, fee-by-fee recommendations are referenced throughout the report.
Appendix B	Full comparison survey results.
Appendix C	Community Services Department Fee Policy and Procedure
Appendix D	Advisory memorandum on Parks and Recreation discounts and assistance, including current programs, peer practices, and options requiring separate City decisions.

02 EXECUTIVE SUMMARY

GCP reviewed General Fund user fees across the City's departments and divisions to establish a transparent basis for service pricing. Cost-based recommendations generally seek recovery of reasonable service costs; intentional subsidies and market-based facility pricing reflect separate City policy choices. Appendix D provides advisory options for Parks and Recreation discounts and assistance.

Approach

GCP used a bottom-up, per-unit costing methodology, identifying the staff time and resources required to deliver each fee-related service and applying fully burdened hourly rates to calculate a defensible cost of service. GCP compared these costs to current fees to identify each service's cost recovery level, projected the fiscal impact of recommended changes, and conducted a peer comparison survey of comparable Arizona agencies for additional context. Throughout the study, GCP incorporated input from department staff and City leadership.

Citywide Fiscal Results

The fiscal impact table on page 10 shows approximately $22.2 million in annual fee revenue against $36.0 million in fee-related service costs, or 62% recovery, with $13.7 million supported by other City revenues. Its proposed scenario shows approximately $27.3 million in revenue and 76% recovery, an increase of $4.9 million. Recreation uses the policy-cost basis in this citywide comparison; its full-cost results are reported separately.

Financial Implications of Proposed Fee Recommendations

Fee Area	Current Cost Recovery Rate	Proposed Cost Recovery Rate	Projected Annual Revenue Increase
Community Services: Recreation and Aquatics	42%	47%	$467,130
Cultural Development	21%	23%	$4,841
Development Services: Building	80%	101%	$3,293,298
Development Services: Engineering	84%	100%	$648,397
Development Services: Planning	19%	84%	$547,846
Neighborhood Resources	100%	100%	$0
Fire	147%	99%	($22,150)
Community Services: Library	6%	6%	-
Management Services	32%	34%	$36,195
Police	100%	100%	($62)
Public Works	95%	99%	$16,800
TOTAL / CITYWIDE	**62%**	**76%**	**$4,992,295**

Note: The citywide TOTAL row reflects the published citywide cost recovery rates (62% current / 76% proposed); it is not an average of the rows above, which are weighted differently by department cost. Full detail, including cost of service and unrecovered-cost figures, is on page 10 and Appendix A.

Key Findings by Department

Results vary significantly by department, reflecting differences in how far current fees have drifted from full cost recovery due to leaving fees unchanged over several decades versus where the City has made deliberate policy choices to subsidize services:

- **Development Services:** Building, Engineering, and Planning account for most of the increase in the fiscal analysis. Engineering currently recovers approximately 84%; its projection must reflect the $560 traffic-control permit and the final inspection and daily road-fee structure. Planning is currently recovering approximately 19%; its final projection must reflect the City's proposed fees, including selected subsidies for historic preservation and single-family use permits.
- **Community Services:** Recreation's revenue increase of approximately $467,000 attributable to proposed fee changes. Aquatics proposals retain intentional subsidies for life-safety and market considerations. Library fees are recommended to remain unchanged.
- **Cultural Development** currently recovers approximately $59,000 against $278,000 in annual service costs, or 21%. The proposed scenario would recover approximately $63,000 in revenue and reach 23% cost recovery. The analysis includes the full special-event fee structure and related costs, rather than only an application charge.
- **Fire's** analysis shows approximately 147% current recovery and a proposed annual revenue at 99% cost recovery which is a decrease of approximately $22,000. The proposed fees include stand-by equipment fees of $520 per day for an engine, $165 for a Low Acuity unit, and $430 for the cart/bike team.
- **Management Services** currently recovers approximately 32% of the costs analyzed, increasing to 34% in the proposed scenario. Several licensing fees remain intentionally subsidized to remain affordable to the business community.
- **Police's** aggregate recovery is approximately 100%; that aggregate does not mean every individual fee recovers its cost. Recommended changes include administrative records charges and an increase to the extra-duty vehicle usage fee.
- **Public Works** currently recovers approximately 95% of the General Fund service costs analyzed. The proposal consolidates right-of-way vacation and easement extinguishment under a $2,400 application fee.

Advisory Discounts and Assistance

Appendix D presents a memorandum prepared by Brad Burgess, Executive Vice President. It distinguishes existing Goodwill Scholarships and Tumbleweed Recreation Center (TRC) benefits from proposed aid tiers, employee benefit expansion, and veteran options. The City can use this memorandum to assist with decisions on eligibility and administration of discounts.

03 APPROACH & METHODOLOGY

GCP’s approach to Chandler’s Comprehensive Fee Study combined detailed cost analysis, policy development, peer comparisons, and presentations. The methodology is designed to produce defensible fee recommendations while providing the City with a practical framework for managing and updating its fees over time.

Project Initiation & Understanding

At the outset of the study, GCP met with City staff to confirm the project scope, objectives, priorities, and communication protocols. We then worked with department leadership and key staff to understand service delivery, existing fee practices, operational considerations, and desired outcomes.

This initial coordination established the foundation for the study and ensured that recommendations aligned with Chandler's fiscal objectives, service priorities, and policy considerations.

Fee Schedule Review & Structure

GCP conducted a comprehensive review of Chandler's existing fee schedule with these objectives:

- Align fees with the actual cost of service delivery.
- Establish consistent and transparent fee structures.
- Identify outdated, duplicative, or unnecessary fees.
- Simplify complex fee structures where appropriate.
- Improve usability for City staff and the public.
- Establish a framework that can be maintained and updated efficiently.

In addition, GCP conducted a comparison survey of a select number of peer agencies to identify regional practices, fee structures, and emerging trends. The results provided context for policy discussions and to help the City evaluate the competitiveness and appropriateness of its fees.

Costing Methodology

GCP has primarily used a per-unit, or "bottom-up," methodology to determine the reasonable cost of providing each fee-related service. This approach analyzes the specific staff tasks and resources required to provide an individual service and applies fully burdened costs to develop a defensible cost per unit.

The per-unit methodology includes the following five steps:

1. Define the fees to be analyzed
2. Estimate staff time required to provide each service
3. Develop fully burdened hourly rate
4. Compare total costs to the current fee and evaluate cost recovery
5. Project annual fiscal impact of current and recommended fees

1. Define the Fees to Be Analyzed

GCP worked with City staff to establish the final universe of fees for analysis, including existing fees, new or proposed fees, obsolete fees, and potential fee structure changes.

2. Time Spent on the Fee-Related Service

GCP worked with subject matter experts in each department to identify the tasks required to provide each service and estimate the average staff time associated with those tasks. Reviewing services at this level of detail provides greater transparency and confidence in the resulting cost calculations.

Sample Task Detail **-** The image to the right Illustrates the task-level analysis used to estimate staff time and develop a defensible cost for each fee-related service. Tasks can vary depending on the type of service provided.

Rate per hour:	*$ 136.32*	
Minor Encroachment Permit Processing Fee	**Assistant Engineer**	
	Hours	Cost
Application intake	0.25	$ 34
Review	1.75	$ 239
Create Invoice	0.5	$ 68
Issuance	0.25	$ 34
	3	**$ 375**
	Full Cost:	$ 375
	Current Fee:	$ 322
	Proposed Fee	$ 375

3. Develop Fully Burdened Hourly Rates (FBHRs)

Establishing FBHRs is essential to any user fee study engagement because these rates lay the foundation for calculating the full cost of providing services. FBHRs can be used to determine how much it costs the city to deliver any labor-based service. Reliable FBHRs ensure the study's findings, recommendations and resulting fee schedules are based on defensible costs. This promotes both transparency and financial sustainability.

Calculate the Annual Full Cost of Direct Staff: The FBHR calculation process incorporated data from the following sources:

- Staffing costs were calculated using the City's budgeted compensation data, including salaries and benefits, for employees responsible for performing the fee-related services.
- Operating costs directly associated with service delivery, such as materials, supplies, and contracted services, were incorporated into the fully burdened rate to ensure a comprehensive reflection of total service costs.
- Overhead costs were included and applied to the division's direct salary and benefit expenses to calculate the fully burdened hourly rates.
    - Division overhead: Division overhead includes indirect costs such as labor from managers, supervisors and support staff, internal meetings, training, general counter time, and shared supplies that support overall service delivery within the division.
    - Citywide overhead: represents the allocation of indirect costs from the City's cost allocation plan, covering central support service departments such as Human Resources, Information Technology, and Finance that provide essential resources and support to all departments throughout the organization.

Identify Annual Available Work Hours per FTE: This becomes the denominator in the rate. Conceptually, the idea is to reflect the average number of hours in a year that an FTE is typically available to deliver services, which does not include time spent on training or time off for sick or vacation. By including only available work hours in the denominator, instead of the traditional 2,080, the rates are "fully burdened" sufficient to recover the full annual cost of one FTE, assuming normal demand levels. For this study GCP used the city-standard staffing available hours figure of 1,600.

4. Evaluate Cost Recovery

Once the fully burdened hourly rate is applied to the time estimates for each fee category, this creates the "total cost" per unit. GCP compared the calculated cost of each service to the current fee to determine existing cost recovery. This analysis identified fees that are below, at, or above the cost of service and provides the foundation for evaluating potential adjustments.

The analysis also distinguished between cost recovery and policy-driven subsidy decisions, allowing the City to intentionally determine where reduced cost recovery may be appropriate based on community, economic, or other policy considerations and needs.

5. Evaluate the Fiscal Impact of Proposed Fee Changes

GCP estimated the annual revenue associated with existing and recommended fees using available workload and demand data. This analysis helps the City understand the fiscal implications of proposed changes and identify potential revenue impacts by department and fee category.

For new or restructured fees, reasonable workload assumptions were developed in coordination with City staff. Deposit-based fees were evaluated based on actual staff time and applicable hourly rates, with the objective of maintaining full-cost recovery as services are provided.

Policy & Cost Recovery Framework

A key component of GCP's approach was developing a policy framework to guide Chandler's fee decisions beyond the current study. This framework has supported the City to address:

- Appropriate cost recovery targets by service type.
- The rationale for City-subsidized services.
- Recommended intervals and methodologies for future fee adjustments.
- A practical process for maintaining the fee schedule over time.

This framework ensures that Chandler's fee structure remains transparent, defensible, and aligned with Council priorities as service costs and community needs change.

Discounts and assistance are also policy subsidies. Appendix D describes the existing Recreation and Aquatics programs and advisory options for changes. Eligibility categories, aid levels, caps, program exclusions, and funding should be documented in a separately authorized policy. Cost recovery should be calculated as revenue divided by the applicable full-cost or policy-cost denominator.

Transparent & Sustainable Deliverables

The final deliverables include a comprehensive fee schedule, supporting analysis, policy recommendations, and a transparent Excel-based model. GCP will also provide training to City staff so the model and methodology can be understood, maintained, and used to support future fee updates.

04 FISCAL IMPACT

Building on the cost and fee analysis described in Section 03, this section presents the citywide fiscal results of GCP's recommendations. GCP worked with City staff to develop annual cost and revenue projections for each fee area included in the study. Fiscal impacts were generally calculated by applying the estimated per-unit cost and recommended fee to historical annual activity levels.

The fiscal scenario shows approximately $5 million in total annual revenue growth.

Fiscal Impact of Proposed Fee Adjustments

Fee Area	Cost of Fee Related Services	Current User Fee Revenue	Cost Recovery Rate	General Fund Unrecovered Cost	Projected Revenue from Proposed Fees	Cost Recovery Rate at Proposed Fees	Projected Revenue Increase
Community Services: Recreation and Aquatics[1]	$8,961,930	$3,729,719	42%	$5,232,211	$4,196,849	47%	$467,130
Cultural Development	$277,678	$58,500	21%	$219,178	$63,341	23%	$4,841
Development Services: Building[2]	$16,111,258	$12,919,063	80%	$3,192,195	$16,212,361	101%	$3,293,298
Development Services: Engineering	$4,097,909	$3,449,509	84%	$648,400	$4,097,906	100%	$648,397
Development Services: Planning	$833,636	$154,350	19%	$679,286	$702,196	84%	$547,846
Neighborhood Resources	$10,775	$10,775	100%	$0	$10,775	100%	$0
Fire	$45,887	$67,500	147%	($21,613)	$45,350	99%	($22,150)
Library[3]	$1,547,179	$87,193	6%	$1,459,986	$87,193	6%	-
Management Services	$3,327,379	$1,081,050	32%	$2,246,329	$1,117,245	34%	$36,195
Police	$281,320	$281,382	100%	($62)	$281,320	100%	($62)
Public Works	$402,305	$380,900	95%	$21,405	$397,700	99%	$16,800
TOTAL	**$35,897,256**	**$22,219,941**	**62%**	**$13,677,315**	**$27,212,236**	**76%**	**$4,992,295**

No volume data was available for the Administration Section General Fees.
1. Cost of Fee Related Services is shown based on Scenario 2 (explained on page 13), which uses the Community Services Department Fee Policy and Procedure (last revised January 10, 2020).
2. 101% projected cost recovery rate stems from 65% plan check fee proposed at slightly higher than 63% cost.
3. Most staff activities are not fee-related and instead directly support the Library's core mission of providing public access to information and resources.

Under the current schedule, annual revenue is approximately $22.2 million against $36.0 million in analyzed costs, resulting in 62% recovery and approximately $13.7 million in unrecovered costs. Recreation costs use Scenario 2 (explained on page 13 of report), the City's policy-cost basis, in this citywide summary. Consequently, this summary is not a citywide full-cost calculation.

Projected revenue from proposed fees is approximately $27.3 million in annual revenue, or 76% recovery, and $4.9 million in total revenue growth.

The forecasts account for service volumes, discounts and assistance, and implementation assumptions, including any phasing. Actual results may vary with participation, development activity, service levels, collections, and economic conditions.

GCP recommends that the City monitor actual revenues and service activity following implementation, with an initial review after the first six months of implementation. This six-month check-in will allow staff to assess whether actual results are consistent with projections and identify any fees that may warrant further adjustment.

05 ANALYSIS AND HIGHLIGHTS

This section explains departmental costs, pricing choices, and the proposed fee changes.

The analysis identified opportunities to eliminate outdated or obsolete fees, establish new fees where appropriate, consolidate duplicative or similar charges, and restructure existing fees to better reflect current operations and industry best practices. The recommendations also consider cost recovery, customer impacts, and applicable policy considerations.

The highlights below identify the corresponding Citywide Fee Schedule section or named fee category.

Administration Services

The Administration Services schedule includes general copying charges and administrative fees collected by Fire, Police, and Shared Mobility fees from the Transportation Policy department. The standard fees along with Fire and Police records charges are described below. The Fire and Police fees are also discussed with those departments. The Shared Mobility permit administration is proposed to move to Administration from the Management Services Section and maintain their current fees.

Cost Recovery Findings

Because revenue data were unavailable for the individual Administration Services fees listed above, the associated cost recovery percentages and the projected revenue impact of the proposed fee adjustments could not be estimated.

Highlighted Recommended Changes and Cost Recovery Adjustments

The table below summarizes the current and proposed fee for the standard, Fire, Police, and Shared Mobility administrative fees that will continue to be charged.

Fee	Current Fee	Proposed Fee
Standard Administrative Fees		
Appeal Fee	$200	$200
Copy, per page	$0.15	$0.15
Dishonored or Non-Sufficient Fund (NSF) Check Fee	$25	As set in Arizona Revised Statutes (currently $25)

Fee	Current Fee	Proposed Fee
Fire Administrative Fees		
Digital Photos of Event	$5	$10
Fire, EMS & Incident and Occupancy Inspection Report Copy, each	$5	$10
Environmental Report Review, written	$25	$25
Police Administrative Fees		
Audio Recording Copies per report	$10	$10
Digital Photographs, per report	$5	$15
Report Copies, first 50 pages (each additional page at City standard rate) – *prior fee only included first 35 pages*	$5	$20
Video Recording Copies, per report	$46 per hour	$46 per hour
Neighborhood Watch Signs - per sign	$25	Actual cost
Letter of Clearance	$10	$15
C-3 Multi Housing Sign - per sign	New fee	Actual cost
Rape Aggression Defense Course Materials *(available only with course registration)*	New fee	Actual cost
Shared Mobility Fees		
License Application, one-time fee (non-refundable)	$3,000	$3,000
Monthly Use Fee, per ride (paid monthly)	$0.10	$0.10
Late Monthly Use Fee	$50	$50
Violation Fee, 1st violation	$50	$50
Violation Fee, 2nd violation	$250	$250
Violation Fee, 3rd and subsequent violations	$500	$500

Community Services: Recreation and Aquatics

The City of Chandler's Community Services Department supports residents' quality of life by providing accessible educational, recreational, and cultural programs, as well as facilities that promote community engagement and family activity. Through Chandler Recreation, Chandler Aquatics, and a system of more than 70 parks, athletic fields, courts, and reservable pavilions, the department delivers a broad range of leisure services across parks, aquatic facilities, recreation centers, and other community assets.

Discounts and Assistance: Appendix D contains GCP's advisory review of Recreation and Aquatics assistance and discounts. Existing Goodwill Scholarships and TRC employee benefits are the baseline. Proposed aid tiers, revised household caps, broader employee benefits, and veteran options require separate policy decisions. Participation, assistance use, and funding should be monitored alongside revenue after implementation.

As part of the user fee recommendation process, GCP worked with Community Services staff to review the program category analysis results. The review considered the Community Services Department Fee Policy and Procedure (see Appendix C), existing demand for services, and findings from the local fee comparison survey. This study recommends maintaining the existing policy, where appropriate, of increasing Resident fees by 135% to arrive at Non-Resident fees, as well as increasing Resident fees by 150% to arrive at Commercial fees.

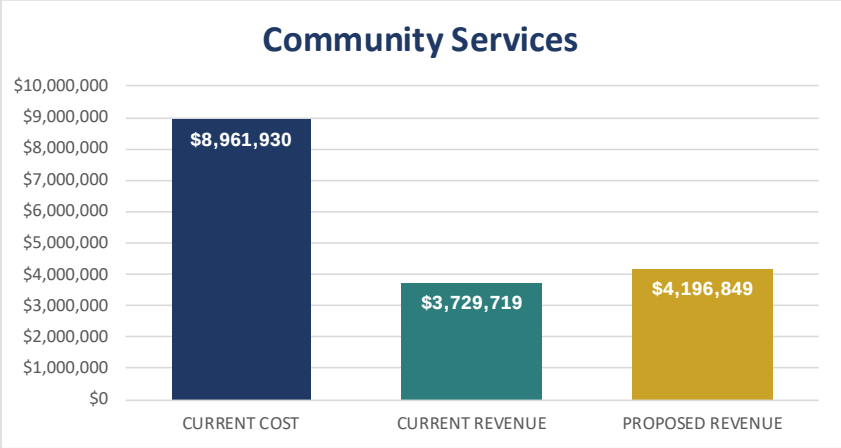
Cost Recovery Findings

For FY 2024–2025, Recreation and Aquatics generated $3,729,719 in user fee revenue. GCP analyzed the cost of providing these services under two scenarios to distinguish between the full cost of service delivery and the City's current policy-based approach to cost recovery.

- **Scenario 1:** This scenario reflects the full cost of providing fee-related services. GCP included all direct and indirect costs associated with service delivery, including costs allocated through the citywide cost allocation plan, Community Services administrative overhead from the 4300 cost center, and operating expenditures across the analyzed cost centers: 4520 Aquatics, 4550 Recreation, 4551 Sports and Fitness Facilities, 4555 Nature and Recreation Facilities, replacement of fitness equipment, and 4530 Parks Operations. Based on this approach, FY 2024–2025 revenue of $3,729,719 recovers 15% of total costs, leaving $21,867,051, or 85%, unrecovered.

- **Scenario 2:** This scenario applies the Community Services Department Fee Policy and Procedures, which was last revised on January 10, 2020 (see Appendix C). Under the policy, facility operating expenses that would be incurred regardless of fee-based activity are excluded from the direct cost of service. For example, maintaining park turf or heating and cooling a recreation center is necessary for basic facility operations and is therefore not included in the City's pricing model. Consistent with this methodology, GCP removed operating costs, outside overhead costs such as the citywide cost allocation plan and Community Services administrative overhead, and Parks Operations costs from the analysis. Under Scenario 2, FY 2024–2025 revenue of $3,729,719 recovers 42% of the $8,961,930 in costs, leaving $5,232,211, or 58%, unrecovered.

The chart below illustrates the Department's current and projected cost recovery based on the recommended fee adjustments.



Scenario 2: Results Based on Community Services Department Fee Policy and Procedure

If staff recommendations are adopted, projected revenue would increase to $4,196,849, an increase of $467,130 over FY 2024–2025 revenue. This increase would improve cost recovery from 15% to 18% under Scenario 1 and from 42% to 47% under Scenario 2.

Methodology and Approach

The methodology and approach used to analyze Community Service Recreation and Aquatic fees was different from the bottom-up methodology described earlier in this report. GCP evaluated the Recreation fees using a two-level process:

Level 1: GCP evaluated the annual cost recovery levels within various program categories.

- Examples of program categories: Aquatics Public Swim, Adaptive Resources, Adult Sports, Tennis Drop-In Play, Youth Camps, and Fitness Passes.
- In total, GCP evaluated 36 fee related program categories and three non-fee program categories.

Sample Service Category Results

Service Category Name	CURRENT REVENUE	SERVICE AREA DESCRIPTION	TOTAL ANNUAL COST (includes 4300 admin, Parks Operations, CAP, and all operating expenditures)	CURRENT COST RECOVERY %	PROPOSED REVENUE BASED ON FEE RECOMMENDATIONS	SCENARIO 1 PROPOSED RECOVERY %	TOTAL POLICY ANNUAL COST (no oper. expenditures, no CAP, & no 4300 costs)	CURRENT POLICY COST RECOVERY %	SCENARIO 2 PROPOSED RECOVERY %
Aquatics - Public Swim	$ 240,028.87	Fee	$ 3,047,916.41	8%	$ 468,543.43	15%	$ 2,125,342.33	11%	22%
Adaptive Recreation	$ 14,653.00	Fee	$ 313,422.89	5%	$ 14,653.00	5%	$ 230,719.70	6%	6%
Adult Sports	$ 190,681.00	Fee	$ 752,546.28	25%	$ 190,681.00	25%	$ 242,610.81	79%	79%
Tennis - Drop In Play	$ 102,587.00	Fee	$ 115,896.34	89%	$ 102,587.00	89%	$ 108,470.89	95%	95%
Youth Camps	$ 297,203.00	Fee	$ 627,927.61	47%	$ 297,203.00	47%	$ 433,301.66	69%	69%
Fitness Passes	$ 344,949.18	Fee	$ 575,188.69	60%	$ 444,413.18	77%	$ 462,120.80	75%	96%

Scenario 1 is full cost recovery; Scenario 2 uses the Community Services Department Fee Policy and Procedure.

Level 2: GCP conducted a comparison survey of fees that are in high demand or fell outside of the cost recovery policy ranges. The City's cost recovery policy was then compared to the recovery results. Other key considerations that were considered when setting the recommendations included:

- Price Elasticity of Demand: When proposing fee recommendations, the elasticity of demand for the service should be considered. For example, will raising the fee result in a loss of participants or number of rentals or is the demand there to sustain participation levels.

- Competition: Certain services, such as facility rentals or aquatics, may be provided by neighboring communities or the private sector, and therefore demand for these services can be highly dependent on what else may be available.

LEVEL 1 APPROACH

In order to evaluate the various program category costs, GCP implemented the following steps:

1. Define Service Program Categories
2. Identify Cost Elements
3. Assign Costs to Service Categories
4. Re-Allocate Administrative Overhead to Service Categories
5. Allocate Cost Allocation Plan Incoming Cost
6. Compare Total Cost to Revenue Goals

1. **Define Service Categories:** GCP worked with staff to develop a list of service categories as well as overhead and non-fee groupings. The service categories were separated into three major groups:

    - Fee for service categories represent services that charge a fee to the customer, and the revenue is used to offset the cost of providing those services.
    - Park Operations Overhead (used for Scenario 1) are operations that park operations staff perform, general operating costs that are a benefit to several service categories as well as non-fee related activities. This would include things such as general park maintenance, sport field maintenance, and pavilion rentals.
    - Non-fee services are services that are provided but there is no fee. These service categories include general park maintenance, Mayor's Committee for People with Disabilities budget (fund 101), and the Nature Center events, exhibits, volunteers, and store.

2. **Identify Cost Elements:** GCP used fiscal year 2025-2026 budgeted expenditures, salary and benefits.
    - Elements of costs included in the analysis include:
        - Direct labor (full time and part time/seasonal)
        - Direct Service and Supply Costs
        - Indirect Labor
        - Indirect Service and Supply Costs

3. **Assign Costs to Service Categories:** This step is the most significant part of the GCP study:
    - Direct Labor Costs: GCP worked with the Community Service staff to assign, by percentage, where each staff member spent their time at an annual level. This time was then allocated to the appropriate program category as a percentage of their total salary and benefit costs.

- Direct Expenses: Under Scenario 1, the staff then allocated the appropriate operating expenses to the various service categories and identified any offsetting funding sources.
- Revenue: The department identified the prior year's revenues and assigned them to the various program categories.

4. **Re-allocate Administrative Overhead to Service Categories:** To build the full cost for each program category, the costs associated with the overhead categories were re-allocated to the appropriate service categories based on the percentage of labor spent. If the overhead was considered department wide, then all of the service categories, minus any overhead categories, were part of this calculation. If the overhead was specific to only a handful of categories, then the cost was re-allocated only to those program categories.

5. **Allocate Cost Allocation Plan Incoming Cost:** Costs allocated to Community Services through the cost allocation plan (CAP) were distributed to the various program categories based on labor similar to the re-allocated administrative overhead.

6. **Compare Total Cost to Revenue Goals:** Cost recovery equals annual fee revenue divided by the applicable annual cost, multiplied by 100. Scenario 1 uses full cost; Scenario 2 uses the Community Services Department Fee Policy and Procedure. Both scenarios use the same revenue amounts. Recovery against the narrower policy-cost basis can exceed 100% while remaining below 100% of full cost.

Analysis Results

Based on the Level 1 program category cost recovery analysis and the Level 2 fee comparison review, GCP identified eleven service categories where fee increases, or formula adjustments are recommended for consideration. These recommendations reflect the City's current cost recovery policy, the cost of providing the applicable services, demand, market considerations, and the comparison survey results. Because facility and park rentals involve the use of public property, these fees are typically set at market rates rather than strictly at cost. Other fees, such as personal training, are delivered through contracted instructors, and the associated revenue is shared between the City and the contractor. The individual fee recommendations are provided in Appendix A, and the comparison survey results are provided in Appendix B.

Service Category Recommended to Increase Fees

Service Category Name	CURRENT REVENUE	SERVICE AREA DESCRIPTION	TOTAL ANNUAL COST (includes 4300 admin, Parks Operations, CAP, and all operating expenditures)	CURRENT COST RECOVERY %	PROPOSED REVENUE BASED ON FEE RECOMMENDATIONS	SCENARIO 1 PROPOSED RECOVERY %	TOTAL POLICY ANNUAL COST (no oper. expenditures, no CAP, & no 4300 costs)	CURRENT POLICY COST RECOVERY %	SCENARIO 2 PROPOSED RECOVERY %
Aquatics - Public Swim	$ 240,028.87	Fee	$ 3,047,916.41	8%	$ 468,543.43	15%	$ 2,125,342.33	11%	22%
Aquatics - Lap Swim	$ 5,748.00	Fee	$ 665,536.89	1%	$ 11,304.00	2%	$ 280,467.25	2%	4%
Aquatics - USA Club	$ 92,580.00	Fee	$ 1,061,359.89	9%	$ 313,470.00	30%	$ 463,042.06	20%	68%
Community Recreation Program (CRP) Classes	$ 69,431.00	Fee	$ 698,017.58	10%	$ 104,431.00	15%	$ 383,662.28	18%	27%
Specialized Fitness Classes	$ 27,884.00	Fee	$ 131,610.72	21%	$ 30,284.00	23%	$ 75,769.77	37%	40%
Fitness Passes	$ 344,949.18	Fee	$ 575,188.69	60%	$ 444,413.18	77%	$ 462,120.80	75%	96%
Personal Training	$ 121,271.00	Fee	$ 284,264.97	43%	$ 180,271.00	63%	$ 101,225.40	120%	178%
Birthday Parties	$ 33,168.00	Fee	$ 155,626.88	21%	$ 38,238.00	25%	$ 124,873.16	27%	31%
Recreation Facility Rentals	$ 125,416.00	Fee	$ 548,843.37	23%	$ 147,416.00	27%	$ 458,517.60	27%	32%
Education Exploration	$ 7,878.00	Fee	$ 119,090.37	7%	$ 8,678.00	7%	$ 97,916.04	8%	9%
Pavilion Rentals	$ 136,928.00	Fee	$ 386,227.74	35%	$ 232,928.00	60%	$ 157,978.36	87%	147%

Scenario 1 is full cost recovery; Scenario 2 uses the Community Services Department Fee Policy and Procedure

Highlighted Recommended Changes and Cost Recovery Adjustments

GCP is recommending one new fee, three fees where the fee structure should be changed, two updates to existing fee formulas, and cost recovery level adjustments for three Aquatics service categories. Each recommendation is described below. The full list of individual recommendations can be found in Appendix A.

New Fee

- Pool Birthday Party: The recommended resident fee is $225 for up to 30 guests for a two-hour reservation, which includes public swim admission. The non-resident fee is 35% higher than the resident fee, or $304.

New Fee Structure

- Pool Rental-Swim Team Use: The current fee is $5 per lane plus the cost of lifeguard coverage (which was charged at $20 per hour). GCP recommends restructuring this fee into separate summer and winter rates, increasing the per lane fee, and eliminating the separate lifeguard charge. When multiple programs are running at the same time, staff must attempt to split the cost of the lifeguards on duty across those programs, which is both time consuming and difficult to do accurately. Building lifeguard coverage into a higher per lane fee resolves that issue. The recommended per lane fees align with the Chandler School District rates and are listed below:
    - $15 per lane Summer Rate
    - $20 per lane Winter Rate

      Summer Rates are lower since they are in effect during the months of June through September when the pool heaters are off. Winter Rates are in effect during the months of October through May when the pool heaters are on.

- Education Exploration: This program is currently charged as a flat fee per hour with three tiers based on the number of students attending. GCP recommends converting the fee to a formula so that it keeps pace with the cost of providing the program and meets the City's cost recovery policy.
    - New formula: Residents: (Staff cost x program/prep hours + supply fees) x .65 cost recovery = fee / Non-Residents: Fee x 1.35

- Birthday Party Packages**:** These packages are currently set at a flat per event fee with three tiers based on the number of children attending. GCP recommends a formula that builds the fee from its underlying cost components so that it reflects the actual cost of each event.
    - New Formula: Residents Room Rate + Staff Cost + Party Supplies + Activity Supplies = $Birthday Party Costs / Non-Residents $ Birthday Party Costs x 1.35

Updated Fee Formulas

- Community Recreation Program (CRP) Classes: Devau: The recommended formula reflects an increase in both the factor rate (from 2.75 to 3.75) and the administrative cost per participant (from $3 to $5).
    - Resident: (Class Length + Prep Time) x # of days x 3.75 Factor Rate (includes wages) + $Program Supply Cost PP + $5 Admin = participant cost
    - Non-Resident: Participant Cost x 1.35 = Non-Resident Fee

- Specialized Fitness Classes**:** The recommended formula reflects an increase in both the factor rate (from 4.5 to 5.5) and the administrative cost per participant (from $3 to $5).
    - Resident: (Class Length + Prep Time) x # of days x 5.5 Factor Rate (includes wages) + $5 Admin = participant cost
    - Non-Resident: Participant cost x 1.35= Non-Resident Fee

Adjustment to Cost Recovery Level

GCP and staff recommend adjusting the cost recovery policy levels for three Aquatics service categories to better reflect policy considerations related to public access, service use, market conditions, and participant demand.

- **Aquatics, Group Lessons Swim:** The current formula suggests an 85% cost recovery for swim lessons; however, staff are recommending lowering this percentage to 16-49%. Keeping swim lesson fees at the lower cost recovery is a life-safety investment rather than a discretionary amenity, since subsidized access encourages more children to learn to swim, which directly reduces drowning rates and produces broader public benefits that justify the city absorbing part of the cost.

- **Aquatics, Lap Swim:** The current formula suggests a 16-49% cost recovery for lap swim; however, staff are recommending lowering this percentage to 0-15%. Keeping lap swim fees at the lower cost recovery level recognizes that participants are paying for shared access to a limited number of roped-off lanes within an otherwise open facility, rather than exclusive use of the pool. The recommended fee also remains consistent with the proposed drop-in rate, which is recommended to increase to a fair market rate based on the comparison survey results.

- **Aquatics, Aqua Fit:** The current formula suggests 100% of direct costs or market rate for aqua fit classes; however, staff are recommending lowering this percentage to 16-49%. Keeping Aqua Fit fees

low helps the city stay price-competitive with private gyms and fitness studios already offering similar low-cost aquatic fitness classes, since setting fees at full cost recovery could push price-sensitive participants toward those alternatives and simply shrink enrollment rather than increase net revenue.

Taken together, these recommendations are intended to balance the City's cost recovery objectives with broader policy considerations, including life safety, equitable access to aquatic programs, and maintaining fees that remain competitive within the local market.

Community Services: Library

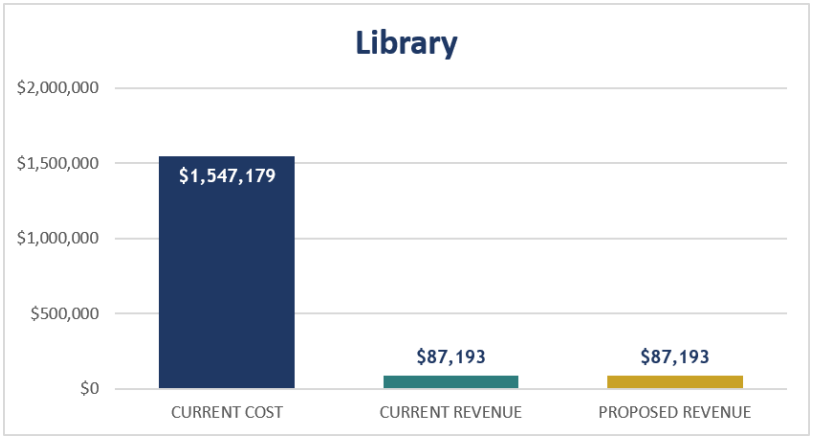
The City of Chandler Public Library system exists to help all residents access information that supports their diverse personal, educational, and professional needs. In doing so, the Library serves as a learning, educational, and cultural center for the community while fostering the development of, and appreciation for, reading and lifelong learning. Delivering on this mission requires a sustainable funding structure that preserves broad and equitable access to library resources while accounting for the practical costs of specialized services and materials.

To evaluate the Library's current fee structure, GCP performed a high-level analysis of how Library staff spend their time. The analysis found that most staff activities are not fee-related and instead directly support the Library's core mission of providing public access to information and resources. GCP also conducted a comparison survey of meeting room rental fees, which confirmed that the Library's current fees are within market range. Other Library fees are generally aligned with those charged by other Maricopa County libraries. In addition, the Library receives funding through the Maricopa County Library District's Library Assistance Program, as well as through the school district. Based on these findings, GCP is not recommending any changes to the fees currently charged by the Library. Because there are no recommended changes to fees, there would be no additional revenues or cost recovery expected for the Library.

Cost Recovery Findings

Under the current fee structure, Library's annual revenue is $87,193 against $1,547,179 in analyzed costs, or approximately 6% recovery. The resulting unrecovered cost is $1,459,986.

There are no proposed increases to Library so if the volume remains the same, revenues will stay at approximately $87,000 and recovery around 6%.



These figures are estimates based on available cost and activity data and are intended to illustrate potential revenue impacts. Actual results will vary depending on service demand.

Cultural Development

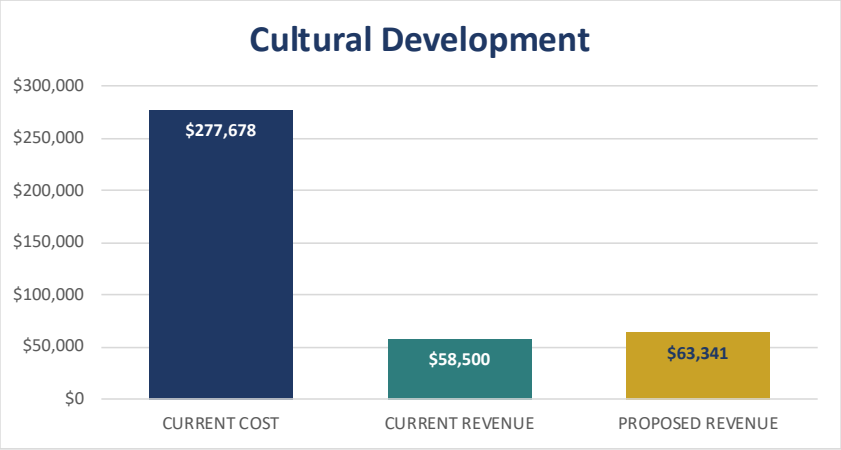
The City of Chandler's Cultural Development Department enriches the Chandler community through cultural and educational services and programming at the Chandler Center for the Arts, Vision Gallery, Chandler Museum, and Tumbleweed Ranch, while also facilitating special events throughout the city on public property. Delivering on this mission requires a special event permitting and fee structure that balances accessible community programming with the operational, staffing, and infrastructure costs the City incurs in supporting these events. GCP's analysis examines the City of Chandler's current special event user fee structure to assess how well existing fees support the City's cost recovery policy. This study recommends maintaining the existing policy, where appropriate, of increasing Resident fees by 135% to arrive at Non-Resident fees, as well as increasing Resident fees by 150% to arrive at Commercial fees.

Cost Recovery Findings

Under the current fee structure, Cultural Development's annual revenue is $58,500 against $277,678 in analyzed special-event service costs, or approximately 21% recovery. The resulting unrecovered cost is $219,178.

The proposed scenario increases annual revenue by approximately $5,000 to $63,000 and recovery to 23%. It reflects selected applications, staffing, facility, and rental adjustments.

The chart below illustrates the Department's current and projected cost recovery based on the recommended fee adjustments.



These figures are estimates based on available cost and activity data and are intended to illustrate potential revenue impacts. Actual results will vary depending on service demand and the number and type of special events held. The following section provides a high-level overview of the recommended fee schedule updates for the Cultural Development Department.

Fee Schedule Updates

This section presents the recommended updates to the Cultural Development Department fee schedule based on the findings of this User Fee Study. The review focused on evaluating the actual cost of providing the service, while recommendations were based on prior Council actions.

Highlighted Recommended Changes and Cost Recovery Adjustments

Fee / Customer Type	Current Fee	Recommended Fee
Trash Can Rental (per can): *Increase reflects the rising cost of providing trash cans.*		
Resident	$20	**$30**
Non-Resident	$27	**$41**
Restroom Staff (per hour): *Service is contracted out; recommended fees recoup the associated costs.*		
Resident	$27	**$30**
Non-Resident	$37	**$41**
Commercial	$41	**$45**
Special Event Permit Application – 60+ days in advance: *Covers Special Events Committee review and staff processing time. Not increased since FY 2007/08, and costs far exceed the fee; moves the fee closer to the peer average.*		
Resident	$50	**$100**
Non-Resident	$68	**$135**
Special Event Permit Application – less than 60 days in advance: *Not increased since FY 2007/08; moves the fee closer to the peer average.*		
Resident	$100	**$200**
Non-Resident	$135	**$270**
Loss of Public Use, Parking Spaces (per space): *Not increased since FY 2007/08.*		
Resident	$1	**$2**
Non-Resident	$2	**$3**
Commercial	$3	**$4**
Facilities Maintenance – On-call Standby (per hour): *Aligns with facility staff's overtime hourly rate.*		
Resident	$45	**$165**
Non-Resident	$61	**$225**
Commercial	$68	**$250**
Downtown Events Electrician – Pre-Scheduled Event Day, Onsite (per hour): *Aligns with the electrician's fully burdened hourly rate.*		
Resident	$51	**$97**
Non-Resident	$69	**$131**
Commercial	$77	**$145**
Vendor Booth, Power (per event): *Currently priced well below market; the recommended fee remains below the peer market average.*		
All applicants	$30	**$60**

Remove Fees

- Banner Museum Exhibit Rental: The Museum is revising its fee structure; this fee is recommended for removal.
- Museum School Trunk Education Resource Rental: The Museum is revising its fee structure; this fee is recommended for removal.
- Red Shed Theater Fees: Scheduled renovations will take this facility offline for several years; fees will need to be reassessed once it reopens with a different rental offering.

- Restroom Supply Reimbursement: Not currently charged separately to applicants.
- Portable Bleachers: These are no longer offered as rentals.
- Show Mobile / Portable Stage Deposit: Not needed at this time.

Development Services: Building

This section describes the analysis of the cost of providing building plan review and inspection services to homeowners and the development community. The Building Division provides these services as required when property owners seek to construct, alter, or improve their property.

The City's Building staff provide a variety of services related to the review of building plans and the subsequent inspection of structural, electrical, plumbing, and mechanical work performed. These services are the primary subject of this analysis.

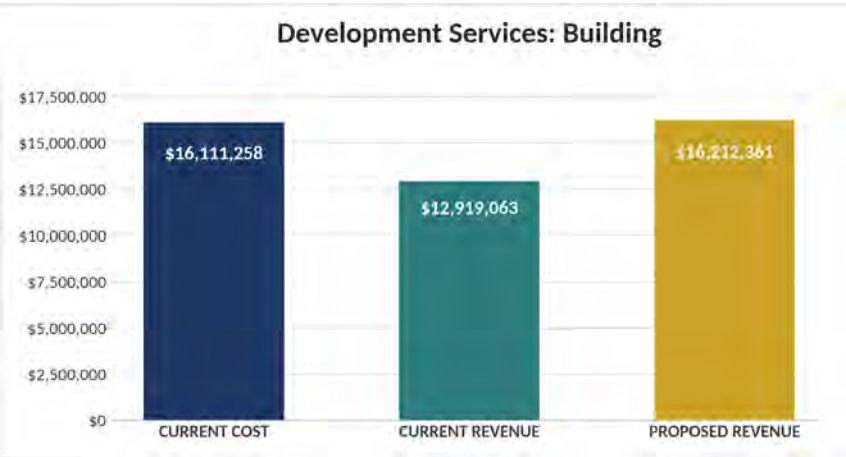
The Division's building permit fees are charged based on the construction value of the structure being built. Construction value differs from market value. Whereas market value reflects how much a property is likely to sell on the market, construction value includes only the cost of raw materials and labor but not land costs or profit. Plan review fees are charged as a percentage of the associated building permit fee, currently 65%, which is an industry-wide standard. The remainder of the Division's fee schedule consists of hourly rates for supplemental plan review and inspection services and fixed fees for common, well-defined permit types such as demolition, residential pools and spas, residential solar systems, and certificates of occupancy.

Cost Recovery Findings

Under current fee levels, the Building Division recovers approximately $12,919,063 annually against total annualized costs of $16,111,258 for the services reviewed, a cost recovery rate of roughly 80% and an estimated annual subsidy of $3,192,195.

The proposed Building scenario shows approximately $16.2 million in revenue against $16.1 million in costs, or 101% recovery, and approximately $3.3 million in annual growth. The schedule retains plan review at 65% of the building permit fee, while the analysis identifies an approximately 63% cost relationship.

The chart below illustrates the Department's current and projected cost recovery based on the recommended fee adjustments.



These figures are estimates based on available cost and activity data and are intended to illustrate potential revenue impacts. Actual results will vary depending on development activity, the number, mix, and valuation

of permitted projects, and any future changes to fee schedules, operational procedures, or City policy. Because building permit revenue is closely tied to the construction cycle, the Division's actual revenue can be expected to fluctuate from year to year.

Highlighted Recommended Changes and Cost Recovery Adjustments

This section presents the recommended updates to the Building Division fee schedule based on the findings of this User Fee Study. The review focused on ensuring that existing fees accurately reflect the current cost of providing services, establishing fees for services that are currently provided but not directly recovered, and improving clarity and consistency within the fee schedule.

Remove Fees

Staff recommends removing fees from the fee schedule when the associated services are no longer provided, have not been utilized in recent years, or are otherwise unnecessary to maintain within the current fee schedule.

- Microfilm Copy, per page ($2): Staff no longer convert paper plans to microfilm. Plans are now submitted in digital format.
- Building Permit Valuation Tiers, $1 to $500 and $501 to $2,000 ($50 each): These two tiers are recommended for consolidation into the first tier of the updated valuation schedule, which begins with a base fee of $129 for the first $2,000 of valuation.
- Residential Spa Permit Fee ($55)**:** This fee is recommended for consolidation into the Residential Pool Permit Fee, discussed under Fee Adjustments below.

Restructured Fees

Building Permit Valuation Schedule. GCP recommends updating the base fee and incremental rate for each valuation tier and establishing a new tier for projects valued above $5,000,000. The current and recommended schedules are shown below.

Total Valuation	Current Fee	Recommended Fee
$1 to $500	$50	Removed from fee schedule
$501 to $2,000	$50 for the first $500 plus $1.20 per additional $100	Removed from fee schedule
$2,001 to $25,000	$68 for the first $2,000, plus $12.50 per additional $1,000	$129 for the first $2,000, plus $17.17 per additional $1,000
$25,001 to $50,000	$355.50 for the first $25,000, plus $9.00 per additional $1,000	$524 for the first $25,000, plus $10.88 per additional $1,000

Total Valuation	Current Fee	Recommended Fee
$50,001 to $100,000	$580.50 for the first $50,000, plus $6.25 per additional $1,000	$796 for the first $50,000, plus $6.00 per additional $1,000
$100,001 to $500,000	$893 for the first $100,000, plus $5.00 per additional $1,000	$1,096 for the first $100,000, plus $5.02 per additional $1,000
$500,001 to $1,000,000	$2,893 for the first $500,000, plus $4.25 per additional $1,000	$3,104 for the first $500,000, plus $5.78 per additional $1,000
$1,000,001 to $5,000,000	$5,018 for the first $1,000,000, plus $2.75 per additional $1,000 (no upper limit)	$5,994 for the first $1,000,000, plus $3.25 per additional $1,000
$5,000,001 and up	New tier, was previously included in tier above	$18,994 for the first $5,000,000, plus $3.25 per additional $1,000

Incremental rates apply to each additional $1,000 or fraction thereof.

The cost analysis found that the current schedule under-recovers required inspection costs, particularly for small and mid-sized projects where current fees recover between 53% and 93% of costs. The recommended schedule aligns fees with costs across the current valuation tiers and establishes a new $5,000,000 tier. The table below illustrates the effect of these adjustments at selected valuations.

Project Valuation	Current Permit Fee	Recommended Permit Fee	Change
$25,000	$356	$524	47%
$100,000	$893	$1,096	23%
$500,000	$2,893	$3,104	7%
$1,000,000	$5,018	$5,994	19%
$2,000,000	$7,768	$9,244	19%
$5,000,000	$16,018	$18,994	19%
$10,000,000	$29,768	$35,244	18%

Building permit fee only; excludes the plan review fee, which is calculated as a percentage of the permit fee.

Building Plan Review Fee. The plan review fee is recommended to remain at 65% of the building permit fee. The cost analysis indicates that the cost of plan review services equals approximately 63% of the building permit fee, which supports maintaining the current percentage. Because the plan review fee is calculated as a percentage, it will increase or decrease in proportion to the updated building permit fee for any given project.

Hourly Rates. GCP recommends updating the Division's hourly rates to reflect the fully burdened cost of the staff who provide each service, and adjusting to overtime rates for services performed outside of regular business hours. Existing minimum-hour requirements are unchanged.

Service	Current Rate	Recommended Rate
Additional revisions to approved plans (1-hour minimum)	$60 per hour	$115 per hour
Deferred submittal items (1-hour minimum)	$60 per hour	$115 per hour
Sign permit building plan review (1-hour minimum)	$60 per hour	$110 per hour
Plan review services without a specific fee (1-hour minimum)	$60 per hour	$135 per hour
Inspection outside normal business hours (2-hour minimum)	$75 per hour	$145 per hour
Re-inspection fee (1-hour minimum)	$60 per hour	$145 per hour
Inspections without a specific fee (1-hour minimum)	$60 per hour	$145 per hour
Sign permit inspection (1-hour minimum)	$60 per hour	$125 per hour
Annual Facility Permit, on-site review/inspection	$1,000 registration plus $60 per hour	$1,000 registration plus $115 per hour

Fee Adjustments

The following fixed fees are recommended for adjustment to the estimated cost of providing the service.

Fee	Current Fee	Recommended Fee
Demolition permit, commercial/residential	$100	$305
Electrical service change-out or replace main breaker derate/replace (400 amps or less)	$100	$270
Residential pool and/or spa permit (consolidates the $55 spa-only permit)	$110	$440
Certificate of Occupancy not associated with a building permit	$100	$240
Residential solar photovoltaic system permit (with or without energy storage systems)	$150	$335
Residential solar water heating system permit	$150	$220
Residential ramada/accessory storage building permit	$150	$275

Fee	Current Fee	Recommended Fee
Administrative fee for permits from approved standard plans	$75	$100
Appeal to the Building Official	$180	$265
Miscellaneous minor residential work	$100	$225
Permit issuance when no other fees apply	$60	$75

- Temporary Certificate of Occupancy (TCO): GCP recommends increasing the initial 30-day TCO fee from $100 to $250 and the fee for each 30-day renewal (maximum 180 days total) from $500 to $1,000. The estimated cost of processing is $159 for the initial TCO and $213 for each renewal. Unlike the other recommendations in this section, the TCO fees are intentionally set above the estimated cost of processing to encourage timely completion of outstanding items and issuance of a final Certificate of Occupancy.

New Fees

- Individual Electrical, Mechanical, and Plumbing Permits**:** GCP recommends establishing fixed fees for stand-alone electrical, mechanical, and plumbing permits that are not associated with a building permit: $190 for residential projects and $365 for commercial projects for each trade. The fixed fees provide applicants with a predictable, easy-to-calculate charge and are based on the estimated cost of the review and inspection time typically required for these permits.

Fees Recommended to Remain Unchanged

The following fees are recommended to remain at their current levels or structure: copy fee ($0.15 per page), archival fee ($1 per page), expedited plan review at the Building Official's discretion (twice the normal plan review fee), renew action on expired application (new building plan review fee), foundation-only permit (25% of the calculated building permit fee), permit reinstatement within one year of expiration (50% of the current permit fee), and administration buy-in per agreement ($100).

Overall, the recommended changes are intended to align the Building Division's fee schedule with the cost of providing plan review and inspection services, addressing the imbalance in the current valuation schedule between smaller and larger projects and simplifying the schedule for applicants and staff.

Development Services: Engineering

This section describes the analysis of the cost of providing civil engineering plan review, right-of-way permitting, and public infrastructure inspection services to the development community, utility providers, and property owners. The Engineering Division provides these services as required when property owners and contractors seek to develop property, construct public improvements, or perform work within the City's right-of-way.

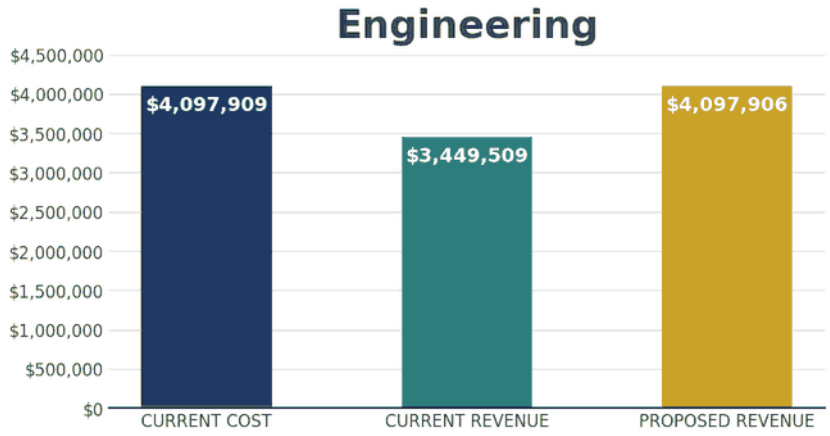
The City's Engineering staff review civil improvement plans (including grading and drainage), subdivision plats, and minor land divisions; issue encroachment and traffic control permits for work within the public right-of-way; and inspect and test public infrastructure such as paving, concrete, water, reclaimed water, sewer, storm drainage, and dry utility improvements. These services are the primary subject of this analysis.

As noted in the Public Works section of this report, several functions historically supported by Public Works are now administered under Development Services/Engineering, including right-of-way encroachment permitting and public infrastructure inspection and testing. To ensure that the analysis reflected current service delivery practices, GCP included Public Works staff in discussions of these services and incorporated their input on roles, responsibilities, and the level of support provided to Engineering.

Cost Recovery Findings

Engineering's current analysis shows approximately $3.4 million in annual revenue against $4.1 million in costs, or 84% recovery, leaving $648,400 supported by other revenues. Proposed fee adjustments would increase revenue by approximately $648,397 annually.

The chart below illustrates the Department's current and projected cost recovery based on the recommended fee adjustments.



These figures are estimates based on available cost and activity data and are intended to illustrate potential revenue impacts. Actual results will vary depending on development and utility construction activity, the number and duration of right-of-way permits, the volume of plan sheets reviewed, and any future changes to fee schedules, operational procedures, or City policy.

Highlighted Recommended Changes and Cost Recovery Adjustments

This section presents the recommended updates to the Engineering Division fee schedule based on the findings of this User Fee Study. The review focused on ensuring that existing fees accurately reflect the current

cost of providing services, consolidating duplicative fees, establishing fees for services that are currently provided but not directly recovered, and improving clarity and consistency within the fee schedule.

Remove Fees

Staff recommends removing the following fees from Section 7 of the fee schedule (unless otherwise indicated) when the associated services are no longer provided, have not been utilized in recent years, or are otherwise unnecessary to maintain within the current fee schedule.

- Class 1 through Class 9 Encroachment Permit Application Base Fees ($97 each): These nine fees are recommended for consolidation into a single encroachment permit application fee, discussed under Restructured Fees below.
- Cable Television License Application Base Fee ($10,000): No longer allowed under A.R.S. 9-506(c) state statute.
- Utility Franchise and License Applications: The draft replaces the former general Chapter 46 application charge of $3,000 with a $4,585 base fee and $1,000 for each subsequent review.
- Engineering Design Standards Manual (Administration, Section 1.1): Remove hard-copy manual charges. The documents are available online for users to download at no charge.

Restructured Fees

- Fees for Review of Plan Revisions Initiated by the Applicant (Section 4.5.1): GCP recommends replacing the current $110 fixed fee with a fee equal to 33% of the original plan review fee, so that the charge scales with the size of the plan set being revised.
- Traffic Control and Lane Restriction Permit Fee (Section 4.7.1): Increase the nonrefundable permit fee from $315 to $560. The permit administration fee is separate from the daily restriction and closure fees described below.
- Traffic Control and Lane Restriction Fees (Section 4.7.2): The proposed fees replace the valuation-based deposit structure with daily road restriction and closure fees to incentivize timely completion of work. Residential road/alley restriction is $75 per day and residential closure is $500 per day; collector road restriction is $150 per day and closure is $1,000 per day; arterial road restriction is $200 per day and closure is $2,000 per day. Non-City-sponsored special events requiring traffic restrictions pay the applicable permit fee but are exempt from the lane restriction fees in order to keep their costs affordable.
- Encroachment Permit Application Fee (Section 7.1, all classes): Consolidate the nine individual classes of $97 application charges into a $415 base fee for all classes since the staff time is the same regardless of the class. The right-of-way use charge remains $2.79 per linear foot, with its applicable annual index adjustment.
- Penalty Assessment for Failure to Obtain an Encroachment or Street Cut Permit (Section 7.1): GCP recommends replacing the current $1,000 penalty with a penalty equal to two times the original permit fee, which links the penalty to the permit that was circumvented.

Fee Adjustments

- Improvement Plans (Section 4.5, including grading and drainage): Increase from $440 to $530 per sheet.
- Fourth and Subsequent Review (Section 4.5): Increase from $150 to $175 per sheet.

- Civil Engineering Subdivision Review (Section 4.5.2): Increase preliminary plat from $785 plus $7.85 per lot to $820 plus $8.20 per lot; final plat from $850 plus $8.50 per lot to $885 plus $8.85 per lot; and minor land division from $340 to $355.
- Reimbursement Agreement Transaction (Section 7.1): Current fee $100 / Recommended fee $470.
- Inspection Fees (Section 7.1): The schedule retains unit-based inspection charges which have remained unchanged since 7/1/11 and removes the separate testing-column distinction. Vault/handhole/manhole and pedestal or utility cabinet inspections are added at $82.34 each to match existing manhole inspection fees.
- Pavement Damage Restoration (Section 7.1): The proposed structure simplifies the structure yet still varies by pavement age, adding a per-square-yard charge to a base amount: 12 months or less, $1,800 plus $20 per square yard; 13 to 24 months, $1,600 plus $20 per square yard; 25 to 36 months, $1,300 plus $15 per square yard; and 37 to 72 months, $1,000 plus $10 per square yard.

Fees Recommended to Remain Unchanged

- Plat and CC&R Recording (Section 4.5.2): These charges will continue to be passed through pursuant to the Maricopa County Recorder fee schedule.
- Small Wireless Facility Fees (Section 7.1): Application and annual fees for small wireless facilities in the right-of-way are subject to limits established in A.R.S. 9-592 state law and are recommended to remain at their current levels.
- Buy-In Assessments (Section 7.1): The median and streetlight, water, reclaimed water, and sewer buy-in assessments are charged per front foot to recover the cost of previously constructed infrastructure that benefits a property when it develops. These assessments are not user fees, were not evaluated as part of this study, and are carried forward unchanged.

New and Additional Fee Categories

Development Services recommends a $40 construction hotline fee on all encroachment permits with the exception of Classes 2 and 9, and a $2.79 per-linear-foot City-owned conduit fee with a stated index adjustment to mirror the existing encroachment permit right-of-way use fee. Expedited civil plan review is proposed at twice the original civil plan review fee.

Development Services: Planning

This section describes the analysis of the cost of providing entitlement review, design review, and zoning permit services to homeowners, businesses, and the development community. The Planning Division provides these services as required when property owners seek to develop, use, or improve their property.

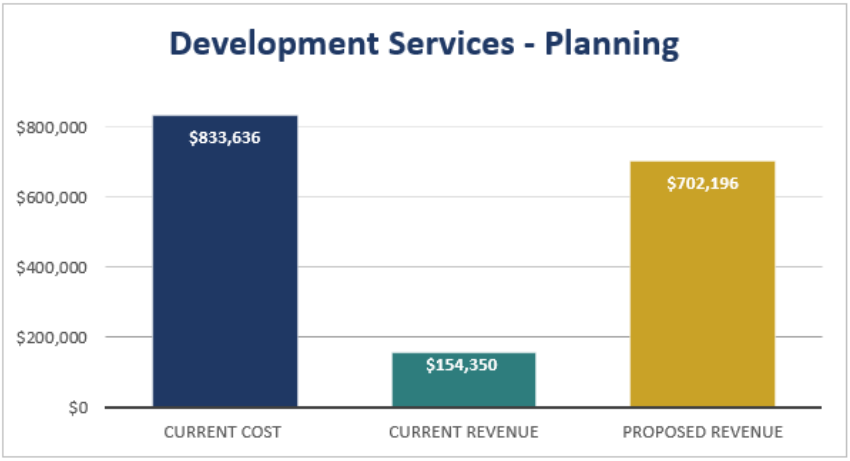
The City's Planning staff process a variety of land use applications, including general plan amendments, rezonings, preliminary development plans, area plans, use permits, variances, administrative design review, site development plan review, tenant improvement review, zoning clearances, zoning verification letters, sign permits, and historic preservation applications. Many of these applications require public hearings before the City's appointed commissions and City Council, which involve staff analysis, report preparation, public noticing, and hearing attendance. These services are the primary subject of this analysis.

Cost Recovery Findings

Under current fee levels, the Planning Division recovers approximately $154,350 annually against total annualized costs of $833,636 for the services reviewed, a cost recovery rate of roughly 19% and an estimated annual subsidy of $679,286. Most of the Division's entitlement fees currently recover between 2% and 19% of the cost of providing the associated service.

Under the proposed fee schedule, the Planning Division is projected to recover approximately $702,196 annually against total annualized costs of $833,636, a cost recovery rate of roughly 84% and a remaining annual subsidy of approximately $131,440. This represents a projected revenue increase of approximately $547,846 compared to current fee levels. The remaining subsidy reflects selected policy choices for historic preservation applications and single-family use permit extensions rather than full-cost recovery for those categories in order to keep the costs affordable for these smaller types of development.

The chart below illustrates the Department's current and projected cost recovery based on the recommended fee adjustments.



These figures are estimates based on available cost and activity data and are intended to illustrate potential revenue impacts. Actual results will vary depending on development activity, the number and complexity of land use applications received, and any future changes to fee schedules, operational procedures, or City policy.

Policy Considerations

Several Planning fees are increasing substantially, as they have remained the same for several years. Development Services staff is not recommending full cost recovery for Historic Preservation Neighborhood Applications, Resident/Home addition of Historic Overlay Applications, Single-family Use Permit extensions, and annexation fees for existing residences on 2 acres or less to keep these fees affordable for small developments.

Highlighted Recommended Changes and Cost Recovery Adjustments

This section presents the recommended updates to the Planning Division fee schedule based on the findings of this User Fee Study. The review focused on ensuring that existing fees accurately reflect the current cost of providing services, establishing fees for services that are currently provided but not directly recovered, and improving clarity and consistency within the fee schedule.

Remove Fees

Staff recommends removing fees from the fee schedule when the associated services are no longer provided, have not been utilized in recent years, or are otherwise unnecessary to maintain within the current fee schedule.

- Reports, Plans, and Guides: The fees for printed copies of various documents listed in Section 1.1(d) of the Citywide Fee Schedule are recommended for removal as these documents are now available online at no cost.
- Rezoning per-acre surcharge (Section 4.1.3(b)): Recommend removal; the base rezoning fee is calibrated to reflect the full cost of review regardless of acreage.

New Fees

- Annexation, Existing residence on 2 acres or less (Section 4.1): No charge. Owner-occupied single-family parcels of two acres or less are exempted from the annexation application fee.
- Annexation, All others (Section 4.1, Annexation Fees): $3,585.
- Reasonable Accommodation - Residential (Section 4.1): $1,190 per request.
- Architectural Plan Review under the Historic Preservation Commission: $2,665.
- Certificate of Appropriateness or Certificate of No Effect (Section 4.1): Planning staff proposes adding a $250 flat fee related to work on historic properties. This fee should be the same rate as the Resident/Home addition of Historic Preservation Overlay Application.

Each recommended new fee is based on the estimated cost of the staff time required to process and review the application.

Restructured Fees

- Site Development Major (Section 4.4.1): Replace $2,395 plus $105 per acre with $2,920 per review, as shown in the proposed schedule. Expedited site plan review is separately proposed at twice the original site development review fee.
- Tenant Improvement Plan Review (Section 4.4.2): GCP recommends replacing the current $50 per hour fee with a fixed fee of $450 per review.

Fee Adjustments

The following fixed fees are recommended for adjustment to the estimated cost of providing the service. Fees that are recommended for less than full cost recovery are marked with an asterisk (*).

Fee	Current Fee	Recommended Fee
Administrative Design Review: New construction and building additions that are greater than 10% of existing building area	$275	$1,500
Administrative Design Review: Minor changes	$115	$860
General Plan Amendment: Text amendment (regular, both minor and major)	$785	$6,565
General Plan Amendment: Map amendment (special, both minor and major)	$785	$6,715
Rezoning: Zoning District Changes and Zoning Extensions	$785	$6,350
Historic Preservation Neighborhood Application*	$100	$500
Resident/Home addition of Historic Preservation Overlay Application*	$50	$250
Preliminary Development Plan	$315	$4,425
Area Plan	$785	$4,190
Use Permit and Use Permit Extension: single-family	$315	$2,000
Use Permit and Use Permit Extension: all others	$475	$4,080
Variance: single-family	$165	$3,110
Variance: all others [Note that all variances in the Recommended fees will be the same rate of $3,110, not just single family]	$315	Removed
Continuance: applicant's request	$165	$2,400
Administrative Use Permit	$120	$965
Zoning Verification Letter	$275	$335
Site Development: minor (modification to existing development)	$385	$1,715
Zoning Clearance	$120	$315

Overall, the recommended changes are intended to align the Planning Division's fee schedule with the cost of providing entitlement and zoning services, remove outdated document fees, and establish fees for annexation, reasonable accommodation, and historic preservation review services that are currently provided without a specific charge.

Neighborhood Resources

The Neighborhood Resources Department strengthens and enriches the Chandler community by providing high-quality services and resources focused on neighborhood revitalization, resident empowerment, City code enforcement, and housing assistance. The Department works with residents, property owners, and neighborhoods to address community needs, improve neighborhood conditions, promote resident engagement, and support compliance with City requirements.

From a user fee perspective, the Neighborhood Resources Department's primary fee-supported activities relate to City code enforcement and related neighborhood compliance services. The Department is responsible for conducting inspections and investigations, responding to complaints, documenting code violations, communicating with property owners and responsible parties, conducting re-inspections, and coordinating corrective and abatement activities. The Department also administers applicable administrative fees associated with non-compliance, re-inspections, and abatement activities.

As part of this study, GCP evaluated the costs associated with providing these services to determine the extent to which existing and recommended fees recover the City's cost of service. The analysis focuses on ensuring that fees remain equitable, transparent, and reasonably aligned with the resources required to administer the City's code enforcement and related neighborhood compliance functions.

Cost Recovery Findings

The Neighborhood Resources Department cost analysis shows an overall current cost recovery of $10,775, representing approximately 100% of the total cost of providing services, compared to total annualized costs of $10,775 under current fee levels.

The chart below illustrates the Department's current and projected cost recovery based on the recommended fee adjustments.



These figures are estimates based on available cost and activity data and are intended to illustrate potential revenue impacts. Actual results will vary depending on service demand, the number of inspections and re-

inspections performed, compliance rates, abatement activity, collection performance, and any future changes to fee schedules, operational procedures, or City policy.

Highlighted Recommended Changes and Cost Recovery Adjustments

This section presents the recommended updates to the Neighborhood Resources Department fee schedule based on the findings of this User Fee Study. The review focused on ensuring that existing fees accurately reflect the current cost of providing services, establishing fees for services that are currently provided but not directly recovered, and improving clarity and consistency within the fee schedule.

Remove Fees

Staff recommends removing fees from the fee schedule when the associated services are no longer provided, have not been utilized in recent years, or are otherwise unnecessary to maintain within the current fee schedule.

- **Code Enforcement Report Copies, first 50 pages:** The study recommends removing this fee from the Administration portion of the fee schedule (Section 1.1(d)). The fee is not currently generating revenue and is not associated with an identified cost recovery need.

New Fees

This section introduces recommended fees designed to more appropriately recover the cost of providing the Department's code enforcement and neighborhood compliance services.

- **Re-inspection Fee (Section 5.1):** Establish $70 per billable subsequent re-inspection, with the first re-inspection free. If all 1,367 estimated events are billable and collected, annual revenue would be $95,690. – This fee was later recommended for removal, prior to adoption.

Overall, the recommended changes are intended to better align the Neighborhood Resources Department's fee schedule with the cost of providing code enforcement and related compliance services while maintaining the City's existing approach to abatement-related cost recovery.

Fire

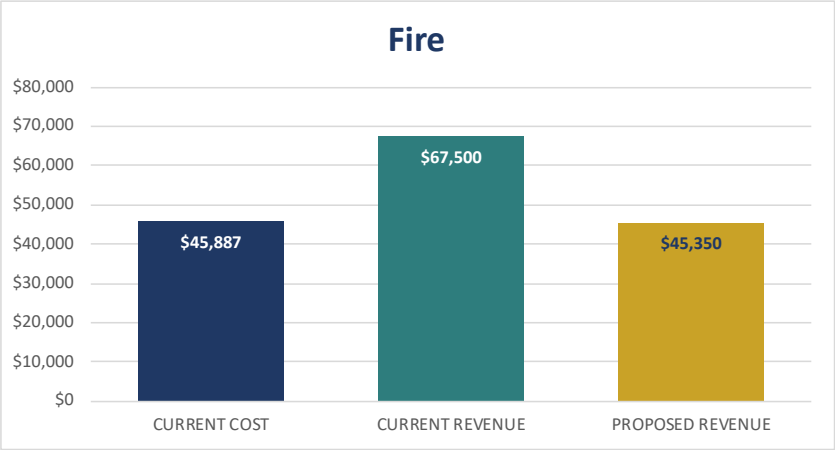
The City of Chandler Fire Department (CFD) has built a reputation for excellence, holding an ISO Class 1 rating shared by only the top 1% of departments nationally and five-time accreditation from the Center for Public Safety Excellence. As the Department states, its firefighters, paramedics, and staff are committed to being responsive to the needs of the community, dedicated to customer service, and proud of their professionalism. While most of CFD's core public safety functions are funded through the General Fund, certain services, such as permits, inspections, and specialized reports, provide a direct benefit to individual requestors rather than the community at large. This analysis focuses on that subset of services, evaluating whether current fees reflect the true cost of delivering them.

Cost Recovery Findings

Fire's analysis shows approximately $67,500 in annual revenue against $45,887 in service costs, or 147% recovery, and a surplus of $21,613. Training-center contract revenue is excluded from this comparison.

The proposed revenue is $45,350, a decline of $22,150, or approximately 33% from current revenue, and approximately 99% recovery.

The chart below illustrates the Department's current and projected cost recovery based on the recommended fee adjustments.



Highlighted Recommended Changes and Cost Recovery Adjustments

This section presents the recommended updates to the Fire Department fee schedule based on the findings of this User Fee Study. The review focused on ensuring that existing fees accurately reflect the current cost of providing services, establishing fees for services that are currently provided but not directly recovered, and improving clarity and consistency within the fee schedule.

Remove Fees

Staff recommends removing fees from the fee schedule when the associated services are no longer provided, have not been utilized in recent years, or are otherwise unnecessary to maintain within the current fee schedule.

- Assembly Permit: 100 or more occupants, currently no charge.
- Cutting & Welding Permit: currently no charge.
- Fire User Fee: Charges for fire response with tactical actions initiated, or emergency medical response where medical evaluation is initiated (1-person apparatus response: apparatus plus administrative and hourly personnel charges); currently $350 per response apparatus.
- Additional hourly personnel charge, billed in 15-minute increments and measured from the time apparatus/personnel leave the station to the time they return:
    - $31 per hour per firefighter for hours 2–14
    - $45 per hour per firefighter for hours 25 and beyond
- Other Training Center Room Fees: Fees for Material/Equipment/Props Used for Training: Janitorial Charge of $100.
- Under the Administrative Section of the Citywide Fee Schedule for Fire: Fees for Digital Photos of Events (each print), Audio or DVD of Event, and Fire Department Duplicate Permit.

Restructured Fees

- Carnivals & Fairs changed to Special Events: Plan Review (Amusement Events, Trade Shows, Vehicle Displays, etc.) changed from a flat fee of $125 to $85 per hour. The related After-Hours Inspection fee will be $125 per hour.
- Open Flame Permit: Open Flame cooking devices more than 600 sq. in. cooking surface or more than 5 gal. LP gas (20 lbs.) (No Charge if less than that amount) was combined with the other open burn

permit and renamed to Open Burn Permit: Open flames, burning, torches, candles, or appliances that produce smoke, or grease laden vapors, and the fee was reduced from a flat fee of $85 to a flat fee of $70.
- Arson Restitution & Investigation Fees: Increased from $42 to $85 per fire investigative hour (non-overtime) and from $67 to $125 per fire investigative hour (overtime).
- Emergency Medical Stand-by: Firefighter (per hour) increased from $46 to $165, while the Equipment Charge (per day) was broken into two separate fees. The engine costs are now $520 per day versus the current fee of $175 per day. The Low Acuity Unit is now $165 per day compared to the current fee of $175 per day, and the Cart and Bike Team are $430 per day.

Fees Decreasing

- Hazardous Materials Permit Fee, More than 550 pounds of materials on site, annual fee: Current fee $300 / Recommended $165.
- Hazardous Materials Permit Fee, HAZMAT materials management plan required for facilities that submit an AZSERC Tier II report or exceed Maximum Allowable Quantities (MAQs); annual fee: Current fee $500 / Recommended $370.
- Temporary Membrane Structures, Tents: Tent or Canopy 801 or More Sq. Ft. (1st tent): Current fee $170 / Recommended $40.
- Temporary Membrane Structures, Tents: Each Additional Tent or Canopy 801 or More Sq. Ft.: Current fee: $40 / Recommended $15.
- Open Burn Permit: Open flames, burning, torches, candles, or appliances that produce smoke, or grease laden vapors: Current fee $85 / Recommended $70.
- Fire Protection Equipment Contractor's License: Current fee $85 / Recommended $35.

New Fees

- Other Training Center Room Fees, EMT Program Student Registration: $1,500 per student. Chandler is one of the first agencies in the region to offer the EMT course in-house, and this fee aligns with comparison survey results.
- CFD will offer Ambulance Services in 2027 and has included references in the Citywide Fee Schedule to rates set and mandated by the Arizona Department of Health Services.

Training Center Room Fees

There are no changes recommended for these fees; however, we do recommend that the header for these fees clarifies that the rentals are available for public safety use only and that parking is limited. The Public Safety Training Center is a secure facility and is not open to the general public.

Other Training Service Fees Changes

Fee	Current Fee	Recommended Fee
Public Safety Training Center Liaison or Chandler Safety Officer	$75 per hour	$130 per hour
Chandler Facility Prop Technician	$50 per hour	$80 per hour
Fire Instructor (4-hour minimum)	$75 per hour	$130 per hour

Fee	Current Fee	Recommended Fee
Class A Burn Building (compliance with NFPA 1403 required; Chandler Safety Officer may be required) (4-hour minimum)	$100 per hour	$120 per hour
Flashover Chamber (must provide own instructors; compliance with NFPA 1403 required; Chandler Safety Officer may be required) (4-hour minimum)	$50 per hour	$150 per hour
Vertical Ventilation Prop (must supply own wood) (4-hour minimum)	$50 per hour	$75 per hour
Fire Recruit Academy	$4,500 per recruit	$5,000 per recruit
Paramedic Program Student Registration	$6,000 per student	$7,200 per student

Management Services

Management Services provides financial management, administrative support, and operational oversight to departments throughout the city. This department works to maintain the fiscal integrity of the organization through comprehensive accounting, financial reporting, and business licensing and permitting to ensure a smooth and transparent process for the community.

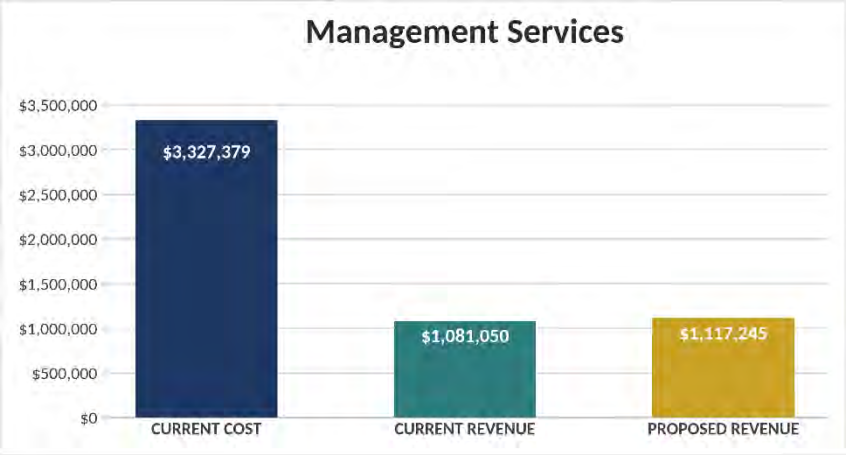
Building on these responsibilities, this study evaluated the costs associated with processing various applications and permits for businesses operating within the City. The analysis focused on ensuring that fees remain equitable, transparent, and reasonably aligned with the resources required to administer each service.

Cost Recovery Findings

The Management Services cost analysis indicates that the Department currently recovers approximately $1,081,050 in fee revenue, or about 32% of the total annualized cost of providing services. Under current fee levels, total annualized costs are estimated at $3,327,379, resulting in an estimated annual subsidy of $2,246,329. There are several fees which are set deliberately below full cost to keep them competitive with peers and are being adjusted within department policies aimed at keeping fees reasonably accessible to the community.

If City Council adopts the recommended fee adjustments, it would modestly improve cost recovery. Estimated annual revenue would increase to approximately $1,117,245, resulting in approximately 34% cost recovery and an estimated annual revenue increase of $36,195. The recommended changes primarily reflect adjustments to several annual permit fees, including Auctioneer, Auction House, Secondhand/Antique Dealer, and Junk Dealer fees, as well as an increase to change-of-location fees.

The chart below illustrates the Department's current and projected cost recovery based on the recommended fee adjustments.



Highlighted Recommended Changes and Cost Recovery Adjustments

Consistent with the cost recovery findings summarized above, this section presents the highlights for the recommended updates to the Management Services Department fee schedule. The review focused on evaluating the existing fees and the cost of providing services, aligning fees with applicable state laws, and supporting the City's cost recovery policy for subsidized services.

Remove Fees

As part of this update, staff recommends removing certain fees from the schedule when the related services are no longer provided, have not been used in recent years, or are no longer necessary to maintain as separate fee items.

- Duplicate City License Fees: Duplicates are now provided electronically.
- Residential Rental Fee, per unit, maximum $50: The city is no longer permitted to charge this fee according to state law (A.R.S. §42-6004(H)).

Fee Recommendations Below 100% Cost Recovery

In addition to the fees recommended for removal, many existing fees are recommended to remain unchanged. These fees are generally driven by policy considerations, such as keeping appeal fees low and accessible; are consistent with peer comparisons; or lack sufficient activity data to calculate the average cost of providing the service. However, certain fees are recommended for increase to better align with the cost of service or to reflect the City's adopted cost recovery policy. For fees that remain subsidized under that policy, the recommendations do not increase fees to full cost recovery; instead, they establish levels intended to improve cost recovery while maintaining reasonable accessibility to services.

Fee	Current Fee	Recommended Fee	Full Cost of Service	Cost Recovery at Recommended Fee
Temporary Extension of Premises Application Fee (non-refundable, per day)	$25	**$50**	$249	20%
Temporary Extension of Premises Additional Application Fee (submitted fewer than 21 days before City Council meeting)	$25	**$50**	$168	30%

Fee	Current Fee	Recommended Fee	Full Cost of Service	Cost Recovery at Recommended Fee
Peddlers, Canvassers, Transient Merchants and Solicitors Permit Application Investigation Fee (nonrefundable)	$50	**$100**	$281	36%
Peddlers, Canvassers, Transient Merchants and Solicitors: Individual or Employee Annual Permit Fee	$50	**$100**	$208	48%
Special Event Liquor and Wine Festivals: License Fee (per day)	$25	**$50**	$249	20%
Special Event Liquor and Wine Festivals: Additional Application Fee (submitted fewer than 21 days before City Council meeting)	$25	**$50**	$168	30%

Additional Licensing and Administrative Changes

Fee	Current Fee	Recommended Fee
Auctioneers and Secondhand Permits: Application fee (nonrefundable)	$50	$180
Auctioneers and Secondhand Permits: Auctioneer, Auction House, annual permit fee	$100	$250
Auctioneers and Secondhand Permits: Secondhand / Antique, annual permit	$100	$250
Auctioneers and Secondhand Permits: Junk Dealer, annual permit	$200	$250
Auctioneers and Secondhand Permits: Location change	$50	$70
Auctioneers and Secondhand Permits: Pawnbroker, annual licensing	$300	$250
Bingo [Arizona Department of Revenue]: Class C Licensing, one-time fee (set by the State)	$25	$50
Escort and/or Introductory Service Permit: Change of Location fee	$50	$235
Extension of Premises: Permanent extension of premises application (nonrefundable)	$100	$215
Massage Establishments: Permit Application fee (nonrefundable)	$50	$370
Massage Establishments: Annual permit	$100	$325

Fee	Current Fee	Recommended Fee
Massage Establishments: Change of Location fee	$50	$235
Peddlers, Canvassers, Transient Merchants and Solicitors: Permit Application Investigation fee (nonrefundable)	$50	$100
Peddlers, Canvassers, Transient Merchants and Solicitors: Individual or Employee, annual permit fee	$50	$100
Peddlers, Canvassers, Transient Merchants and Solicitors: Business (Corporation or Firm), annual permit fee	$100	$200
Business Registration: Change of Location fee (if not completed online)	$15	$25

Police

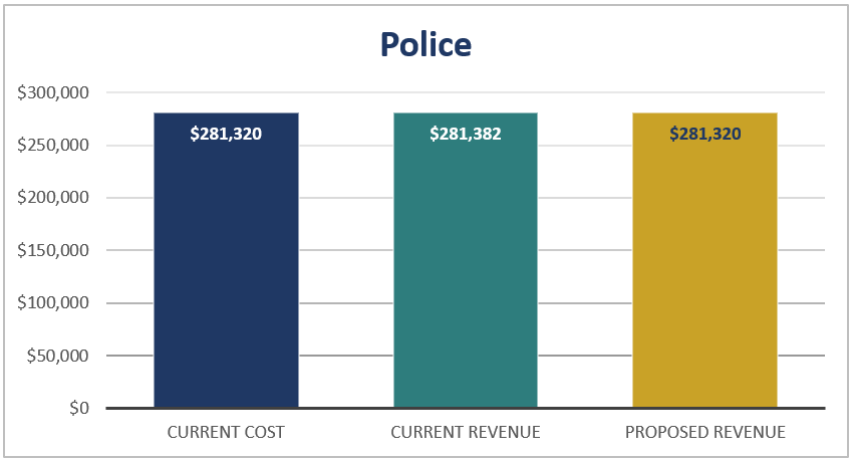
The Chandler Police Department's mission is to maintain a safe, vibrant community through meaningful engagement and continuous organizational improvement. The Department has maintained status as an internationally accredited law enforcement agency through the Commission on Accreditation for Law Enforcement Agencies, achieving reaccreditation eight times since accreditation was initially awarded in 1996. In pursuit of their mission, the Department relies in part on user fees to help offset the cost of specialized services it provides to residents and businesses. This section evaluates the City's current police user fee structure, assessing whether existing rates align with the cost-of-service delivery and identifying opportunities for adjustment.

Cost Recovery Findings

Police's current comparison is approximately $281,382 in revenue against $281,320 in costs, producing a small $62 surplus, not a subsidy, and approximately 100% aggregate recovery. Limited individual-fee activity data constrain the precision of the projection.

The proposed Police aggregate revenue is unchanged. This does not establish that every Police fee is at full cost.

The chart below illustrates the Department’s current and projected cost recovery based on the recommended fee adjustments.



Highlighted Recommended Changes and Cost Recovery Adjustments

Consistent with the cost recovery findings summarized above, this section presents the highlights of the recommended updates to the Police Department fee schedule. The review focused on evaluating the existing fees and the cost of providing services, aligning fees with applicable state laws, and supporting the City's cost recovery policy for subsidized services.

Remove Fees

Staff recommend removing the following fees from the schedule because the related services are no longer provided, the fees have not been used in recent years, or the items no longer need to be listed separately.

- Duplicate Permit Copy Fee: Currently $10, however, duplicates are now provided electronically at no cost.
- Fingerprinting: Currently $10; the city no longer provides this service
- Extra Duty Fee, Rate per hour for Workers Compensation coverage (vendor pays directly to City) (effective October 1, 2014): Fee not typically charged by neighboring agencies.

New Fees

In addition to removing the administrative fees identified in the Administrative Services section of this report, the city should add False Alarm Response fees and certain pass-through fees to its fee schedule.

- False Alarm Response 1st and 2nd occurrence: No charge
- False Alarm Response 3rd and subsequent occurrence: $85
- C-3 Multi-Housing Sign (per sign): Actual Cost for the city to receive full reimbursement for any signs provided
- Rape Aggression Defense Course Materials: Actual Cost for the city to receive full reimbursement for course materials provided

Fee Increase

- Extra Duty Fee: Rate per hour for Vehicle usage (vendor pays directly to City): Current fee $6 per hour / Recommend $8.50 per hour per vehicle
- Block Watch Signs: Updated to Neighborhood Watch Signs, with the change from $25.00 to Actual Cost for the city to receive full reimbursement for any signs provided

Police Administrative and Service Fees (Listed under Administration Services section of this report):

Digital photographs increase from $5 to $15 per report; report copies from $5 to $20 for the first 50 pages, with the standard rate for additional pages; and letters of clearance from $10 to $15.

Public Works

The Public Works & Utilities Department is responsible for planning, developing, constructing, and maintaining the City of Chandler's transportation, water, wastewater, reclaimed water, and solid waste public infrastructure. The Department has earned six-time accreditation from the American Public Works Association. The Department supports the City's infrastructure needs through a variety of planning, engineering, construction, maintenance, and utility-related functions that help maintain and improve the City's public infrastructure.

From a user fee perspective, most of the Public Works & Utilities Department's services were outside the scope of this study, as they are associated with enterprise or other non-General Fund operations. The fee-supported activities included in this study primarily relate to right-of-way and easement services and fire hydrant meter deposits. The Department administers right-of-way vacation and easement extinguishment applications, associated appraisal activities, and fire hydrant meter deposits.

Several functions historically supported by Public Works have also moved under the Development Services Engineering function. To ensure that the analysis appropriately reflected the City's current organizational structure and service delivery practices, GCP included Public Works staff in discussions related to these services. Public Works staff provided input regarding their roles and responsibilities and the level of support provided to Development Services Engineering. Additional information regarding these services is provided in the Development Services Engineering section of this report.

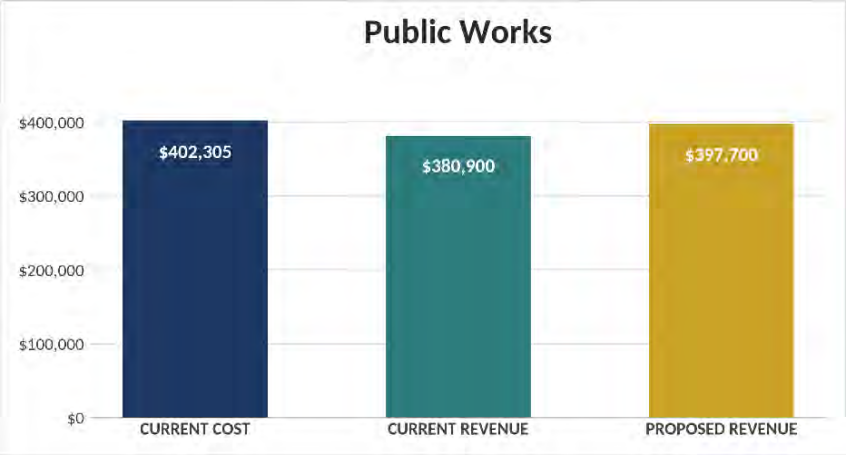
As part of this study, GCP evaluated the costs associated with the applicable General Fund services provided by the Public Works & Utilities Department to determine the extent to which existing and recommended fees recover the City's cost of service. The analysis focuses on ensuring that applicable fees remain equitable, transparent, and reasonably aligned with the resources required to administer the Department's fee-supported services.

Cost Recovery Findings

The Public Works Department cost analysis shows overall current revenues of $380,900, representing approximately 95% of the total cost of providing services, compared to total annualized costs of $402,305 under current fee levels.

The Public Works projection is approximately $398,000 in annual revenue and 99% recovery, an increase of approximately $17,000. It reflects consolidation of easement extinguishment with right-of-way vacation under a $2,400 application fee. The $3,100 fire hydrant meter deposit remains unchanged.

The chart below illustrates the Department's current and projected cost recovery based on the recommended fee adjustments.



These figures are estimates based on available cost and activity data and are intended to illustrate potential revenue impacts. Actual results will vary depending on service demand, the number of right-of-way and easement applications, fire hydrant meter activity, collection performance, and any future changes to fee schedules, operational procedures, or City policy.

Highlighted Recommended Changes and Cost Recovery Adjustments

This section presents the recommended updates to the Public Works Department fee schedule based on the findings of this User Fee Study. The review focused on ensuring that existing fees accurately reflect the current cost of providing services, removing obsolete or unused fees, and improving consistency and alignment between fees and the resources required to administer the applicable services.

New Fees

The study does not recommend the introduction of any new General Fund fees at this time.

Restructured Fees

This section presents proposed changes to the Department's existing fee structure to ensure fees are equitable, transparent, and aligned with the cost of providing services.

- **Right-of-Way Vacation and Easement Extinguishment (Section 7.1, Application for Disposition of Roadway or Easement):** Consolidate the services under a $2,400 application fee because their processing effort is comparable. The easement services remain available; their separate application and appraisal entries are combined with the corresponding right-of-way categories.
- **Right-of-Way Appraisal Fee**: The fee would continue to be based on actual cost, with the initial $800 (increased from $200 deposit) fee applied toward the associated appraisal costs.
- **Fire Hydrant Meter Deposit:** No change is recommended to the existing $3,100 deposit. Because this is a deposit rather than a traditional cost-recovery fee, the recommended schedule maintains the existing amount.

The Public Works proposals consolidate comparable right-of-way and easement services, update the application charge to better reflect processing costs, and maintain actual-cost appraisal treatment and the existing hydrant meter deposit.

06 COMPARISON SURVEY RESULTS

In addition to the cost-of-service analysis presented in Section 04, GCP conducted a peer comparison survey to provide additional context for the City's fee levels. A comparison survey provides useful context for evaluating the City's fees and identifying regional practices, but fee comparisons are not always directly comparable. Differences in staffing, service levels, operating practices, facilities, and cost recovery policies can result in significantly different fees for services that appear similar.

GCP reviewed fees among the City's selected peer agencies and, where appropriate, expanded the comparison to additional jurisdictions to identify more relevant benchmarks and emerging practices. The results were used as one consideration in developing recommendations, alongside the City's actual cost of service, cost recovery objectives, and policy priorities.

The complete comparison survey is provided in Appendix B. Select fees are highlighted through graphical comparisons, with particular attention given to fees that are new, proposed for significant adjustment, or represent high-volume services.

Key Considerations

- **Service Costs Vary:** Differences in staffing, operations, facilities, and overhead can significantly affect the cost of providing similar services.
- **Policy Choices Matter:** Agencies may intentionally subsidize certain services to promote access, economic development, or other policy objectives.
- **Services May Differ:** Fees with similar names may represent different service levels, requirements, or customer experiences.
- **Cost Recovery Takes Priority:** Peer fees provide useful context, but they do not establish the appropriate fee for the City. Fees should ultimately be supported by the City's cost of providing the service and applicable legal requirements.
- **Market Positioning:** Comparison data can help the City understand how its fees are positioned relative to other jurisdictions and identify areas where its fees may warrant further consideration.
- **Timing:** Peer agencies may not have updated their fees in over a decade, while others may have just updated their fees. This variance can give confusing points of reference in the peer data.

07 RECOMMENDATIONS

Beyond the department-specific and comparison-survey findings above, GCP offers the following recommendations for maintaining Chandler's fee schedule between comprehensive studies. Based on the findings of the study, GCP recommends the City establish an ongoing process for maintaining its fee schedule between comprehensive studies. This will help ensure fees remain aligned with service costs, City policies, and changing operating conditions.

1. Implement Annual Fee Adjustments

GCP recommends that the City adjust user fees during non-study years using an established inflationary index, such as the Consumer Price Index (CPI). Annual adjustments help keep fees aligned with changes in staffing and operating costs and reduce the need for significant increases between comprehensive studies. Applying a uniform index also preserves the City's adopted cost recovery targets, including those fees the City intentionally subsidizes as a policy choice. These include certain recreation, aquatics, and business licensing fees. These adjustments are not intended to move subsidized fees toward full cost recovery; any change to a subsidy level should remain a deliberate policy decision by City Council. Fees subject to statutory or regulatory limits should be excluded from automatic inflationary adjustments.

2. Monitor Fiscal and Service Impacts

GCP recommends that the City monitor revenues and service activity following implementation of new or adjusted fees. A review at approximately six months and one year will help determine whether fees are generating the anticipated revenue and recovering the intended level of cost. For recreation fees in particular, staff should monitor participation levels to assess whether fee increases are affecting program access or demand.

3. Conduct Periodic Comprehensive Reviews

GCP recommends that the City conduct a comprehensive user fee study approximately every three to five years. This periodic review should reassess service costs, cost recovery levels, workload and demand, and the City's policy objectives. Between comprehensive studies, staff should incorporate necessary updates as they arise, including new fees, service changes, and legislative or regulatory requirements.

4. Decide Discount and Assistance Policy

Review the advisory memorandum in Appendix D before deciding any changes to Goodwill Scholarship assistance, TRC employee benefits, or veteran options. Confirm eligible programs and users, aid levels, caps, annual funding, software controls, verification, and review responsibilities. Obtain City Attorney review of the selected design and monitor participation, benefit use, and fiscal effects after implementation.

APPENDIX A: INDIVIDUAL FEE RECOMMENDATIONS

Administration Section: General

City of Chandler, AZ - 2026 Administration Section: General			PER UNIT ANALYSIS				
Fee Code	Fee Section	Fee Category	Current Fee	Fee Description	Cost Per Unit	Proposed Fee	
1.1 (a) i.	Administrative Fee - Standard Fee	Appeal Fee	$200	Per Appeal	$1,701	$200	Per Appeal
1.1 (a) iii.	Administrative Fee - Standard Fee	Copy - per page	$0.15	Per Page	$0.15	$0.15	Per Page
1.1 (a) vi.	Administrative Fee - Standard Fee	Dishonored or Non-Sufficient Fund (NSF) Check fee	$25	Per Check	N/A	$25	Per Check
1.1 (a) ii.	Administrative Fee - Standard Fee	CD/Audio	$10	Each			REMOVE
1.1 (a) iv.	Administrative Fee - Standard Fee	DVD/Video	$15	Each			REMOVE
1.1 (a) v.	Administrative Fee - Standard Fee	Microfilm Copy - per page	$2	Per Page			REMOVE
1.1 (b) i.	Administrative Fee - Fire Department	Digital Photos of Event - CD	$5	Each	$35	$10	Each
1.1 (b) iv.	Administrative Fee - Fire Department	Fire, EMS & Incident and Occupancy Inspection Report copy, each	$5	Each	$35	$10	Each
1.1 (b) v.	Administrative Fee - Fire Department	Environmental Report Review, written	$25	Per Report	$23	$25	Per Report
1.1 (b) ii.	Administrative Fee - Fire Department	Digital Photos of event - each print	$1	Each Print			REMOVE
1.1 (b) iii.	Administrative Fee - Fire Department	Audio or DVD of event, each	$10	Each			REMOVE
1.1 (b) vi.	Administrative Fee - Fire Department	Permit, duplicate	$5	Each			REMOVE
1.1 (c) i.	Administrative Fee - Police Department	Audio Recording Copies (per report)	$10	Per Report	$10	$10	Per Report
1.1 (c) ii.	Administrative Fee - Police Department	Digital Photographs, per report	$5	Per Report	$15	$15	Per Report
1.1 (c) iii.	Administrative Fee - Police Department	Photo Red Light Copies, 4 sheets	$10	REMOVE			REMOVE
1.1 (c) iv.	Administrative Fee - Police Department	Report Copies, First 35 pages; each additional page City standard rate applies	$5	First 35 pages; each additional page City standard rate applies	$20	$20	First 50 pages; each additional page City standard rate applies
1.1 (c) v.	Administrative Fee - Police Department	Video Recording Copies, per report	$46	First Hour; then Prorated after first hour	N/A	$46	First Hour; then Prorated after first hour
1.1 (c) vi.	Administrative Fee - Police Department	Neighborhood Watch Signs, per sign	$25	Per Sign	N/A		Actual Cost
1.1 (c) viii.	Administrative Fee - Police Department	Letter of Clearance	$10	Each	$15	$15	Each

City of Chandler, AZ - 2026 Administration Section: General			PER UNIT ANALYSIS				
Fee Code	**Fee Section**	**Fee Category**	**Current Fee**	**Fee Description**	**Cost Per Unit**	**Proposed Fee**	
New	Administrative Fee - Police Department	New Fee - C-3 Multi Housing Sign	NEW	Actual Cost	N/A		Actual Cost
New	Administrative Fee - Police Department	New Fee, Rape Aggression Defense Course Registration Book	NEW	Actual Cost (available only with course registration)	N/A		Actual Cost (available only with course registration)
1.18 (a)	Shared Mobility	License Application One-time Fee (non-refundable)	$3,000		N/A	$3,000	
1.18 (b)	Shared Mobility	Monthly Use Fee, per ride (paid monthly)	$0.10	Per Ride	N/A	$0.10	
1.18 (c)	Shared Mobility	Late Monthly Use Fee	$50		N/A	$50	
1.18 (d) i.	Shared Mobility	Violation Fees: 1st violation	$50		N/A	$50	
1.18 (d) ii.	Shared Mobility	Violation Fees: 2nd violation	$250		N/A	$250	
1.18 (d) iii.	Shared Mobility	Violation Fees: 3rd and subsequent violation	$500		N/A	$500	

Community Services: Recreation and Aquatics

City of Chandler, AZ - 2026

Community Services - Recreation and Aquatics

3.1 Recreation Program and Service Fees: [Ch.§31-21.A]

The following includes all fees charged for the use of department facilities or the issuance of permits or licenses. In conjunction with the fees set forth, any applicable rental or retail sales tax will also be assessed as appropriate for items such as, pool rentals, room rentals, ball fields, pavilions, merchandise, lifeguard rentals, permits, etc.

3.1.1 Aquatics (Res. 5846)

Fee Code	Pool Admission Fees	Resident Current Fee	Per	Non-Resident Current Fee	Per	Resident Proposed Fee	Per	Non-Resident Proposed Fee	Per
3.1.1 (a)	(a) Pool Admission Fee - Youth	$1	pp	$1	pp	$2	pp	$2	pp
3.1.1 (b)	(b) Pool Admission Fee - Adult	$2.25	pp	$2.25	pp	$4	pp	$4	pp
3.1.1 (c)	(c) Pool Admission Fee – Senior (55+)	$1.25	pp	$1.25	pp	$2.50	pp	$2.50	pp
3.1.1 (d)	(d) Lap Swim - Year-Round	$2	pp	$2	pp	$4	pp	$4	pp
3.1.1 (e)	(e) Pool Pass - Youth (15 punches)	25% discount off current admission rounded to nearest ¼ dollar- for residents only				25% discount off current admission rounded to nearest ¼ dollar- for residents only			
3.1.1 (f)	(f) Pool Pass – Adult (15 punches)	25% discount off current admission rounded to nearest ¼ dollar- for residents only				25% discount off current admission rounded to nearest ¼ dollar- for residents only			
3.1.1 (g)	(g) Pool Pass – Senior (15 punches)	25% discount off current admission rounded to nearest ¼ dollar- for residents only				25% discount off current admission rounded to nearest ¼ dollar- for residents only			
3.1.1 (h)	(h) Pool Pass - Youth (30 punches)	50% discount off current admission rounded to nearest ¼ dollar- for residents only				50% discount off current admission rounded to nearest ¼ dollar- for residents only			
3.1.1 (i)	(i) Pool Pass – Adult (30 punches)	50% discount off current admission rounded to nearest ¼ dollar- for residents only				50% discount off current admission rounded to nearest ¼ dollar- for residents only			
3.1.1 (j)	(j) Pool Pass – Senior (30 punches)	50% discount off current admission rounded to nearest ¼ dollar- for residents only				50% discount off current admission rounded to nearest ¼ dollar- for residents only			
3.1.1 (k)	(k) Annual Pool Pass - Family of 6 (Note 1)	$112	ea	N/A	N/A	$112	ea	N/A	N/A
3.1.1 (l)	(l) Annual Pool Pass - Additional Family Member	$15	pp	N/A	N/A	$15	pp	N/A	N/A
3.1.1 (m)	(m) Annual Lap Swim - Adult Pass	$200	ea	N/A	N/A	$200	ea	N/A	N/A
3.1.1 (n)	(n) Family Swim	$1	family	$1	family	$1	family	$1	family
Note 1: Increased from "Family of 4" to "Family of 6"									

Fee Code	Pool Rentals	Resident Current Fee	Per	Non-Resident Current Fee	Per	Resident Proposed Fee	Per	Non-Resident Proposed Fee	Per
3.1.1 (o)	(o) Private Pool Rental (plus Guard fee)	$45	hr	$61	hr	$45	hr	$61	hr
3.1.1 (p)	(p) Swim Team Use (Note 2)	$5	Lane	N/A	N/A	$15 Summer $20 Winter	lane/hr	$15 Summer $20 Winter	lane/hr
3.1.1 (q)	(q) Lifeguard (ALL PROGRAMS)	$20	hr	$20	hr	$20	hr	$20	hr
Note 2: Fees are per lane, per hour. Summer months are June-September and Winter months are October - May.									

Fee Code	Miscellaneous Fees	Resident Current Fee	Per	Non-Resident Current Fee	Per	Resident Proposed Fee	Per	Non-Resident Proposed Fee	Per
3.1.1 (r)	(r) Special Events (Dive-In Movie, etc.)	$0.25 to $2.75	event	$0.25 to $2.75	event	$0.25 to $5.00	event	$0.25 to $5.00	event
New	(s) Pool Birthday Party: 30 guests for a 2-hour reservation that includes public swim admission					$225	event	$304	event

3.1.2 Parks (Res. 5846)

Fee Code	Pavilion Rental*	Resident Current Fee	Per	Non-Resident Current Fee	Per	Commercial Current Fee	Per	Resident Proposed Fee	Per	Non-Resident Proposed Fee	Per	Commercial Proposed Fee	Per
3.1.2 (a)	(a) Corporate Pavilion- 4 Hour minimum	$70	hr	$90	hr	$105	hr	$100	hr	$135	hr	$150	hr
3.1.2 (b)	(b) Large Pavilion	$29	hr	$40	hr	$44	hr	$35	hr	$47	hr	$52.50	hr
3.1.2 (c)	(c) Medium Pavilion	$20	hr	$27	hr	$30	hr	$25	hr	$34	hr	$37.50	hr
3.1.2 (d)	(d) Small Pavilion	$10	hr	$14	hr	$15	hr	$15	hr	$20	hr	$22.50	hr
50% rate for Chandler non-profit groups (applied to commercial rates)													

Fee Code	Sport Facility Fees	Resident Current Fee	Per	Non-Resident Current Fee	Per	Commercial Current Fee	Per	Resident Proposed Fee	Per	Non-Resident Proposed Fee	Per	Commercial Proposed Fee	Per
3.1.2 (g)	(g) Ball Field Reservation - No Lights	$14	hr	$19	hr	$21	hr	$14	hr	$19	hr	$21	hr
3.1.2 (h)	(h) Ball Field Reservation - Tournaments/Leagues	$14	hr	$19	hr	$21	hr	$14	hr	$19	hr	$21	hr
3.1.2 (i)	(i) Ball Field Lights	$15	hr	$21	hr	$23	hr	$15	hr	$21	hr	$23	hr
3.1.2 (j)	(j) ½ Multi Use Field Reservation – No Lights	$7	hr	$10	hr	$11	hr	$7	hr	$10	hr	$11	hr
3.1.2 (k)	(k) ½ Ball Field Lights	$7.50	hr	$11	hr	N/A	N/A	$7.50	hr	$11	hr	N/A	N/A
3.1.2 (l)	(l) Field Preparation	$40	prep	$54	prep	$60	prep	$40	prep	$54	prep	$60	prep
3.1.2 (m)	(m) Mini Field Preparations	$21	prep	$29	prep	$32	prep	$21	prep	$29	prep	$32	prep
3.1.2 (n)	(n) Field Preparation After-Hour	$60	prep	$81	prep	$90	prep	$60	prep	$81	prep	$90	prep
3.1.2 (o)	(o) Site Supervisor	$25	hr	$34	hr	$38	hr	$25	hr	$34	hr	$38	hr
3.1.2 (p)	(p) Basketball Court	$7	hr	$10	hr	$11	hr	$7	hr	$10	hr	$11	hr
3.1.2 (q)	(q) Volleyball Court	$7	hr	$10	hr	$11	hr	$7	hr	$10	hr	$11	hr
3.1.2 (r)	(r) Archery Range Tournament Fee (Semi-Private)	$20	hr	$27	hr	$30	hr	$20	hr	$27	hr	$30	hr
3.1.2 (s)	(s) Pickleball Tournament Fee (Semi-Private)	$10	hr	$14	hr	$15	hr	$10	hr	$14	hr	$15	hr
3.1.2 (t)	(t) Athletic Field Reservation Down Payment	$150	event	$150	event	$150	event	$150	event	$150	event	$150	event
3.1.2 (u)	(u) Gate Fee - 8 teams or less	$100	event	$100	event	$100	event	$100	event	$100	event	$100	event
3.1.2 (v)	(v) Gate Fee - 9 to 16 teams	$150	event	$150	event	$150	event	$150	event	$150	event	$150	event
3.1.2 (w)	(w) Gate Fee - 17 teams or more	$200	event	$200	event	$200	event	$200	event	$200	event	$200	event
3.1.2 (x)	(x) Concession - 8 teams or less	$100	event	$100	event	$100	event	$100	event	$100	event	$100	event
3.1.2 (y)	(y) Concession - 9 to 16 teams	$150	event	$150	event	$150	event	$150	event	$150	event	$150	event
3.1.2 (z)	(z) Concession - 17 teams or more	$200	event	$200	event	$200	event	$200	event	$200	event	$200	event

Fee Code	Sport Facility Fees	Resident Current Fee	Per	Non-Resident Current Fee	Per	Commercial Current Fee	Per	Resident Proposed Fee	Per	Non-Resident Proposed Fee	Per	Commercial Proposed Fee	Per
3.1.2 (aa)	(aa) Park Maintenance Staff (After Hours Fee) (per hour) – charged at topped out staff rate at time and a half	$60	hr	$81	hr	$90	hr	Actual Cost	hr	Actual Cost x 135%	hr	Actual Cost x 150%	hr

Fee Code	Park Vendor License	Resident Current Fee	Per	Non-Resident Current Fee	Per	Resident Proposed Fee	Per	Non-Resident Proposed Fee	Per
3.1.2 (bb)	(bb) Application Fee	$25	ea	$34	ea	$25	ea	$34	ea
3.1.2 (cc)	(cc) Up to 3 days per week (9-mo. Term)	$250	ea	$338	ea	$250	ea	$338	ea
3.1.2 (dd)	(dd) Up to 5 days per week (12-mo.Term)	$500	ea	$675	ea	$500	ea	$675	ea

Fee Code	Park Use Permits	Resident Current Fee	Per	Non-Resident Current Fee	Per	Resident Proposed Fee	Per	Non-Resident Proposed Fee	Per
3.1.2 (ee)	(ee) Malt Beverage Permit	$14	ea	$19	ea	$14	ea	$19	ea
3.1.2 (ff)	(ff) Boating Permit	$6	yr	$9	yr	$6	yr	$9	yr

3.1.3 Recreation Facilities (Res. 5846)

Fee Code	Rentals	Resident Current Fee	Per	Non-Resident Current Fee	Per	Commercial Current Fee	Per	Resident Proposed Fee	Per	Non-Resident Proposed Fee	Per	Commercial Proposed Fee	Per
3.1.3 (a)	(a) Multipurpose Room - Small*	$65	hr	$88	hr	$98	hr	$65	hr	$88	hr	$98	hr
3.1.3 (b)	(b) Multipurpose Room - Medium*	$91	hr	$123	hr	$137	hr	$91	hr	$123	hr	$137	hr
3.1.3 (c)	(c) Multipurpose Room - Large*	$144	hr	$195	hr	$216	hr	$144	hr	$195	hr	$216	hr
3.1.3 (d)	(d) Kitchen*	$25	hr	$34	hr	$38	hr	$25	hr	$34	hr	$38	hr
3.1.3 (e)	(e) Courtyard - Medium*	$40	hr	$54	hr	$60	hr	$40	hr	$54	hr	$60	hr
3.1.3 (f)	(f) Courtyard - Large*	$125	hr	$169	hr	$188	hr	$125	hr	$169	hr	$188	hr
3.1.3 (g)	(g) Classroom/Meeting Room - Small*	$25	hr	$34	hr	$38	hr	$25	hr	$34	hr	$38	hr
3.1.3 (h)	(h) Classroom/Meeting Room - Medium*	$40	hr	$54	hr	$60	hr	$40	hr	$54	hr	$60	hr
3.1.3 (i)	(i) Classroom/Meeting Room - Large*	$60	hr	$81	hr	$90	hr	$60	hr	$81	hr	$90	hr
3.1.3 (j)	(j) Classroom/Meeting Room - X-Large*	$70	hr	$95	hr	$105	hr	$70	hr	$95	hr	$105	hr
3.1.3 (k)	(k) Gym (After Hours)*	$200	hr	$270	hr	$300	hr	$200	hr	$270	hr	$300	hr
3.1.3 (l)	(l) Gym – Half (After Hours)*	$100	hr	$135	hr	$150	hr	$100	hr	$135	hr	$150	hr
3.1.3 (m)	(m) Full Facility After Hours	$500	hr	$675	hr	$750	hr	$500	hr	$675	hr	$750	hr
3.1.3 (n)	(n) Education Exploration – Class Size 1-30 Students	$65	hr	$106	hr	N/A	N/A	Staff cost x program/prep hours + supply fees x .65 cost recovery = fee		Formula x 135%		N/A	N/A
3.1.3 (o)	(o) Education Exploration – Class Size 31-60 Students	$169	1.5 hr	$275	1.5 hr	N/A	N/A	Staff cost x program/prep hours + supply fees x .65 cost recovery = fee		Formula x 135%		N/A	N/A

Fee Code	Rentals	Resident Current Fee	Per	Non-Resident Current Fee	Per	Commercial Current Fee	Per	Resident Proposed Fee	Per	Non-Resident Proposed Fee	Per	Commercial Proposed Fee	Per
3.1.3 (p)	(p) Education Exploration – Class Size 61-90 Students	$283	1.5 hr	$460	1.5 hr	N/A	N/A	Staff cost x program/prep hours + supply fees x .65 cost recovery = fee		Formula x 135%		N/A	N/A
3.1.3 (q)	(q) Set-up Fee for room reservations	$50	hr	$68	hr	$75	hr	$50	hr	$68	hr	$75	hr
	* Chandler Non-Profit Groups	Rate - 50%	hr	N/A	N/A	N/A	N/A	Rate - 50%	hr	N/A	N/A	N/A	N/A
*50% rate for Chandler non-profit groups													

Fee Code	Miscellaneous Fees	Resident Current Fee	Per	Non-Resident Current Fee	Per	Resident Proposed Fee	Per	Non-Resident Proposed Fee	Per
3.1.3 (r)	(r) Alcohol Permit	$14	ea	$19	ea	$14	ea	$19	ea
3.1.3 (s)	(s) Balloon Removal Fee	$50	event	$50	event	REMOVE			
3.1.3 (t)	(t) Birthday Party Packages (1 to 10 children)	$80	event	$130	event	Room rate + Staff Cost + Party Supplies + Activity Supplies = $ Birthday Party Costs		Formula x 135%	
3.1.3 (u)	(u) Birthday Party Packages, Nature Options (1 to 10 children)	$100	event	$156	event	Room rate + Staff Cost + Party Supplies + Activity Supplies = $ Birthday Party Costs		Formula x 135%	
3.1.3 (v)	(v) Birthday Party Packages, Sportacular Fun Options (1 to 10 children)	$130	event	$211	event	Room rate + Staff Cost + Party Supplies + Activity Supplies = $ Birthday Party Costs		Formula x 135%	
3.1.3 (w)	(w) Birthday Party Packages, Creative Delight, Outdoor Bounce, Main Event & Theme Options (1 to 10 children)	$155	event	$252	event	Room rate + Staff Cost + Party Supplies + Activity Supplies = $ Birthday Party Costs		Formula x 135%	
3.1.3 (x)	(x) Additional Child	$10	ea	$14	ea	$10	ea	$14	ea
3.1.3 (y)	(y) Merchandise	Cost of Goods + 50% markup = Retail Price				Cost of Goods + 50% markup = Retail Price			
3.1.3 (z)	(z) Cake Decoration Kit	$6	ea	$6	ea	REMOVE			
3.1.3 (aa)	(aa) Body Composition Analyzer – 1X Assessment	$15	ea	$21	ea	$15	ea	$21	ea
3.1.3 (bb)	(bb) Body Composition Analyzer – 4X Assessment	$45	ea	$61	ea	$45	ea	$61	ea

3.1.4 Recreation Fitness Passes (Res. 5846)

Fee Code	Daily Admission	Resident Current Fee	Per	Non-Resident Current Fee	Per	Resident Proposed Fee	Per	Non-Resident Proposed Fee	Per
3.1.4 (a)	(a) Teen & Active Adult	$3	pp	$5	pp	$4	pp	$6	pp
3.1.4 (b)	(b) Adult	$4	pp	$6	pp	$5	pp	$7	pp
3.1.4 (c)	(c) Youth	$2	pp	$3	pp	$2	pp	$3	pp

Fee Code	Monthly Admission	Resident Current Fee	Per	Non-Resident Current Fee	Per	Resident Proposed Fee	Per	Non-Resident Proposed Fee	Per
3.1.4 (d)	(d) Teen, Adult & Active Adult	$30	pp	$41	pp	$30	pp	$41	pp
3.1.4 (e)	(e) Youth	$25	pp	$34	pp	$25	pp	$34	pp

Fee Code	Monthly Admission	Resident Current Fee	Per	Non-Resident Current Fee	Per	Resident Proposed Fee	Per	Non-Resident Proposed Fee	Per
3.1.4 (f)	(f) 2 person	$45	ea	$61	ea	$45	ea	$61	ea
3.1.4 (g)	(g) Family (2 Adults & 4 Dependents)	$60	ea	$81	ea	$60	ea	$81	ea
3.1.4 (h)	(h) Additional Family Dependent	$5	pp	$7	pp	$5	pp	$7	pp
3.1.4 (i)	(i) 6 Month Admission- Teen	$113	pp	$152	pp	$113	pp	$152	pp
3.1.4 (j)	(j) 6 Month Admission- Adult	$150	pp	$203	pp	$150	pp	$203	pp
3.1.4 (k)	(k) 6 Month Admission- Active Adult	$113	pp	$152	pp	$113	pp	$152	pp
3.1.4 (l)	(l) 6 Month Admission- Youth	$100	pp	$135	pp	$100	pp	$135	pp
3.1.4 (m)	(m) 6 Month Admission- 2 Person	$250	pp	$337.50	pp	$250	pp	$337.50	pp
3.1.4 (n)	(n) 6 Month Admission- Family (2 Adults & 4 Dependents)	$300	pp	$405	pp	$300	pp	$405	pp
3.1.4 (o)	(o) 6 Month Admission- Additional Family Dependent	$25	pp	$34	pp	$25	pp	$34	pp

Fee Code	Annual Passes	Resident Current Fee	Per	Non-Resident Current Fee	Per	Resident Proposed Fee	Per	Non-Resident Proposed Fee	Per
3.1.4 (p)	(p) Teen & Active Adult	$225	pp	$304	pp	$225	pp	$304	pp
3.1.4 (q)	(q) Adult	$300	pp	$405	pp	$300	pp	$405	pp
3.1.4 (r)	(r) Youth	$200	pp	$270	pp	$200	pp	$270	pp
3.1.4 (s)	(s) 2 person	$500	ea	$675	ea	$500	ea	$675	ea
3.1.4 (t)	(t) Family (2 Adults & 4 Dependents)	$600	ea	$810	ea	$600	ea	$810	ea
3.1.4 (u)	(u) Additional Family Dependent	$50	pp	$68	pp	$50	pp	$68	pp

Fee Code	Punch Passes (10 visits)	Resident Current Fee	Per	Non-Resident Current Fee	Per	Resident Proposed Fee	Per	Non-Resident Proposed Fee	Per
3.1.4 (v)	(v) Teen & Active Adult	$27	ea	$37	ea	$36	ea	$49	ea
3.1.4 (w)	(w) Adult	$36	ea	$49	ea	$45	ea	$61	ea
3.1.4 (x)	(x) Youth	$18	ea	$25	ea	$18	ea	$25	ea

Fee Code	Childwatch	Resident Current Fee	Per	Non-Resident Current Fee	Per	Resident Proposed Fee	Per	Non-Resident Proposed Fee	Per
3.1.4 (y)	(y) Daily	$2.50	ea	$4	ea	$2.50	ea	$4	ea
3.1.4 (z)	(z) Month	$20	ea	$27	ea	$20	ea	$27	ea
3.1.4 (aa)	(aa) Additional Child - Monthly	$10	ea	$14	ea	$10	ea	$14	ea
3.1.4 (bb)	(bb) Punch Pass - 20 visits	$40	ea	$54	ea	$40	ea	$54	ea

Fee Code	Corporate Rates	Resident Current Fee	Per	Non-Resident Current Fee	Per	Resident Proposed Fee	Per	Non-Resident Proposed Fee	Per
3.1.4 (cc)	(cc) Membership Fee, per person	$225	ea	$304	ea	$225	ea	$304	ea
3.1.4 (dd)	(dd) Corporate Sponsorship	$750	yr	$1,013	yr	$750	yr	$1,013	yr

3.1.6 Tennis Center

Fee Code	Court Rentals	Resident Current Fee	Per	Non-Resident Current Fee	Per	Resident Proposed Fee	Per	Non-Resident Proposed Fee	Per
3.1.6 (a)	(a) Tennis Court – A.M., 1.5 hours	$3	pp	$4.50	pp	$3	pp	$4.50	pp
3.1.6 (b)	(b) Tennis Court – P.M., 1.5 hours (includes lights)	$4	pp	$5.50	pp	$4	pp	$5.50	pp
3.1.6 (c)	(c) Tennis Court - General Use A.M., 1.5 hours – Chandler Non-Profit/Schools	$4.50	court	$7	court	$4.50	court	$7	court
3.1.6 (d)	(d) Tennis Court - General Use P.M., 1.5 hours – Chandler Non-Profit/Schools (includes lights)	$7.50	court	$11	court	$7.50	court	$11	court
3.1.6 (e)	(e) Tennis Court - General Use A.M., 1.5 hours – Private/Commercial	$6	court	$9	court	$6	court	$9	court
3.1.6 (f)	(f) Tennis Court - General Use P.M., 1.5 hours – Private/Commercial (includes lights)	$9	court	$13	court	$9	court	$13	court
3.1.6 (g)	(g) Tennis Court - Tournaments A.M. Chandler Non-Profit/Schools	$4.50	match	$7	match	$4.50	match	$7	match
3.1.6 (h)	(h) Tennis Court - Tournaments P.M. Chandler Non-Profit/Schools (includes lights)	$7.50	match	$11	match	$7.50	match	$11	match
3.1.6 (i)	(i) Tennis Court - Tournaments A.M. Private/Commercial	$6	match	$9	match	$6	match	$9	match
3.1.6 (j)	(j) Tennis Court-Tournaments P.M. Private/Commercial (includes lights)	$9	match	$13	match	$9	match	$13	match
3.1.6 (k)	(k) Doubles - Prepay A.M. - 2 hrs	$13.50	court	$19	court	$13.50	court	$19	court
3.1.6 (l)	(l) Doubles - Prepay P.M. - 2 hrs (includes light fee)	$16.50	court	$23	court	$16.50	court	$23	court
3.1.6 (m)	(m) Singles - Prepay A.M. - 2 hrs	$6.50	court	$9	court	$6.50	court	$9	court
3.1.6 (n)	(n) Singles - Prepay P.M. - 2 hrs (includes light fee)	$9	court	$13	court	$9	court	$13	court

Fee Code	Other Rentals	Resident Current Fee	Per	Non-Resident Current Fee	Per	Resident Proposed Fee	Per	Non-Resident Proposed Fee	Per
3.1.6 (o)	(o) Tennis Ball Machine – A.M., 30 minutes (includes court)	$6.50	ea	$9	ea	$6.50	ea	$9	ea
3.1.6 (p)	(p) Ball Cart Rental	$5	ea	$7	ea	$5	ea	$7	ea
3.1.6 (q)	(q) Tennis Ball Machine – P.M., 30 minutes (includes court and lights)	$9	ea	$12	ea	$9	ea	$12	ea
3.1.6 (r)	(r) After Hour Staff Fee	$25	hr	$34	hr	$25	hr	$34	hr

Fee Code	Other Rentals	Resident Current Fee	Per	Non-Resident Current Fee	Per	Resident Proposed Fee	Per	Non-Resident Proposed Fee	Per
3.1.6 (s)	(s) Extended League Play Fee, 30 minutes	$2	ea	$3	ea	$2	ea	$3	ea
3.1.6 (t)	(t) Pro Ball Cart Rental	$2	ea	N/A	N/A	$2	ea	N/A	N/A
3.1.6 (u)	(u) Pro Court Rental – P.M., 30 minutes (includes lights)	$6	ea	N/A	N/A	$6	ea	N/A	N/A
3.1.6 (v)	(v) Pro Court Rental – P.M., 60 minutes (includes lights)	$10	ea	N/A	N/A	$10	ea	N/A	N/A
3.1.6 (w)	(w) Pro Court Rental – A.M., 60 minutes	$7	ea	N/A	N/A	$7	ea	N/A	N/A
3.1.6 (x)	(x) Pro Court Rental – A.M., 30 minutes	$4	ea	N/A	N/A	$4	ea	N/A	N/A

3.2 Recreation Division Registration Based Class, Program and Activity Fees: [Ch.§31-21.B]

The formulas presented below may include a factor rate, program supplies and costs, or staff costs. The factor rate is a multiplier that allows the standardization of the program fee over different instructors paid at different rates so that the program as a whole over the entire system meets its cost recovery target. The program supplies and costs include all elements of the program including such things as materials, field trips and transportation, food, contractual scorekeepers/officials. The staff costs include any part-time/temporary staff hired to coordinate, oversee, or maintain any element of the program.

Fee Section	Current Formula	Proposed Formula
3.2.1 Community Recreation Program (CRP) Classes: Devau		
The formula for establishing the fee to participants for special interest classes, such as, arts/crafts, pom and cheer, dance, Spanish, photography, martial arts, ceramics, musical instrument skills, etc., is:		
Resident	(Class Length + Prep Time) x # of days x 2.75 Factor Rate (includes wages) + $Program Supply Cost PP + $3 Admin = participant cost	(Class Length + Prep Time) x # of days x 3.75 Factor Rate (includes wages) + $Program Supply Cost PP + $5 Admin = participant cost
Non-Resident	((Class Length + Prep Time) x # of days x 3.75 Factor Rate (includes wages) + $Program Supply Cost PP + $5 Admin) X 1.35 = Participant Cost	Participant cost x 1.35 = Non-Resident Fee
3.2.2 CRP Classes: Contractual		
The formula for establishing the fee to participants for special interest classes, such as, financial planning, computer skills, women's self-defense, public speaking, advanced robotics, etc., is:		
	Instructor Fee + 28% of Instructor Fee = participant cost	Instructor Fee + 28% of Instructor Fee = participant cost
3.2.3 Specialized Fitness Classes		
The formula for establishing the fee to participants for classes, such as, zumba, racketball, yoga, spin, pilates, tai chi, etc., is:		
Resident	(Class Length + Prep Time) x # of days x 4.5 Factor Rate (includes wages) + $3 Admin = participant cost	(Class Length + Prep Time) x # of days x 5.5 Factor Rate (includes wages) + $5 Admin = participant cost
Non-Resident	((Class Length + Prep Time) x # of days x 5.5 Factor Rate (includes wages) + $5 Admin) X 1.35 = Participant Cost	Participant cost x 1.35 = Non-Resident Fee
3.2.4 Fitness Training		
The formula for establishing the fee to participants for individual training is: Instructor Fee = participant cost		
	(City receives 50% of fee from instructor)	No Change Proposed
3.2.5 Personal Training – Individual		
Individual	Participant Cost = 1.75 factor rate x instructor fee (Individual Personal Training Session Fee)	No Change Proposed
Personal Training – Group (maximum of 2)	Participant Cost = 2.5 factor rate x instructor fee divided by 2 (Group Training Session paid per person)	No Change Proposed
Personal Training – 10 Session Package	Participant Cost = Individual Personal Training Session Fee x 9 sessions (Pay for 9 and receive 1 session free)	No Change Proposed

Fee Section	Current Formula	Proposed Formula
3.2.6 Camp Challenge and Therapeutic Recreation Social Events (participants with disabilities)		
The formula for establishing the fee is:		
	Program Supplies and Costs + Staff Costs x 15% = Participant cost / Minimum # of Participants	No Change Proposed
3.2.7 Camps, Clinics, Adult Sports, and Aquatics		
The formula for establishing the fee to participants for classes, such as, building blocks, field trips, excursions, intersession and summer camps, sport clinics, adult leagues (i.e., softball, volleyball, etc.), aqua fit, aquatics certification classes plus appropriate Red Cross fee (if applicable), recreation swim teams, semi-private swim lessons, etc., is:		
	Program Supplies and Costs + Staff Costs + Appropriate Red Cross Fee (if applicable) = participant cost / Minimum # of Participants	No Change Proposed
3.2.8 Programs and services that address specific user interest offered at fair market value.		
The formula for establishing the fee to participants for lessons, leagues, and tournaments such as cardio tennis, mixed doubles league, singles, and doubles tournaments, etc. is:		
	Fair Market Value = participant cost	No Change Proposed
3.2.9 Group Swim Lessons – The formula for establishing the fee is:		
	Program Supplies and Costs + Staff Costs + Red Cross Learn to Swim fee x 85% cost recovery = participant cost / Minimum # of Participants	No Change Proposed
3.2.10 Chandler Youth Sports Association (CYSA)		
The formula for establishing the fee for the CYSA affiliates ball field light use is:		
	Total Cost of Hours of Athletic Light usage during Primary Season x 50% cost recovery = reimbursement to the city	No Change Proposed

Community Services: Library — Not Proposing Changes to Current Fees

City of Chandler, AZ - 2026		
Public Library		
Fee Category	**Current Fee**	**Fee Description**
Overdue, Damaged, and Lost Items		
Chandler Public Library does not charge fines for overdue material		
Library materials returned 14 days after the due date or longer will subject the cardholder account to a replacement charge	Retail item price plus a $5 non-refundable processing fee	
If an item has been lost or damaged beyond library use, the cardholder account will be charged	Retail item price plus a $5 non-refundable processing fee	
Fees for damaged items that are still useable		
Barcode/Spine Label/RFID Tag Removed	$1	
Plastic Jacket Removed	$5	
DVD Case Lost or Damaged	$5	
Audiobook Case	$10	
Audiobook Sleeve	$1	
Any other damages will be assessed in consultation with the circulation supervisor and/or branch manager.		
Service Fees		
Returned Check Fee	$25	
Material Recovery Service Fee	$15	
Non-Residential Library Card Fee	$40	Annually
Replacement Library Cards	$2	
Interlibrary Loan (ILL) Overdue Fee		Determined by loaning institution
Copies and Printing (Black & White)	$0.15	per page
Copies & Printing (Color)	$0.50	per page
3D Printer Filament	$0.10	per gram (at staff discretion)
Library Meeting Room	**Library Cardholder Fee / Hour**	**Non-Profit Library Cardholder Fee / Hour**
Basha Library Program Room	$40	$20
Downtown Library Copper Room North	$40	$20
Downtown Library Copper Room South	$40	$20
Hamilton Library Program Room	$40	$20
Sunset Library Monsoon Room	$40	$20

Cultural Development

City of Chandler, AZ - 2026 Cultural Development		PER UNIT ANALYSIS				
Fee Code	Fee Category	Current Fee	Fee Description	Cost Per Unit	Proposed Fee	
3.3 (a)	Banner Museum Exhibit Rental	$25	REMOVE			REMOVE
3.3 (b)	Museum School Trunk Education Resource Rental	$25	REMOVE			REMOVE
3.1.5 (a)	Special Recreation Sites** (i.e., Dr. AJ Chandler Park/East & West), Residents Only	$180	Per hour	$180	$180	Per hour
3.1.5 (a)	Special Recreation Sites** (i.e., Dr. AJ Chandler Park/East & West), Residents Only Set Up/Tear Down Hours	$30	Per hour	$30	$30	Per hour
3.1.5 (a)	Special Recreation Sites** (i.e., Dr. AJ Chandler Park/East & West), Non-Resident	$243	Per hour	$243	$243	Per hour
3.1.5 (a)	Special Recreation Sites** (i.e., Dr. AJ Chandler Park/East & West), Non-Resident Set Up/Tear Down Hours	$41	Per hour	$41	$41	Per hour
3.1.5 (a)	Special Recreation Sites** (i.e., Dr. AJ Chandler Park/East & West), Commercial	$270	Per hour	$270	$270	Per hour
3.1.5 (a)	Special Recreation Sites** (i.e., Dr. AJ Chandler Park/East & West), Commercial Set Up/Tear Down Hours	$45	Per hour	$45	$45	Per hour
3.1.5 (b)	Downtown East Event Area** (i.e., AJ Chandler Park - Stage Commonwealth Ave, Arizona Place, and Dr. AJ Chandler Park East), Residents Only	$460	Per hour	$460	$460	Per hour
3.1.5 (b)	Downtown East Event Area** (i.e., AJ Chandler Park - Stage Commonwealth Ave, Arizona Place, and Dr. AJ Chandler Park East), Residents Only: Set Up/Tear Down Hours	$50	Per hour	$50	$50	Per hour
3.1.5 (b)	Downtown East Event Area** (i.e., AJ Chandler Park - Stage Commonwealth Ave, Arizona Place, and Dr. AJ Chandler Park East), Non-Resident	$621	Per hour	$621	$621	Per hour
3.1.5 (b)	Downtown East Event Area** (i.e., AJ Chandler Park - Stage Commonwealth Ave, Arizona Place, and Dr. AJ Chandler Park East), Non-Resident: Set Up/Tear Down Hours	$68	Per hour	$68	$68	Per hour
3.1.5 (b)	Downtown East Event Area** (i.e., AJ Chandler Park - Stage Commonwealth Ave, Arizona Place, and Dr. AJ Chandler Park East), Commercial	$690	Per hour	$690	$690	Per hour
3.1.5 (b)	Downtown East Event Area** (i.e., AJ Chandler Park - Stage Commonwealth Ave, Arizona Place, and Dr. AJ Chandler Park East), Commercial: Set Up/Tear Down Hours	$75	Per hour	$75	$75	Per hour
3.1.5 (c)	Dr. AJ Chandler Park - Stage Plaza**, Residents Only	$280	Per hour	$280	$280	Per hour
3.1.5 (c)	Dr. AJ Chandler Park - Stage Plaza**, Residents Only: Set Up/Tear Down Hours	$30	Per hour	$30	$30	Per hour
3.1.5 (c)	Dr. AJ Chandler Park - Stage Plaza**, Non-Resident	$378	Per hour	$378	$378	Per hour
3.1.5 (c)	Dr. AJ Chandler Park - Stage Plaza**, Non-Resident: Set Up/Tear Down Hours	$41	Per hour	$41	$41	Per hour
3.1.5 (c)	Dr. AJ Chandler Park - Stage Plaza**, Commercial	$420	Per hour	$420	$420	Per hour
3.1.5 (c)	Dr. AJ Chandler Park - Stage Plaza**, Commercial: Set Up/Tear Down Hours	$45	Per hour	$45	$45	Per hour

City of Chandler, AZ - 2026 Cultural Development		PER UNIT ANALYSIS				
Fee Code	Fee Category	Current Fee	Fee Description	Cost Per Unit	Proposed Fee	
3.1.5 (d)	Main Park Rental*, Residents Only	$1,500	Per day	$1,500	$1,500	Per day
3.1.5 (d)	Main Park Rental*, Non-Resident	$2,025	Per day	$2,025	$2,025	Per day
3.1.5 (d)	Main Park Rental*, Commercial	$2,250	Per day	$2,250	$2,250	Per day
3.1.5 (e)	Festival Area*, Residents Only	$700	Per day	$700	$700	Per day
3.1.5 (e)	Festival Area*, Non-Resident	$945	Per day	$945	$945	Per day
3.1.5 (e)	Festival Area*, Commercial	$1,050	Per day	$1,050	$1,050	Per day
3.1.5 (f)	Red Shed Theater*, Residents Only	$300	Per day	$0		REMOVE
3.1.5 (f)	Red Shed Theater*, Non-Resident	$405	Per day	$0		REMOVE
3.1.5 (f)	Red Shed Theater*, Commercial	$450	Per day	$0		REMOVE
3.1.5 (g)	Road Closure within the Park*, Residents Only	$500	Per day	$500	$500	Per day
3.1.5 (g)	Road Closure within the Park*, Non-Resident	$675	Per day	$675	$675	Per day
3.1.5 (g)	Road Closure within the Park*, Commercial	$750	Per day	$750	$750	Per day
3.1.5 (h)	Tumbleweed Park Parking Field A*, Residents Only	$2,500	Each	$2,500	$2,500	Each
3.1.5 (h)	Tumbleweed Park Parking Field A*, Non-Resident	$3,375	Each	$3,375	$3,375	Each
3.1.5 (h)	Tumbleweed Park Parking Field A*, Commercial	$3,750	Each	$3,750	$3,750	Each
3.1.5 (i)	Paseo Vista Dog Park Rental, Residents Only	$20	Per hour	$20	$20	Per hour
3.1.5 (i)	Paseo Vista Dog Park Rental, Non-Resident	$27	Per hour	$27	$25	Per hour
3.1.5 (i)	Paseo Vista Dog Park Rental, Commercial	$30	Per hour	$30	$30	Per hour
3.1.5 (j)	Trash Can Rental, Residents Only	$20	Each	$30	$30	Each
3.1.5 (j)	Trash Can Rental, Non-Resident	$27	Each	$41	$41	Each
3.1.5 (k)	Restroom Staff, Residents Only	$27	Per hour	$30	$30	Per hour
3.1.5 (k)	Restroom Staff, Non-Resident	$37	Per hour	$41	$41	Per hour
3.1.5 (k)	Restroom Staff, Commercial	$41	Per hour	$45	$45	Per hour
3.1.5 (l)	Restroom Supply Reimbursement, Residents Only	$50	Per hour	$0		REMOVE

City of Chandler, AZ - 2026 Cultural Development		PER UNIT ANALYSIS				
Fee Code	Fee Category	Current Fee	Fee Description	Cost Per Unit	Proposed Fee	
3.1.5 (l)	Restroom Supply Reimbursement, Non-Resident	$68	Per hour	$0		REMOVE
3.1.5 (m)	Special Event Permit Application Fee - 60 or more days in advance, Residents Only	$50	Each	$5,170	$100	Each
3.1.5 (m)	Special Event Permit Application Fee - 60 or more days in advance, Non-Resident	$68	Each	$5,170	$135	Each
3.1.5 (n)	Special Event Permit Application Fee - less than 60 days in advance, Residents Only	$100	Each	$200	$200	Each
3.1.5 (n)	Special Event Permit Application Fee - less than 60 days in advance, Non-Resident	$135	Each	$270	$270	Each
3.1.5 (o)	Show mobile/Portable Stage Fee, Residents Only	$325	Per Event Day	$325	$325	Per Event Day
3.1.5 (o)	Show mobile/Portable Stage Fee, Non-Resident	$439	Per Event Day	$439	$439	Per Event Day
3.1.5 (o)	Show mobile/Portable Stage Fee, Commercial	$488	Per Event Day	$488	$488	Per Event Day
3.1.5 (p)	Portable Bleachers*, Residents Only	$500	REMOVE	$0		REMOVE
3.1.5 (p)	Portable Bleachers*, Non-Resident	$675	REMOVE	$0		REMOVE
3.1.5 (q)	Loss of Public Use - Parking Spaces, Residents Only	$1	Per space	$2	$2	Per space
3.1.5 (q)	Loss of Public Use - Parking Spaces, Non-Resident	$2	Per space	$3	$3	Per space
3.1.5 (q)	Loss of Public Use - Parking Spaces, Commercial	$3	Per space	$4	$4	Per space
3.1.5 (r)	Bike and Skate Park (Exclusive Use Rental)*, Residents Only	$70	Per hour	$70	$70	Per hour
3.1.5 (r)	Bike and Skate Park (Exclusive Use Rental)*, Non-Resident	$95	Per hour	$95	$95	Per hour
3.1.5 (r)	Bike and Skate Park (Exclusive Use Rental)*, Commercial	$105	Per hour	$105	$105	Per hour
3.1.5 (s)	Downtown Events Electrician Fee - Pre-Schedule Event Day - Onsite, Residents Only	$51	Per hour	$97	$97	Per hour
3.1.5 (s)	Downtown Events Electrician Fee - Pre-Schedule Event Day - Onsite, Non-Resident	$69	Per hour	$131	$131	Per hour
3.1.5 (s)	Downtown Events Electrician Fee - Pre-Schedule Event Day - Onsite, Commercial	$77	Per hour	$145	$145	Per hour
3.1.5 (t)	Facilities Maintenance Fee - On-call Standby, Residents Only	$45	Per hour	$169	$169	Per hour
3.1.5 (t)	Facilities Maintenance Fee - On-call Standby, Non-Resident	$61	Per hour	$228	$228	Per hour
3.1.5 (t)	Facilities Maintenance Fee - On-call Standby, Commercial	$68	Per hour	$253	$253	Per hour
3.1.5 (u)	Run/Walk (i.e., 5K/10K) Park Race Route Fee, Residents Only	$100	Per route	$100	$100	Per route
3.1.5 (u)	Run/Walk (i.e., 5K/10K) Park Race Route Fee, Non-Resident	$100	Per route	$135	$135	Per route

City of Chandler, AZ - 2026 Cultural Development		PER UNIT ANALYSIS				
Fee Code	Fee Category	Current Fee	Fee Description	Cost Per Unit	Proposed Fee	
3.1.5 (u)	Run/Walk (i.e., 5K/10K) Park Race Route Fee, Commercial	$150	Per route	$150	$150	Per route
3.1.5 (v)	Parade of Lights Entry Fee	$25	Per entry	$158	$25	Per entry
	TSPE Application Expedited Fee, applications submitted 60 days or more to proposed event day	$0	No Charge	$2,127		No Charge
3.1.5 (w) A.	TSPE Application Expedited Fee, applications submitted 46-59 days prior to proposed event day	$50	Each	$2,127	$50	Each
3.1.5 (w) B.	TSPE Application Expedited Fee, applications submitted 31-45 days prior to proposed event day	$100	Each	$2,127	$100	Each
3.1.5 (w) C.	TSPE Application Expedited Fee, applications submitted 20-30 days prior to proposed event day	$200	Each	$2,127	$200	Each
3.1.5 (x)	Cleaning Deposit: 500 participants or less, Residents Only	$250	Deposit	$250	$250	Deposit
3.1.5 (x)	Cleaning Deposit: 500 participants or less, Non-Resident	$338	Deposit	$338	$338	Deposit
3.1.5 (x)	Cleaning Deposit: 500 participants or less, Commercial	$375	Deposit	$375	$375	Deposit
3.1.5 (y)	Cleaning Deposit: 501 participants or more, Residents Only	$500	Deposit	$500	$500	Deposit
3.1.5 (y)	Cleaning Deposit: 501 participants or more, Non-Resident	$675	Deposit	$675	$675	Deposit
3.1.5 (y)	Cleaning Deposit: 501 participants or more, Commercial	$750	Deposit	$750	$750	Deposit
3.1.5 (z)	Show mobile/Portable Stage Deposit, Residents Only	$150	Deposit	$0		REMOVE
3.1.5 (z)	Show mobile/Portable Stage Deposit, Non-Resident	$203	Deposit	$0		REMOVE
3.1.5 (z)	Show mobile/Portable Stage Deposit, Commercial	$225	Deposit	$0		REMOVE
3.1.5 (aa)	Canopy/Tent Deposit, Residents Only	$250	Deposit	$250	$250	Deposit
3.1.5 (aa)	Canopy/Tent Deposit, Non-Resident	$338	Deposit	$338	$338	Deposit
3.1.5 (aa)	Canopy/Tent Deposit, Commercial	$375	Deposit	$375	$375	Deposit
3.1.5	Event Vendor Booth Fees (Per Event): Information	$50	Per event	$158	$50	Per event
3.1.5	Event Vendor Booth Fees (Per Event): Retail Sales	$75	Per event	$158	$75	Per event
3.1.5	Event Vendor Booth Fees (Per Event): Food & Beverage	$150	Per event	$158	$150	Per event
3.1.5	Event Vendor Booth Fees (Per Event): Additional Space	$50	Per 100 sq ft	$158	$50	Per 100 sq ft
3.1.5	Event Vendor Booth Fees (Per Event): Power	$30	Per event	$158	$60	Per event

City of Chandler, AZ - 2026 Cultural Development		PER UNIT ANALYSIS				
Fee Code	**Fee Category**	**Current Fee**	**Fee Description**	**Cost Per Unit**	**Proposed Fee**	
3.1.2 (e)	(e) Open Grass Space Rental – Community and Regional Parks - Commercial	$30	Per Hour	$30	$30	Per Hour
3.1.2 (f)	(f) Amphitheater – Community and Regional* - Resident	$180	Per Hour	$180	$180	Per Hour
3.1.2 (f)	(f) Amphitheater – Community and Regional* - Non-Resident	$243	Per Hour	$243	$243	Per Hour
3.1.2 (f)	(f) Amphitheater – Community and Regional* - Commercial	$270	Per Hour	$270	$270	Per Hour
Note	**50% rate for Chandler Non-Profit Groups*					

Development Services: Building

City of Chandler, AZ - 2026 Development Services: Building			PER UNIT ANALYSIS				
Fee Code	**Fee Section**	**Fee Category**	**Current Fee**	**Fee Description**	**Cost Per Unit**	**Proposed Fee**	
4.6.1	Building Permit Fees	$1 to $500	$50	Min Fee			REMOVE
4.6.1	Building Permit Fees	$501 to $2,000	$50	Base Fee			REMOVE
4.6.1	Building Permit Fees	$2,001 to $25,000	$68	$68 for the first $2,000 plus $12.50 for each additional $1,000 or fraction thereof, to and including $25,000	$128.86	$128.85	$129 for the first $2,000 plus $17.17 for each additional $1,000 or fraction thereof, to and including $25,000
4.6.1	Building Permit Fees	$25,001 to $50,000	$355.50	$355.50 for the first $25,000 plus $9.00 for each additional $1,000 or fraction thereof, to and including $50,000	$523.76	$523.76	$524 for the first $25,000 plus $10.88 for each additional $1,000 or fraction thereof, to and including $50,000
4.6.1	Building Permit Fees	$50,001 to $100,000	$580.50	$580.50 for the first $50,000 plus $6.25 for each additional $1,000 or fraction thereof, to and including $100,000	$796.43	$796.42	$796 for the first $50,000 plus $6.00 for each additional $1,000 or fraction thereof, to and including $100,000
4.6.1	Building Permit Fees	$100,001 to $500,000	$893	$893 for the first $100,000 plus $5.00 for each additional $1,000 or fraction thereof, to and including $500,000	$1,096.37	$1,096.36	$1,096 for the first $100,000 plus $5.02 for each additional $1,000 or fraction thereof, to and including $500,000
4.6.1	Building Permit Fees	$500,001 to $1,000,000	$2,893	$2,893 for the first $500,000 plus $4.25 for each additional $1,000 or fraction thereof, to and including $1,000,000	$3,104	$3,104	$3,104 for the first $500,000 plus $5.78 for each additional $1,000 or fraction thereof, to and including $1,000,000
4.6.1	Building Permit Fees	$1,000,001 - $5,000,000	$5,018	$5,018 for the first $1,000,000 plus $2.75 for each additional $1,000 or fraction thereof	$5,994	$5,994	$5,994 for the first $1,000,000 plus $3.25 for each additional $1,000 or fraction thereof, to and including $5,000,000
4.6.1	Building Permit Fees	$5,000,001 and up	$16,018	New Tier	18,994	$18,994	$18,994 for the first $5,000,000 plus $3.25 for each additional $1,000 or fraction thereof
4.6.2 (a)	Building Plan Review Fees	(a) Building plan review fee	65% of building permit fee	% of building permit fee	63%	65%	% of building permit fee
4.6.2 (b)	Building Plan Review Fees	(b) Additional revisions to approved plans	$60	per hour, 1 hour min	$116.48	$115	per hour, 1 hour min
4.6.2 (c)	Building Plan Review Fees	(c) Expedited (at Building Official's discretion) (Res. 4703)	N/A	2X normal plan review fee	N/A	N/A	2X normal plan review fee
4.6.2 (d)	Building Plan Review Fees	(d) Deferred submittal items (Fire protection systems shall be billed based on valuation)	$60	per hour, 1 hour min	$116.48	$115	per hour, 1 hour min
4.6.2 (e)	Building Plan Review Fees	(e) Renew action on expired application	N/A	New building plan review fee	N/A	N/A	New building plan review fee

City of Chandler, AZ - 2026 Development Services: Building			PER UNIT ANALYSIS				
Fee Code	Fee Section	Fee Category	Current Fee	Fee Description	Cost Per Unit	Proposed Fee	
4.6.2 (f)	Building Plan Review Fees	(f) Sign permit building plan review	$60	per hour, 1 hour min	$112.08	$110	per hour, 1 hour min
4.6.2 (g)	Building Plan Review Fees	(g) Plan review services without a specific fee	$60	per hour, 1 hour min	$135.65	$135	per hour, 1 hour min
4.6.3 (a)	Inspection Fees	(a) Inspection outside normal business hours	$75	per hour, 2 hour min	$147.40	$145	per hour, 2 hour min
4.6.3 (b)	Inspection Fees	(b) Re-inspection fee	$60	per hour, 1 hour min	$147.40	$145	per hour, 1 hour min
4.6.3 (c)	Inspection Fees	(c) Inspections without a specific fee	$60	per hour, 1 hour min	$147.40	$145	per hour, 1 hour min
4.6.3 (d)	Inspection Fees	(d) Sign permit inspection	$60	per hour, 1 hour min	$128.23	$125	per hour, 1 hour min
4.6.4 (a)	Miscellaneous Fees	(a) Demolition permit, commercial/residential	$100	Fixed Fee	$306.66	$305	Fixed Fee
4.6.4 (b)	Miscellaneous Fees	(b) Electrical service change out or Main Breaker derate/replace (400 amps or less)	$100	Fixed Fee	$272.67	$270	Fixed Fee
4.6.4 (c)	Miscellaneous Fees	(c) Archival fee	$1	Per Page	N/A	$1	Per Page
4.6.4 (d)	Miscellaneous Fees	(d) Residential pool and/or spa permit fee	$110	Fixed Fee	$442.30	$440	Fixed Fee
4.6.4 (e)	Miscellaneous Fees	(e) Residential spa permit fee	$55	Remove/Consolidated	N/A		Remove/Consolidated
4.6.4 (f)	Miscellaneous Fees	(f) Annual Facility Permit (trust account required)	$1,000	$1,000 registration plus $60 per hour on-site review/inspection	N/A		$1,000 registration fee plus $116 per hour on-site review/inspection
4.6.4 (g)	Miscellaneous Fees	(g) Certificate of Occupancy not associated with a Building Permit	$100	Fixed Fee	$240.32	$240.31	Fixed Fee
4.6.4 (h)	Miscellaneous Fees	(h) Foundation Only Permit	N/A	25% of calculated building permit fee	$518.89		25% of calculated building permit fee
4.6.4 (i)	Miscellaneous Fees	(i) Permit Reinstatement (within one-year of expiration)	N/A	50% of current permit fee	N/A	N/A	50% of current permit fee
4.6.4 (j)	Miscellaneous Fees	(j) Administration Buy-in (per agreement)	$100	Fixed Fee	N/A	$100	Fixed Fee
4.6.4 (k)	Miscellaneous Fees	(k) Residential solar photovoltaic system permit fee (with or without energy storage systems) (Res. 4703)	$150	Fixed Fee	$337.63	$335	Fixed Fee
4.6.4 (l)	Miscellaneous Fees	(l) Residential solar water heating system permit fee (Res. 4703)	$150	Fixed Fee	$221.15	$220	Fixed Fee
4.6.4 (m)	Miscellaneous Fees	(m) Residential ramada/accessory storage building permit fee	$150	Fixed Fee	$275.69	$275	Fixed Fee

City of Chandler, AZ - 2026 Development Services: Building			PER UNIT ANALYSIS				
Fee Code	**Fee Section**	**Fee Category**	**Current Fee**	**Fee Description**	**Cost Per Unit**	**Proposed Fee**	
4.6.4 (n)	Miscellaneous Fees	(n) Administrative fee for permits from approved standard plans	$75	Fixed Fee	$100.28	$100.27	Fixed Fee
4.6.4 (o)	Miscellaneous Fees	(o) Temporary Certificate of Occupancy	$100	First 30 days	$158.85	$250	First 30 days
4.6.4 (o)	Miscellaneous Fees	(o) Temporary Certificate of Occupancy	$500	Each 30-day renewal, max 180 days total	$213.39	$1,000	Each 30-day renewal, max 180 days total
4.6.4 (p)	Miscellaneous Fees	(p) Appeal to the Building Official	$180	Fixed Fee	$268.64	$265	Fixed Fee
4.6.4 (q)	Miscellaneous Fees	(q) Miscellaneous minor residential work (Determined by building reviewers for minor plan reviews) (1-6 gas outlets, 1-2 branch electrical circuits 1-6 plbg. openings, etc.)	$100	Fixed Fee	$229.25	$225	Fixed Fee
4.6.4 (r)	Miscellaneous Fees	(r) Permit issuance when no other fees apply	$60	Fixed Fee	$76.66	$75	Fixed Fee
New Fee	New Fee	Individual Electrical Permit - Residential	NEW	Fixed, New Fee	$193.88	$190	Fixed, New Fee
New Fee	New Fee	Individual Electrical Permit - Commercial	NEW	Fixed, New Fee	$368.60	$365	Fixed, New Fee
New Fee	New Fee	Individual Mechanical Permit - Residential	NEW	Fixed, New Fee	$193.88	$190	Fixed, New Fee
New Fee	New Fee	Individual Mechanical Permit - Commercial	NEW	Fixed, New Fee	$368.60	$365	Fixed, New Fee
New Fee	New Fee	Individual Plumbing Permit - Residential	NEW	Fixed, New Fee	$193.88	$190	Fixed, New Fee
New Fee	New Fee	Individual Plumbing Permit - Commercial	NEW	Fixed, New Fee	$368.60	$365	Fixed, New Fee

Development Services: Engineering

City of Chandler, AZ - 2026 Development Services: Engineering			PER UNIT ANALYSIS				
Fee Code	Fee Section	Fee Category	Current Fee	Fee Description	Cost Per Unit	Proposed Fee	
4.5	Civil Plan Review Fees	Improvement Plans (including Grading and Drainage)	$440	Per Sheet	$529	$529	Per Sheet
4.5	Civil Plan Review Fees	Fourth and subsequent Review Fees	$150	Per Sheet	$176	$176	Per Sheet
4.5.1	Civil Plan Review Fees	4.5.1 Fees for review of the plan revisions which are initiated	$110	Fixed Fee	Varies	33% of original fee	Fixed Fee
4.5.2 (a)	Civil Plan Review Fees, Civil Engineering Subdivision Review Fees	(a) Preliminary Plat	$785	Fixed Fee	N/A	$785	Fixed Fee
4.5.2 (b)	Civil Plan Review Fees, Civil Engineering Subdivision Review Fees	(b) Plus, per lot	$7.85	Per Lot	N/A	$7.85	Per Lot
4.5.2 (c)	Civil Plan Review Fees, Civil Engineering Subdivision Review Fees	(c) Final Plat	$850	Fixed Fee	N/A	$850	Fixed Fee
4.5.2 (d)	Civil Plan Review Fees, Civil Engineering Subdivision Review Fees	(d) Plus, per lot	$8.50	Per Lot	N/A	$8.50	Per Lot
4.5.2 (e)	Civil Plan Review Fees, Civil Engineering Subdivision Review Fees	(e) Minor land division	$340	Fixed Fee	N/A	$340	Fixed Fee
4.5.2 (f)	Civil Plan Review Fees, Civil Engineering Subdivision Review Fees	(f) Plat recording	N/A	Pursuant to Maricopa County Recorder Fee Schedule	N/A		Pursuant to Maricopa County Recorder Fee Schedule
4.5.2 (g)	Civil Plan Review Fees, Civil Engineering Subdivision Review Fees	(g) CC&R recording	N/A	Pursuant to Maricopa County Recorder Fee Schedule	N/A		Pursuant to Maricopa County Recorder Fee Schedule
4.7.1	Transportation Engineering Fees	4.7.1 Traffic Control & Lane Restriction Permit Fee (Non-Refundable)	$315	Fixed Fee	$1,089	$560	Fixed Fee
4.7.1	Transportation Engineering Fees, Deposit Fee for Authorized Temporary Traffic Control Permits	$0 to $100,000	1% of project valuation with a minimum deposit of $1,000	Deposit, % of valuation	N/A	$75	Residential Road/ Alley Restriction (per day)
4.7.1	Transportation Engineering Fees, Deposit Fee for Authorized Temporary Traffic Control Permits	$100,000 to $300,000	2% of project valuation	Deposit, % of valuation	N/A	$500	Residential Road Closure (per day)

City of Chandler, AZ - 2026 Development Services: Engineering			PER UNIT ANALYSIS				
Fee Code	**Fee Section**	**Fee Category**	**Current Fee**	**Fee Description**	**Cost Per Unit**	**Proposed Fee**	
4.7.1	Transportation Engineering Fees, Deposit Fee for Authorized Temporary Traffic Control Permits	$300,000 to $500,000	3% of project valuation	Deposit, % of valuation	N/A	$150	Collector Road Restriction (per day)
4.7.1	Transportation Engineering Fees, Deposit Fee for Authorized Temporary Traffic Control Permits	$500,000 to $750,000	4% of project valuation	Deposit, % of valuation	N/A	$1,000	Collector Road Closure (per day)
4.7.1	Transportation Engineering Fees, Deposit Fee for Authorized Temporary Traffic Control Permits	$750,000 to $1,000,000	5% of project valuation	Deposit, % of valuation	N/A	$200	Arterial Road Restriction (per day)
4.7.1	Transportation Engineering Fees, Deposit Fee for Authorized Temporary Traffic Control Permits	$1,000,000 and greater	6% of project valuation not to exceed $100,000	Deposit, % of valuation	N/A	$2,000	Arterial Road Closure (per day)
7.1.1	Public Works Encroachment and Inspection, Encroachment Permit	All Classes - New Category	$97	New Category	$415	$415	New Category
7.1.1 (a)	Public Works Encroachment and Inspection, Encroachment Permit	(a) Class 1 encroachment permit application base fee [§46-3]	$97	Fixed Fee	N/A		REMOVE
7.1.1 (b)	Public Works Encroachment and Inspection, Encroachment Permit	(b) Class 2 encroachment permit application base fee [§46-4]	$97	Fixed Fee	N/A		REMOVE
7.1.1 (c)	Public Works Encroachment and Inspection, Encroachment Permit	(c) Class 3 encroachment permit application base fee [§46-5] (Res. 3336)	$97	Fixed Fee	N/A		REMOVE
7.1.1 (d)	Public Works Encroachment and Inspection, Encroachment Permit	(d) Class 4 encroachment permit application base fee [§46-6] (Res. 3336)	$97	Fixed Fee	N/A		REMOVE
7.1.1 (e)	Public Works Encroachment and Inspection, Encroachment Permit	(e) Class 5 encroachment permit application base fee [§46-7] (Res. 3336)	$97	Fixed Fee	N/A		REMOVE
7.1.1 (f)	Public Works Encroachment and Inspection, Encroachment Permit	(f) Class 6 encroachment permit application base fee [§46-8] (Res. 3336)	$97	Fixed Fee	N/A		REMOVE
7.1.1 (g)	Public Works Encroachment and Inspection, Encroachment Permit	(g) Class 7 encroachment permit application fee [§46-9] (Res. 3336)	$97	Fixed Fee	N/A		REMOVE

City of Chandler, AZ - 2026 Development Services: Engineering			PER UNIT ANALYSIS				
Fee Code	**Fee Section**	**Fee Category**	**Current Fee**	**Fee Description**	**Cost Per Unit**	**Proposed Fee**	
7.1.1 (h)	Public Works Encroachment and Inspection, Encroachment Permit	(h) Class 8 encroachment permit application fee [§46-10] (Res. 3336)	$97	Fixed Fee	N/A		REMOVE
7.1.1 (i)	Public Works Encroachment and Inspection, Encroachment Permit	(i) Class 9 encroachment permit application fee [§46-11] (Res. 4504)	$97	Fixed Fee	N/A		REMOVE
7.1.1 (j)	Public Works Encroachment and Inspection, Encroachment Permit	(j) Encroachment Permit ROW use fee (Res. 4430, Res. 4703)	$2.79	per linear foot	N/A	$2.79	per linear foot
7.1.2	Cable Television License application base fee	7.1.2 Cable Television License application base fee [Ch.§46-8.8E]	$10,000	Fixed Fee	N/A		REMOVE
7.1.3	License applications base fee for all Chapter 46 licenses except cable	7.1.3 License applications base fee for all Chapter 46 licenses except cable (Res. 3336)	$3,000	Fixed Fee	$4,585	$4,585	Plus $1,000 per subsequent review submittals
7.1.4	Penalty Assessment for failure to obtain encroachment or street cut permit	7.1.4 Penalty Assessment for failure to obtain encroachment or street cut permit	$1,000	Penalty	N/A	2X original permit	Penalty
7.1.5 (a) i. a.	Pavement Damage Restoration Fee	a. For 5 sq. yds. or less - within 12 months	$330	Penalty	N/A	$1,800	Per Cut (within 12 mo)
7.1.5 (a) i. b.	Pavement Damage Restoration Fee	b. For larger than 5, to 100 sq. yds - within 12 months	$1,650	Penalty	N/A	$20	Per SY (Within 12 mo)
7.1.5 (a) i. c.	Pavement Damage Restoration Fee	c. For larger than 100 sq. yds - within 12 months	$3,360	Fixed Fee	N/A		REMOVE
7.1.5 (b) i. a.	Pavement Damage Restoration Fee	a. For 5 sq. yds. or less - within 13-24 months	$330	Penalty	N/A	$1,600	Per Cut (13 to 24 mo)
7.1.5 (b) i. b.	Pavement Damage Restoration Fee	b. For larger than 5, to 100 sq. yds - within 13-24 months	$1,650	Penalty	N/A	$20	Per SY (13 to 24 mo)
7.1.5 (b) i. c.	Pavement Damage Restoration Fee	c. For larger than 100 sq. yds - within 12-24 months	$3,360	Penalty	N/A		REMOVE
7.1.5 (c) i. a.	Pavement Damage Restoration Fee	a. For 5 sq. yds. or less - within 25-36 months	$230	Penalty	N/A	$1,300	Per Cut (25 to 36 mo)
7.1.5 (c) i. b.	Pavement Damage Restoration Fee	b. For larger than 5, to 100 sq. yds - within 25-36 months	$1,150	Penalty	N/A	$15	Per SY (25 to 36 mo)
7.1.5 (c) i. c.	Pavement Damage Restoration Fee	c. For larger than 100 sq. yds - within 25-36 months	$2,385	Penalty	N/A		REMOVE
7.1.5 (d) i. a.	Pavement Damage Restoration Fee	a. For 5 sq. yds. or less - within 37-72 months	$130	Penalty	N/A	$1,000	Per Cut (37 to 72 mo)
7.1.5 (d) i. b.	Pavement Damage Restoration Fee	b. For larger than 5, to 100 sq. yds - within 37-72 months	$650	Penalty	N/A	$650	Per SY (37 to 72 mo)
7.1.5 (d) i. c.	Pavement Damage Restoration Fee	c. For larger than 100 sq. yds - within 37-72 months	$1,410	Penalty	N/A		REMOVE
7.1.6 (a) i.	Small Wireless Facility, Application Fee	i. New/Replacement Pole	$750	Set by State	N/A	$750	Set by State

City of Chandler, AZ - 2026 Development Services: Engineering			PER UNIT ANALYSIS				
Fee Code	**Fee Section**	**Fee Category**	**Current Fee**	**Fee Description**	**Cost Per Unit**	**Proposed Fee**	
7.1.6 (a) ii.	Small Wireless Facility, Application Fee	ii. Pole exceeding 50ft in height	$1,000	Set by State	N/A	$1,000	Set by State
7.1.6 (a) iii.	Small Wireless Facility, Application Fee	iii. Consolidated Application Fee, Existing Pole, Sites 1-5	$100	Set by State	N/A	$100	Set by State
7.1.6 (a) iv.	Small Wireless Facility, Application Fee	iv. Consolidated Application Fee, Existing Pole, Sites 6-25	$50	Set by State	N/A	$50	Set by State
7.1.6 (b)	Small Wireless Facility	(b) Annual Right-of-Way Use Fee	$50	Set by State	N/A	$50	Set by State
7.1.6 (c)	Small Wireless Facility	(c) Annual Right-of-Way Use Fee, Pole exceeding 50ft in height	$450	Set by State	N/A	$450	Set by State
7.1.6 (d)	Small Wireless Facility	(d) Annual City Pole Use Fee	$50	Set by State	N/A	$50	Set by State
7.1.9	Reimbursement Agreement Transaction	Reimbursement Agreement Transaction	$100	Fixed Fee	$470	$470	Fixed Fee
7.1.14 (a)	Inspection and Testing Fees, Pavement	Paving Public Right of Way/Private Streets & Drives (fee per SY without testing)	$0.36	Per SY	N/A	$0.36	Per SY
7.1.14 (b)	Inspection and Testing Fees, Pavement	Parking Areas (fee per SY without testing)	$0.10	Per SY	N/A	$0.10	Per SY
7.1.14 (c)	Inspection and Testing Fees, Pavement	Overlay (all) (fee per SY without testing)	$0.12	Per SY	N/A	$0.12	Per SY
7.1.14 (d)	Inspection and Testing Fees, Pavement	Alley Surface (fee per SY without testing)	$0.36	Per SY	N/A	$0.36	Per SY
7.1.14 (e)	Inspection and Testing Fees, Pavement	Street Sign Bases	$10	Fixed Fee	N/A	$10	Fixed Fee
7.1.14 (f)	Inspection and Testing Fees, Pavement	Street Sign (City)	$80	Fixed Fee	N/A	$80	Fixed Fee
7.1.14 (g)	Inspection and Testing Fees, Pavement	Mill & Overlay (fee per SY without testing)	$0.25	Per SY	N/A	$0.25	Per SY
7.1.14 (h)	Inspection and Testing Fees, Concrete	Driveway or alley entrance	$41.17	Fixed Fee	N/A	$41.17	Fixed Fee
7.1.14 (i)	Inspection and Testing Fees, Concrete	Valley Gutter (fee per LF without testing)	$0.36	Per LF	N/A	$0.36	Per LF
7.1.14 (j)	Inspection and Testing Fees, Concrete	Apron	$10.98	Fixed Fee	N/A	$10.98	Fixed Fee
7.1.14 (k)	Inspection and Testing Fees, Concrete	Curb & gutter (fee per LF without testing)	$0.19	Per LF	N/A	$0.19	Per LF
7.1.14 (l)	Inspection and Testing Fees, Concrete	Sidewalk (fee per SF without testing)	$0.07	Per SF	N/A	$0.07	Per SF
7.1.14 (m)	Inspection and Testing Fees, Concrete	Catch Basin/Scupper	$41.17	Fixed Fee	N/A	$41.17	Fixed Fee

City of Chandler, AZ - 2026 Development Services: Engineering			PER UNIT ANALYSIS				
Fee Code	**Fee Section**	**Fee Category**	**Current Fee**	**Fee Description**	**Cost Per Unit**	**Proposed Fee**	
7.1.14 (n)	Inspection and Testing Fees, Concrete	Sidewalk Ramp	$82.34	Fixed Fee	N/A	$82.34	Fixed Fee
7.1.14 (o)	Inspection and Testing Fees, Water	Water Pipe (4" or larger) (fee per LF without testing)	$0.82	Per LF	N/A	$0.82	Per LF
7.1.14 (p)	Inspection and Testing Fees, Water	Water Services (fee per LF without testing)	$0.55	Per LF	N/A	$0.55	Per LF
7.1.14 (q)	Inspection and Testing Fees, Water	Pavement Cut (fee per SY without testing)	$23.87	Per SY	N/A	$23.87	Per SY
7.1.14 (r)	Inspection and Testing Fees, Water	Tapping Sleeve & Valve (non-fire or fire line)	$82.34	Fixed Fee	N/A	$82.34	Fixed Fee
7.1.14 (s)	Inspection and Testing Fees, Water	Landscape Irrigation System with Backflow Prevention Devices	$82.34	Fixed Fee	N/A	$82.34	Fixed Fee
7.1.14 (t)	Inspection and Testing Fees, Water	Fire Line with and without backflow prevention devices (fee per LF without testing)	$0.82	Per LF	N/A	$0.82	Per LF
7.1.14 (u)	Inspection and Testing Fees, Reclaimed Water	Reclaimed Water (4" or larger) (fee per LF without testing)	$0.82	Per LF	N/A	$0.82	Per LF
7.1.14 (v)	Inspection and Testing Fees, Reclaimed Water	Reclaimed Water Service (fee per LF without testing)	$0.48	Per LF	N/A	$0.48	Per LF
7.1.14 (w)	Inspection and Testing Fees, Reclaimed Water	Pavement Cut (fee per SY without testing)	$23.87	Per SY	N/A	$23.87	Per SY
7.1.14 (x)	Inspection and Testing Fees, Reclaimed Water	Tapping Sleeve & Valve	$82.34	Fixed Fee	N/A	$82.34	Fixed Fee
7.1.14 (y)	Inspection and Testing Fees, Sewer	Sewer pipe (8" or larger) (fee per LF without testing)	$1.10	Per LF	N/A	$1.10	Per LF
7.1.14 (z)	Inspection and Testing Fees, Sewer	Sewer Service (fee per LF without testing)	$0.82	Per LF	N/A	$0.82	Per LF
7.1.14 (aa)	Inspection and Testing Fees, Sewer	Manhole	$82.34	Fixed Fee	N/A	$82.34	Fixed Fee
7.1.14 (bb)	Inspection and Testing Fees, Sewer	Pavement Cut (fee per SY without testing)	$23.87	Per SY	N/A	$23.87	Per SY
7.1.14 (cc)	Inspection and Testing Fees, Sewer	Clean out/drop connection (fee per SY without testing)	$42.54	Each	N/A	$42.54	Each
7.1.14 (dd)	Inspection and Testing Fees, Drainage	Retention Basin (Grading)	$68.62	Per Acre	N/A	$68.62	Per Acre
7.1.14 (ee)	Inspection and Testing Fees, Drainage	Irrigation Pipe (SRP, RWCD, Private) (fee per LF without testing)	$1.07	Per LF	N/A	$1.07	Per LF
7.1.14 (ff)	Inspection and Testing Fees, Drainage	Stormwater Pipe (including Box Culverts) (fee per LF without testing)	$1.16	Per LF	N/A	$1.16	Per LF
7.1.14 (gg)	Inspection and Testing Fees, Drainage	Headwalls	$42.54	Each	N/A	$42.54	Each
7.1.14 (hh)	Inspection and Testing Fees, Drainage	Pavement Cut (fee per SY without testing)	$23.87	Per SY	N/A	$23.87	Per SY

City of Chandler, AZ - 2026 Development Services: Engineering			PER UNIT ANALYSIS				
Fee Code	**Fee Section**	**Fee Category**	**Current Fee**	**Fee Description**	**Cost Per Unit**	**Proposed Fee**	
7.1.14 (ii)	Inspection and Testing Fees, Drainage	Drywells	$76.85	Each	N/A	$76.85	Each
7.1.14 (jj)	Inspection and Testing Fees, Drainage	Stormwater Retention Pipe (fee per LF without testing)	$1.16	Per LF	N/A	$1.16	Per LF
7.1.14 (kk)	Inspection and Testing Fees, Utilities	Utility trenching in ROW/Easement (fee per LF without testing)	$0.22	Per LF	N/A	$0.22	Per LF
7.1.14 (ll)	Inspection and Testing Fees, Utilities	Street Light Pole (public)	$41.17	Fixed Fee	N/A	$41.17	Fixed Fee
7.1.14 (oo)	Inspection and Testing Fees, Utilities	Borings on a local street (fee per LF without testing)	$0.14	Per LF	N/A	$0.14	Per LF
7.1.14 (pp)	Inspection and Testing Fees, Utilities	Borings on an Arterial street or collector street (fee per LF without testing)	$0.21	Per LF	N/A	$0.21	Per LF
7.1.14 (qq)	Inspection and Testing Fees, Utilities	Pavement Cut (fee per SY without testing)	$23.78	Per SY	N/A	$23.78	Per SY
7.1.14 (rr)	Inspection and Testing Fees, Utilities	Service Drops	$20.59	Fixed Fee	N/A	$20.59	Fixed Fee
7.1.14 (ss)	Inspection and Testing Fees, Utilities	Offsite After-hours inspection fee	$87	Per Hour	N/A	$87	Per Hour
7.1.14	Inspection and Testing Fees, Utilities	Handholes and Manholes	NEW	Fixed Fee	N/A	$82.34	Fixed Fee (each)
7.1.14	Inspection and Testing Fees, Utilities	Pedestal or Utility Cabinet	NEW	Fixed Fee	N/A	$82.34	Fixed Fee (each)
7.1.14 (tt)	Inspection and Testing Fees, Permits	Permit application fee	$97	Fixed Fee	N/A	$97	Fixed Fee
7.1.14 (uu)	Inspection and Testing Fees, Permits	As Built Approval fee	$13.72	Per Sheet	N/A	$13.72	Per Sheet
7.1.14 (vv)	Inspection and Testing Fees, Permits	Blanket Permits	$450	Fixed Fee	N/A	$450	Fixed Fee
7.1.14 (ww)	Inspection and Testing Fees, Permits	New Construction Pavement Preservation Seal Coat Permit	$0.90	Per Yr	N/A	$0.90	Per Yr

Development Services: Planning

City of Chandler, AZ - 2026 Development Services: Planning			PER UNIT ANALYSIS				
Fee Code	Fee Section	Fee Category	Current Fee	Fee Description	Cost Per Unit	Proposed Fee	
4.1.1 (a)	Land Use and Zoning, Administrative Design Review	(a) New construction and building additions that are greater than 10% of the existing building area	$275	Fixed fee	$1,500	$1,500	Fixed fee
4.1.1 (b)	Land Use and Zoning, Administrative Design Review	(b) Minor changes such as exterior modifications to existing buildings, façade renovations, new canopies, fixtures, color and/or material changes, new outdoor patios, and building additions that that are less than 10% increase in building area	$115	Fixed fee	$860	$860	Fixed fee
4.1.2 (a)	Land Use and Zoning, General Plan Amendments	General Plan Amendment (a) Text amendment (regular)	$785	Fixed Fee	$6,567	$6,565	Fixed Fee
4.1.2 (b)	Land Use and Zoning, General Plan Amendments	General Plan Amendment (b) Map amendment (special)	$785	Fixed Fee	$6,717	$6,715	Fixed Fee
4.1.3 (a)	Land Use and Zoning, Rezonings	(a) Zoning District Changes and Zoning Extensions	$785	Fixed Fee	$6,349	$6,350	Fixed Fee
4.1.3 (b)	Land Use and Zoning, Rezonings	(b) Plus, per acre	$40	Per acre	N/A		REMOVE
4.1.3 (c)	Land Use and Zoning, Rezonings	(c) Historic Preservation Neighborhood Application	$100	Fixed Fee	$6,452	$500	Fixed Fee
4.1.3 (d)	Land Use and Zoning, Rezonings	(d) Resident/Home addition of Historic Preservation Overlay Application	$50	Fixed Fee	$2,378	$250	Fixed Fee
4.1.3 (e)	Land Use and Zoning	Certificate of Appropriateness or Certificate of No Effect	NEW	Fixed Fee	$2,378	$250	Fixed Fee
4.1.4	Land Use and Zoning	4.1.4 Preliminary Development Plans: [Ch.§35-2504]	$315	Fixed Fee	$4,428	$4,425	Fixed Fee
4.1.5	Land Use and Zoning	4.1.5 Area Plans [Ch.§35-2504]	$785	Fixed Fee	$4,191	$4,190	Fixed Fee
4.1.6 (a)	Land Use and Zoning, Use Permits	Use Permits (a) Single-family	$315	Fixed Fee	$4,181	$2,000	Fixed Fee
4.1.6 (b)	Land Use and Zoning, Use Permits	Use Permits (b) All others as detailed in Chandler City Code Chapter 35-2100	$475	Fixed Fee	$4,081	$4,080	Fixed Fee
4.1.6 (c)	Land Use and Zoning, Use Permits	Use Permits (c) Extension, Single Family	Same original	Same original	$4,081	$2,000	Same original
4.1.6 (d)	Land Use and Zoning, Use Permits	Use Permits (d) Extension, All Other	NEW	Fixed Fee	$4,081	$4,080	Fixed Fee
4.1.7 (a)	Land Use and Zoning, Variances	Variances and Appeals - All Types	$165	Fixed Fee	$3,112	$3,110	Fixed Fee
4.1.7 (b)	Land Use and Zoning, Variances	Variances and Appeals (b) All others	$315	Fixed Fee	N/A		REMOVE
4.1.7 (c)	Land Use and Zoning, Use Permits	Variances and Appeals - Appeal to Zoning Administrator's Interpretation	NEW	Fixed Fee	$3,112	$3,110	Same original
4.1.8 (a)	Land Use and Zoning, Continuances	Continuances (a) Applicant's request	$165	Fixed Fee	$2,404	$2,400	Fixed Fee
4.1.9 (a)	Land Use and Zoning, Subdivision Planning Fees	(a) Preliminary plat	$785	Fixed Fee	N/A		REMOVE

City of Chandler, AZ - 2026 Development Services: Planning			PER UNIT ANALYSIS				
Fee Code	**Fee Section**	**Fee Category**	**Current Fee**	**Fee Description**	**Cost Per Unit**	**Proposed Fee**	
4.1.9 (b)	Land Use and Zoning, Subdivision Planning Fees	(b) Plus, per lot	$7.85	Per lot	N/A		REMOVE
4.1.9 (c)	Land Use and Zoning, Subdivision Planning Fees	(c) Final plat	$785	Fixed Fee	N/A		REMOVE
4.1.9 (d)	Land Use and Zoning, Subdivision Planning Fees	(d) Plus, per lot	$7.85	Per lot	N/A		REMOVE
4.1.11 (a)	Land Use and Zoning, Miscellaneous Planning-Related Fees	(a) Administrative use permits [Ch.§35-305]	$120	Fixed Fee	$968	$965	Fixed Fee
4.1.11 (b)	Land Use and Zoning, Miscellaneous Planning-Related Fees	(b) Zoning verification letters	$275	Fixed Fee	$336	$335	Fixed Fee
4.2	Sign Permit Application	4.2 Sign Permit Application [Ch.§39-7.4]. If work is started before a permit has been issued, the fees specified above shall be doubled.	2.5% of sign value + 0.25 per sq ft	2.5% of sign value + 0.25 per sq ft	$289	$289	2.5% of sign value + 0.25 per sq ft
4.3	Banner Application Fee	4.3 Banner Application Fee [Ch.§32-6] (Res. 3482)	$100	Fixed Fee	N/A	$100	Fixed Fee
4.4.1 (a)	Site Development Fees	Site Development Review Fees (a) Major (new development/redevelopment)	$2,395	Fixed Fee	$2,921	$2,920	Fixed Fee
4.4.1 (b)	Site Development Fees	Site Development Review Fees (b) Plus, per acre	$105	Per acre	N/A		REMOVE
4.4.1 (c)	Site Development Fees	Site Development Review Fees (c) Minor (modification to existing development)	$385	Fixed Fee	$1,718	$1,715	Fixed Fee
4.4.2	Site Development Fees	4.4.2 Tenant Improvement Plan Review	$50	Per Hour	$451	$450	Per Hour
4.4.3	Site Development Fees	4.4.3 Zoning Clearance	$120	Fixed Fee	$316	$315	Fixed Fee
New	New Fee	Annexation -Existing Residence on 2 Acres or Less	NEW	Fixed Fee	$3,586	No Charge	Fixed Fee
New	New Fee	Annexation - All Others	NEW	Fixed Fee	$3,586	$3,585	Fixed Fee
New	New Fee	Reasonable Accommodations - Residential	NEW	Fixed Fee	$1,194	$1,190	Fixed Fee
New	New Fee	Architectural Plan Review under Historic Preservation Commission	NEW	Fixed Fee	$2,669	$2,665	Fixed Fee
New	New Fee	Expedited Site Plan Review	NEW	2X original fee	N/A		2X original fee

Neighborhood Resources

City of Chandler, AZ - 2026 Neighborhood Resources			PER UNIT ANALYSIS				
Fee Code	**Fee Section**	**Fee Category**	**Current Fee**	**Fee Description**	**Cost Per Unit**	**Proposed Fee**	
1.1 (d) viii.	Administrative Fee - Reports, Plans, Manuals, Guides, etc.	Code Enforcement Report Copies - first 50 pages (each additional page City standard rate applies)	$5		$0		REMOVE
5.1 (a)	Neighborhood Resources Non-Compliance/Re-inspection fee	(a) Abatement Administrative Fee [Ch §26.10] (Res. 4703)	N/A	25% of contractor cost	N/A		25% of contractor cost
5.1 (b)	Neighborhood Resources Non-Compliance/Re-inspection fee	(b) Demolition Abatement Administrative Fee	N/A	25% of demolition contractor cost	N/A		25% of demolition contractor cost
New Fee	Neighborhood Resources Non-Compliance/Re-inspection fee	Re-inspection Fee (first re-inspection is free)	NEW	New Fee, per re-inspection	$70	$70	per re-inspection

Neighborhood Resources Department staff is not moving forward with the Re-inspection fee at this time.

Fire

City of Chandler, AZ - 2026 Fire			PER UNIT ANALYSIS				
Fee Code	**Fee Section**	**Fee Category**	**Current Fee**	**Fee Description**	**Cost Per Unit**	**Proposed Fee**	
6.1 (a)	Prevention & Preparedness	Hazardous Materials Permit Fee: More than 550 pounds of materials on site, annual fee	$300	Annual Fee	$167	$165	Annual Fee
6.1 (b)	Prevention & Preparedness	Hazardous Materials Permit Fee: HAZMAT materials management plan required for facilities that submit an AZSERC Tier II report or exceed Maximum Allowable Quantities (MAQs); annual fee	$500	Annual Fee	$371	$370	Annual Fee
6.1.3	Prevention & Preparedness	Cutting & Welding Permit	$0	REMOVE			REMOVE
6.1.4 (a)	Prevention & Preparedness	High-Piled Combustible Storage Inspection: Buildings 5,000 or Less Sq. Ft.	$0	No Charge	$115	$0	No Charge
6.1.4 (b)	Prevention & Preparedness	High-Piled Combustible Storage Inspection: Buildings 5,001 or More Sq. Ft.	$0	No Charge	$201	$0	No Charge
6.1.5	Prevention & Preparedness	Firework Display Permit (per event)	$250	Per Event	$237	$235	Per Event
New	Prevention & Preparedness	Special Events - Inspection After Hours	NEW	Per Hour	$129	$125	Per Hour
6.1.6	Prevention & Preparedness	Special Events - Plan Review (Amusement Events, Trade Shows, Vehicle Displays, etc.)	$125	Change from Flat Fee to Per Hour	$86	$85	Per Hour
6.1.7	Prevention & Preparedness	Motor Vehicle Fuel-Dispensing Stations Permit (one-time)	$105	Each	$133	$130	Each
6.1.8 (a)	Prevention & Preparedness	Temporary Membrane Structures, Tents: Tent or Canopy 801 or More Sq. Ft.	$170	Each	$43	$40	Each
6.1.8 (b)	Prevention & Preparedness	Temporary Membrane Structures, Tents: Each Additional Tent or Canopy 801 or More Sq. Ft.	$40	Each	$14	$15	Each
6.1.8 (a)	Prevention & Preparedness	Temporary Membrane Structures, Tents: Tent or Canopy less than 801 Sq. Ft.	$0	No Charge	$14	$0	No Charge
6.1.9 (a)	Prevention & Preparedness	Open Burn Permit: Open flames, burning, torches, candles, or appliances that produce smoke, or grease laden vapors	$85		$72	$70	Each
6.1.9 (b)	Prevention & Preparedness	Open Flame Permit: Open Flame cooking devices more than 600 sq. in. cooking surface or more than 5 gal. LP gas (20 lbs) (No Charge if less than that amount)	$85	Each	$0		REMOVE
6.1.10	Prevention & Preparedness	Fire Protection Equipment Contractor's License	$85	Each	$35	$35	Each
6.1.11	Prevention & Preparedness	All Other Permits Not Listed, but Included in the Fire Code	$40	Each	$72	$70	Each
6.1.12 (a)	Fire Administration	Fire User Fee, Charges for Fire response with tactical actions are initiated or Emergency Medical Response where medical evaluation is initiated: 4-person apparatus response: apparatus plus the administrative and hourly personnel charges set forth below	$1,400	Per Hour Per Response	$1,400	$1,400	Per Hour Per Response

City of Chandler, AZ - 2026 Fire			PER UNIT ANALYSIS				
Fee Code	Fee Section	Fee Category	Current Fee	Fee Description	Cost Per Unit	Proposed Fee	
6.1.12 (b)	Fire Administration	Fire User Fee, Charges for Fire response with tactical actions are initiated or Emergency Medical Response where medical evaluation is initiated: 2-person apparatus response: apparatus plus the administrative and hourly personnel charges set forth below	$700	Per Hour Per Response	$700	$700	Per Hour Per Response
6.1.12 (c)	Fire Administration	Fire User Fee, Charges for Fire response with tactical actions are initiated or Emergency Medical Response where medical evaluation is initiated: 1-person apparatus response: apparatus plus the administrative and hourly personnel charges set forth below	$350	Per Firefighter Per Hour			REMOVE
6.1.12 (d) i.	Fire Administration	Additional hourly personnel charge (billed in 15 minute increments and measured from the time that fire apparatus/personnel leaves the fire station for a response to the time that fire apparatus/personnel arrive back at the fire station after the response)	$0	Per Firefighter Per Hour			REMOVE
6.1.12 (d) ii.	Fire Administration	Additional hourly personnel charge (billed in 15 minute increments and measured from the time that fire apparatus/personnel leaves the fire station for a response to the time that fire apparatus/personnel arrive back at the fire station after the response): Hours 2 - 14	$31	Per Firefighter Per Hour			REMOVE
6.1.12 (d) i.	Fire Administration	Additional hourly personnel charge (billed in 15 minute increments and measured from the time that fire apparatus/personnel leaves the fire station for a response to the time that fire apparatus/personnel arrive back at the fire station after the response): Hours 25 and beyond	$45	Per Firefighter Per Hour			REMOVE
6.1.12 (e) i.	Fire Administration	Emergency Medical Stand-by: Per Firefighter	$46	Per Firefighter Per Hour	$169	$165	Per Firefighter Per Hour
6.1.12 (e) ii.	Fire Administration	Emergency Medical Stand-by: Equipment Charge: Engine	$175	Per Event	$524	$520	Per Day
6.1.12 (e) ii.	Fire Administration	Emergency Medical Stand-by: Equipment Charge: LA Unit	$175	Per Event	$165	$165	Per Day
New	Fire Administration	Emergency Medical Stand-by: Equipment Charge: Cart and Bike Team (NEW)	NEW	Per Event	$432	$430	Per Day
6.1.12 (f)	Fire Administration	Fire Prevention Stand-by per person (per hour)	$52	Per Person (Per Hour)	$129	$125	Per Person (Per Hour)

City of Chandler, AZ - 2026 Fire			PER UNIT ANALYSIS				
Fee Code	**Fee Section**	**Fee Category**	**Current Fee**	**Fee Description**	**Cost Per Unit**	**Proposed Fee**	
6.1.12 (g)	Fire Administration	Administrative Charges	$0	10% of the charges assessed as outlined in (a) - (f)	N/A		10% of the charges assessed as outlined in (a) - (d)
6.1.13 (a)	Prevention & Preparedness	Arson Restitution & Investigation Fees: Emergency Response	$0	See Emergency Response Fees	N/A		See Emergency Response Fees
6.1.13 (b) i.	Prevention & Preparedness	Arson Restitution & Investigation Fees: Investigation, cost per fire investigative hour (non-overtime)	$42	per fire investigative hour (non-overtime)	$86	$85	per fire investigative hour (non-overtime)
6.1.13 (b) ii.	Prevention & Preparedness	Arson Restitution & Investigation Fees: Investigation, cost per fire investigative hour (overtime)	$67	Per Hour (Overtime)	$129	$125	Per Hour (Overtime)
6.1.13 (b) iii.	Prevention & Preparedness	Arson Restitution & Investigation Fees: Materials and supplies utilized during the investigation	N/A	Actual Cost	N/A		Actual Cost
6.1.15 (a-b)	Fire Administration	Other Training Center Room Fees: Public Safety Training Center Liaison Or Chandler Safety Officer	$75	Per Hour	$134	$130	Per Hour
6.1.15 (c)	Fire Administration	Other Training Center Room Fees: Chandler Facility Prop Technician	$50	Per Hour	$80	$80	Per Hour
6.1.15 (d)	Fire Administration	Other Training Center Room Fees: Fire Instructor (4 hour minimum)	$75	Per Hour	$134	$130	Per Hour
6.1.15 (e)	Fire Administration	Other Training Center Room Fees: Skills Training Area (2 hour minimum)	$50	Per Hour	$50	$50	Per Hour
6.1.15 (f) i.	Fire Administration	Other Training Center Room Fees, Fees for Material/ Equipment/ Props Used for Training: Liquid Smoke	N/A	Actual Cost	N/A		Actual Cost
6.1.15 (f) ii.	Fire Administration	Other Training Center Room Fees, Fees for Material/ Equipment/ Props Used for Training: Propane	N/A	Actual Cost	N/A		Actual Cost
6.1.15 (f) iii.	Fire Administration	Other Training Center Room Fees, Fees for Material/ Equipment/ Props Used for Training: Sheeting	N/A	Actual Cost	N/A		Actual Cost
6.1.15 (f) iv.	Fire Administration	Other Training Center Room Fees, Fees for Material/ Equipment/ Props Used for Training: Class A Burn Building (compliance with NFPA 1403 required; Chandler Safety Officer may be required)	$100	Per Hour (4 hr. minimum)	$120	$120	Per Hour (4 hr. minimum)
6.1.15 (f) v.	Fire Administration	Other Training Center Room Fees, Fees for Material/ Equipment/ Props Used for Training: Burn Tower (propane) (compliance with NFPA 1403 required; Chandler Safety Officer may be required)	$75	Per Hour (4 hr. minimum)	$75	$75	Per Hour (4 hr. minimum)
6.1.15 (f) vi.	Fire Administration	Other Training Center Room Fees, Fees for Material/ Equipment/ Props Used for Training: Confined Space Prop/TRT	$35	Per Hour (4 hr. minimum)	$35	$35	Per Hour (4 hr. minimum)

City of Chandler, AZ - 2026 Fire			PER UNIT ANALYSIS				
Fee Code	**Fee Section**	**Fee Category**	**Current Fee**	**Fee Description**	**Cost Per Unit**	**Proposed Fee**	
6.1.15 (f) vii.	Fire Administration	Other Training Center Room Fees, Fees for Material/ Equipment/ Props Used for Training: Outside Burn Prop (propane) (compliance with NFPA 1403 required; Chandler Safety Officer may be required)	$35	Per Hour (4 hr. minimum)	$35	$35	Per Hour (4 hr. minimum)
6.1.15 (f) viii.	Fire Administration	Other Training Center Room Fees, Fees for Material/ Equipment/ Props Used for Training: Flashover Chamber (must provide own instructors) (compliance with NFPA 1403 required; Chandler Safety Officer may be required)	$50	Per Hour (4 hr. minimum)	$150	$150	Per Hour (4 hr. minimum)
6.1.15 (f) ix.	Fire Administration	Other Training Center Room Fees, Fees for Material/ Equipment/ Props Used for Training: Forcible Entry Prop (plus cost of replacement lock)	$35	Per Hour (4 hr. minimum)	$35	$35	Per Hour (4 hr. minimum)
6.1.15 (f) x.	Fire Administration	Other Training Center Room Fees, Fees for Material/ Equipment/ Props Used for Training: Vertical Ventilation Prop (must supply own wood)	$50	Per Hour (4 hr. minimum)	$75	$75	Per Hour (4 hr. minimum)
6.1.15 (g)	Fire Administration	Other Training Center Room Fees, Fees for Material/ Equipment/ Props Used for Training: Hydrant Water Use Fee	$100	Minimum	N/A		Actual Cost at Metered Rate
6.1.15 (h)	Fire Administration	Other Training Center Room Fees, Fees for Material/ Equipment/ Props Used for Training: Janitorial Charge	$100	Remove			Remove
6.1.15 (i)	Fire Administration	Other Training Center Room Fees, Fees for Material/ Equipment/ Props Used for Training: Fire Recruit Academy	$4,500	Per Recruit	$5,000	$5,000	Per Recruit
6.1.15 (j)	Fire Administration	Other Training Center Room Fees, Fees for Material/ Equipment/ Props Used for Training: Paramedic Program Student Registration	$6,000	Per Student	$7,200	$7,200	Per Student
New	Fire Administration	Other Training Center Room Fees, Fees for Material/ Equipment/ Props Used for Training: EMT Program Student Registration	NEW	New Fee	$1,500	$1,500	Per Student
6.1.15 (k)	Fire Administration	Other Training Center Room Fees, Fees for Material/ Equipment/ Props Used for Training: Disposal Fee	$50		$65	$65	
6.1.16	Prevention & Preparedness	Initial Inspection: post-notice inspection for same violation	$40	No Charge	N/A	$0	No Charge
6.1.16	Prevention & Preparedness	Re-inspection after initial post-notice inspection for same violation: Reinspection #1	$100	$100 or No Charge if Violations Corrected	$100	$100	$100 or No Charge if Violations Corrected
6.1.16	Prevention & Preparedness	Re-inspection after initial post-notice inspection for same violation: Reinspection #2	$150	$150 or No Charge if Violations Corrected	$150	$150	$150 or No Charge if Violations Corrected

City of Chandler, AZ - 2026 Fire			PER UNIT ANALYSIS				
Fee Code	**Fee Section**	**Fee Category**	**Current Fee**	**Fee Description**	**Cost Per Unit**	**Proposed Fee**	
6.1.16	Prevention & Preparedness	Re-inspection after initial post-notice inspection for same violation: Reinspection #3 - and each additional reinspection thereafter	$200	$200 or No Charge if Violations Corrected	$200	$200	$200 or No Charge if Violations Corrected

Management Services

City of Chandler, AZ - 2026 Management Services			PER UNIT ANALYSIS				
Fee Code	Fee Section	Fee Category	Current Fee	Fee Description	Cost Per Unit	Proposed Fee	
1.2 (a)	Off-Track Wagering	Application fee (nonrefundable)	$200	Fixed Fee (Non-refundable)	$398	$200	Fixed Fee (Non-refundable)
1.2 (b) i.	Off-Track Wagering	Annual License fee for up to four pari-mutuel betting windows or tote machine	$1,200	Annual Fee	$561	$1,200	Annual Fee
1.2 (b) ii.	Off-Track Wagering	Annual License fee for each pari-mutuel betting windows or tote machine in excess of four	$400	Annual Fee	$44	$400	Annual Fee
1.2 (c)	Off-Track Wagering	Renewal Annual Application Late Filing fee	$100	Late Fee	$50	$100	Late Fee
1.3 (a)	Auctioneers, Pawnbrokers, and Other Secondhand Permits	Application fee (nonrefundable)	$50	Fixed Fee (Non-refundable)	$179	$180	Fixed Fee (Non-refundable)
1.3 (b)	Auctioneers, Pawnbrokers, and Other Secondhand Permits	Auctioneer, Auction House, annual permit fee	$100	Annual Permit Fee	$252	$250	Annual Permit Fee
1.3 (c)	Auctioneers, Pawnbrokers, and Other Secondhand Permits	Pawnbroker, annual permit fee	$300	Annual Permit Fee	$252	$250	Annual Permit Fee
1.3 (d)	Auctioneers, Pawnbrokers, and Other Secondhand Permits	Secondhand/Antique, annual permit fee	$100	Annual Permit Fee	$252	$250	Annual Permit Fee
1.3 (e)	Auctioneers, Pawnbrokers, and Other Secondhand Permits	Junk Dealer, annual permit fee	$200	Annual Permit Fee	$252	$250	Annual Permit Fee
1.3 (f)	Auctioneers, Pawnbrokers, and Other Secondhand Permits	Automatic Electronic Device Kiosks, annual permit fee	$500	Annual Permit Fee	$252	$500	Annual Permit Fee
1.3 (g)	Auctioneers, Pawnbrokers, and Other Secondhand Permits	Change of Location fee	$50	Per Location	$72	$70	Per Location
1.3 (h)	Auctioneers, Pawnbrokers, and Other Secondhand Permits	Fingerprinting fee	N/A	Amount Charged by DPS	N/A	N/A	Amount Charged by DPS
1.3 (i)	Auctioneers, Pawnbrokers, and Other Secondhand Permits	Late Renewal fee	$0	10% of Annual Permit Fee	N/A		10% of Annual Permit Fee
1.4 (a)	Bingo [Arizona Department of Revenue]	Class A - Licensing, one-time fee	$5	Fixed Fee	$453	$5	Fixed Fee
1.4 (b)	Bingo [Arizona Department of Revenue]	Class B - Licensing, one-time fee	$25	Fixed Fee	$453	$25	Fixed Fee
1.4 (b)	Bingo [Arizona Department of Revenue]	Class C - Licensing, one-time fee	$25	Fixed Fee	$453	$50	Fixed Fee

City of Chandler, AZ - 2026 Management Services			PER UNIT ANALYSIS				
Fee Code	Fee Section	Fee Category	Current Fee	Fee Description	Cost Per Unit	Proposed Fee	
1.5 (a)	Escort and/or Introductory Service Permit	Application fee (nonrefundable)	$100	Fixed Fee (Non-refundable)	N/A	$100	Fixed Fee (Non-refundable)
1.5 (b)	Escort and/or Introductory Service Permit	Annual Permit fee	$500	Annual Permit Fee	N/A	$500	Annual Permit Fee
1.5 (c)	Escort and/or Introductory Service Permit	Renewal Application fee	$50	Each	N/A	$50	Each
1.5 (d)	Escort and/or Introductory Service Permit	Change of Location fee	$50	Per Location	$239	$235	Per Location
1.5 (e)	Escort and/or Introductory Service Permit	Fingerprinting fee	N/A	Amount Charged by DPS	N/A	N/A	Amount Charged by DPS
1.6 (a) i.	Extension of Premises	Permanent Extension of Premises Application fee (nonrefundable)	$100	Fixed Fee (Non-refundable)	$215	$215	Fixed Fee (Non-refundable)
1.6 (b) i.	Extension of Premises	Temporary Extension of Premises Application fee (nonrefundable), per day	$25	Per Day	$249	$50	Per Day
1.6 (b) ii.	Extension of Premises	Temporary Extension of Premises Additional application fee, if submitted less than 21 days prior to city council meeting	$25	Per Application	$168	$50	Per Application
1.7	Lien Fee	Lien Fee	$50	Fixed Fee	$50	$50	Fixed Fee
1.8 (a)	Liquor License	Series 1, In-State Producer Application Fee	$200	Per Application	$215	$200	Per Application
1.8 (a)	Liquor License	Series 1, In-State Producer Issuance Fee	$200	Fixed Fee	$164	$200	Fixed Fee
1.8 (a)	Liquor License	Series 1, In-State Producer Annual Fee	$1,000	Annual Fee	$402	$1,000	Annual Fee
1.8 (b)	Liquor License	Series 2, Out-of-State Producer Application Fee	$200	Per Application	$215	$200	Per Application
1.8 (b)	Liquor License	Series 2, Out-of-State Producer Issuance Fee	$0	Fixed Fee	$164	$0	Fixed Fee
1.8 (b)	Liquor License	Series 2, Out-of-State Producer Annual Fee	$0	Annual Fee	$402	$0	Annual Fee
1.8 (c)	Liquor License	Series 3, Microbrewery Application Fee	$200	Per Application	$215	$200	Per Application
1.8 (c)	Liquor License	Series 3, Microbrewery Issuance Fee	$200	Fixed Fee	$164	$200	Fixed Fee
1.8 (c)	Liquor License	Series 3, Microbrewery Annual Fee	$1,000	Annual Fee	$402	$1,000	Annual Fee
1.8 (d)	Liquor License	Series 4, Wholesale Application Fee	$200	Per Application	$215	$200	Per Application
1.8 (d)	Liquor License	Series 4, Wholesale Issuance Fee	$0	Fixed Fee	$71	$0	Fixed Fee
1.8 (d)	Liquor License	Series 4, Wholesale Annual Fee	$0	Annual Fee	$402	$0	Annual Fee
1.8 (e)	Liquor License	Series 5, Government Application Fee	$200	Per Application	$215	$200	Per Application
1.8 (e)	Liquor License	Series 5, Government Issuance Fee	$0	Fixed Fee	$164	$0	Fixed Fee
1.8 (e)	Liquor License	Series 5, Government Annual Fee	$0	Annual Fee	$402	$0	Annual Fee
1.8 (f)	Liquor License	Series 6, Bar (all spiritous liquor) Application Fee	$200	Per Application	$310	$200	Per Application
1.8 (f)	Liquor License	Series 6, Bar (all spiritous liquor) Issuance Fee	$200	Fixed Fee	$206	$200	Fixed Fee
1.8 (f)	Liquor License	Series 6, Bar (all spiritous liquor) Annual Fee	$1,000	Annual Fee	$402	$1,000	Annual Fee
1.8 (g)	Liquor License	Series 7, Beer and Wine Bar Application Fee	$200	Per Application	$286	$200	Per Application

City of Chandler, AZ - 2026 Management Services			PER UNIT ANALYSIS				
Fee Code	Fee Section	Fee Category	Current Fee	Fee Description	Cost Per Unit	Proposed Fee	
1.8 (g)	Liquor License	Series 7, Beer and Wine Bar Issuance Fee	$200	Fixed Fee	$147	$200	Fixed Fee
1.8 (g)	Liquor License	Series 7, Beer and Wine Bar Annual Fee	$550	Annual Fee	$402	$550	Annual Fee
1.8 (h)	Liquor License	Series 8, Conveyance Application Fee	$200	Per Application	$215	$200	Per Application
1.8 (h)	Liquor License	Series 8, Conveyance Issuance Fee	$200	Fixed Fee	$164	$200	Fixed Fee
1.8 (h)	Liquor License	Series 8, Conveyance Annual Fee	$400	Annual Fee	$402	$400	Annual Fee
1.8 (i)	Liquor License	Series 9, Liquor Store (all spiritous liquor) Application Fee	$200	Per Application	$215	$200	Per Application
1.8 (i)	Liquor License	Series 9, Liquor Store (all spiritous liquor) Issuance Fee	$200	Fixed Fee	$164	$200	Fixed Fee
1.8 (i)	Liquor License	Series 9, Liquor Store (all spiritous liquor) Annual Fee	$500	Annual Fee	$402	$500	Annual Fee
1.8 (j)	Liquor License	Series 10, Beer and Wine Store Application Fee	$200	Per Application	$286	$200	Per Application
1.8 (j)	Liquor License	Series 10, Beer and Wine Store Issuance Fee	$200	Fixed Fee	$164	$200	Fixed Fee
1.8 (j)	Liquor License	Series 10, Beer and Wine Store Annual Fee	$350	Annual Fee	$402	$350	Annual Fee
1.8 (k)	Liquor License	Series 11, Hotel-Motel (with restaurant) Application Fee	$200	Per Application	$215	$200	Per Application
1.8 (k)	Liquor License	Series 11, Hotel-Motel (with restaurant) Issuance Fee	$200	Fixed Fee	$164	$200	Fixed Fee
1.8 (k)	Liquor License	Series 11, Hotel-Motel (with restaurant) Annual Fee	$1,000	Annual Fee	$402	$1,000	Annual Fee
1.8 (l)	Liquor License	Series 12, Restaurant Application Fee	$200	Per Application	$215	$200	Per Application
1.8 (l)	Liquor License	Series 12, Restaurant Issuance Fee	$200	Fixed Fee	$235	$200	Fixed Fee
1.8 (l)	Liquor License	Series 12, Restaurant Annual Fee	$1,000	Annual Fee	$402	$1,000	Annual Fee
1.8 (m)	Liquor License	Series 13, Domestic Farm Winery Application Fee	$200	Per Application	$215	$200	Per Application
1.8 (m)	Liquor License	Series 13, Domestic Farm Winery Issuance Fee	$200	Fixed Fee	$164	$200	Fixed Fee
1.8 (m)	Liquor License	Series 13, Domestic Farm Winery Annual Fee	$1,000	Annual Fee	$402	$1,000	Annual Fee
1.8 (n)	Liquor License	Series 14, Club (private) Application Fee	$200	Per Application	$215	$200	Per Application
1.8 (n)	Liquor License	Series 14, Club (private) Issuance Fee	$200	Fixed Fee	$164	$200	Fixed Fee
1.8 (n)	Liquor License	Series 14, Club (private) Annual Fee	$300	Annual Fee	$402	$300	Annual Fee
1.8 (o)	Liquor License	Series 18D, Liquor Distilleries Application Fee	$200	Per Application	$215	$200	Per Application
1.8 (o)	Liquor License	Series 18D, Liquor Distilleries Issuance Fee	$200	Fixed Fee	$164	$200	Fixed Fee
1.8 (o)	Liquor License	Series 18D, Liquor Distilleries Annual Fee	$1,000	Annual Fee	$402	$1,000	Annual Fee
1.8 (p)	Liquor License	Series 19D, Liquor Tasting Rooms (Spirits) Application Fee	$200	Per Application	$215	$200	Per Application
1.8 (p)	Liquor License	Series 19D, Liquor Tasting Rooms (Spirits) Issuance Fee	$200	Fixed Fee	$164	$200	Fixed Fee
1.8 (p)	Liquor License	Series 19D, Liquor Tasting Rooms (Spirits) Annual Fee	$300	Annual Fee	$402	$300	Annual Fee
1.8 (q)	Liquor License	Series 19W, Liquor Tasting Rooms (Wine) Application Fee	$200	Per Application	$215	$200	Per Application
1.8 (q)	Liquor License	Series 19W, Liquor Tasting Rooms (Wine) Issuance Fee	$200	Fixed Fee	$164	$200	Fixed Fee

City of Chandler, AZ - 2026 Management Services			PER UNIT ANALYSIS				
Fee Code	Fee Section	Fee Category	Current Fee	Fee Description	Cost Per Unit	Proposed Fee	
1.8 (q)	Liquor License	Series 19W, Liquor Tasting Rooms (Wine) Annual Fee	$300	Annual Fee	$402	$300	Annual Fee
1.8 (r)	Liquor License	Series 20, Farm Winery Producer Application Fee	$200	Per Application	$215	$200	Per Application
1.8 (r)	Liquor License	Series 20, Farm Winery Producer Issuance Fee	$200	Fixed Fee	$164	$200	Fixed Fee
1.8 (r)	Liquor License	Series 20, Farm Winery Producer Annual Fee	$300	Annual Fee	$402	$300	Annual Fee
1.8 (s)	Liquor License	Series 21, Wine Producer Custom Crush Application Fee	$200	Per Application	$215	$200	Per Application
1.8 (s)	Liquor License	Series 21, Wine Producer Custom Crush Issuance Fee	$200	Fixed Fee	$164	$200	Fixed Fee
1.8 (s)	Liquor License	Series 21, Wine Producer Custom Crush Annual Fee	$300	Annual Fee	$402	$300	Annual Fee
1.9	Liquor License	Duplicate of City license	$10	REMOVE			REMOVE
1.10 (a)	Massage Establishments	Permit Application fee (nonrefundable)	$50	Per Application (Non-refundable)	$372	$370	Per Application (Non-refundable)
1.10 (b)	Massage Establishments	Annual Permit fee	$100	Annual Permit Fee	$325	$325	Annual Permit Fee
1.10 (c)	Massage Establishments	Change of Location fee	$50	Each	$239	$235	Each
1.10 (d)	Massage Establishments	Fingerprinting fee	N/A	Amount Charged by DPS	N/A	N/A	Amount Charged by DPS
1.10 (e)	Massage Establishments	Late fee	N/A	10% of Annual Permit Fee	N/A		10% of Annual Permit Fee
1.11 (a)	Peddlers, Canvassers, Transient Merchants and Solicitors	Permit Application Investigation fee (nonrefundable)	$50	Per Application (Non-refundable)	$281	$100	Per Application (Non-refundable)
1.11 (b)	Peddlers, Canvassers, Transient Merchants and Solicitors	Individual or Employee, annual permit fee	$50	Annual Permit Fee	$208	$100	Annual Permit Fee
1.11 (c)	Peddlers, Canvassers, Transient Merchants and Solicitors	Business (Corporation or Firm), annual permit fee	$100	Annual Permit Fee	$219	$200	Annual Permit Fee
1.11 (d)	Peddlers, Canvassers, Transient Merchants and Solicitors	Surety Bond or Cash Deposit	$1,000		$1,000	$1,000	
1.11 (e)	Peddlers, Canvassers, Transient Merchants and Solicitors	Fingerprinting fee	$10	REMOVE			REMOVE
1.11 (f)	Peddlers, Canvassers, Transient Merchants and Solicitors	Late fee	N/A	10% of Annual Permit Fee	N/A		10% of Annual Permit Fee
1.11 (g)	Peddlers, Canvassers, Transient Merchants and Solicitors	Non-Profit Solicitor	$0		$141		No Fee

City of Chandler, AZ - 2026 Management Services			PER UNIT ANALYSIS				
Fee Code	Fee Section	Fee Category	Current Fee	Fee Description	Cost Per Unit	Proposed Fee	
1.12 (a)	Sexually Oriented Business	Permit Application fee (nonrefundable)	$100	Application	N/A	$100	Application
1.12 (b)	Sexually Oriented Business	Establishment, annual permit fee	$500	Annual Permit	N/A	$500	Annual Permit
1.12 (c)	Sexually Oriented Business	Business Manager, annual permit fee	$100	Annual Permit	N/A	$100	Annual Permit
1.12 (d)	Sexually Oriented Business	Adult Service Provider, annual permit fee	$100	Annual Permit	N/A	$100	Annual Permit
1.12 (e)	Sexually Oriented Business	Duplicate Permit Copy fee	$10	REMOVE			REMOVE
1.12 (f)	Sexually Oriented Business	Fingerprinting fee	N/A	Amount Charged by DPS	N/A	N/A	Amount Charged by DPS
1.12 (g)	Sexually Oriented Business	Late fee	N/A	10% of Annual Permit Fee	N/A		10% of Annual Permit Fee
1.13 (a)	Special Event Liquor and Wine Festivals	License fee, per day	$25	Per Day	$249	$50	Per Day
1.13 (b)	Special Event Liquor and Wine Festivals	Additional application fee, if submitted less than 21 days prior to city council meeting	$25	Per Application	$168	$50	Per Application
1.14 (a)	Transaction Privilege Tax License	Annual License fee	$2	Each	$2	$2	Each
1.14 (b)	Transaction Privilege Tax License	Residential Rental (per unit/max = $50)	$2	REMOVE			REMOVE
1.14 (c)	Transaction Privilege Tax License	Late fee	N/A	50% of Annual License Fee	N/A		50% of Annual License Fee
1.15 (a)	Short Term Rental	License Fee	$250	Each	$380	$250	Each
1.15 (b)	Short Term Rental	License Fee Renewal	$250	Each	$346	$250	Each
1.17 (a)	Business Registration	Annual Registration Fee	$45	Annual Fee	$234	$45	Annual Fee
1.17 (b)	Business Registration	Non-Profit, Annual Registration Fee	$0	Annual Fee	$206	$0	Annual Fee
1.17 (c)	Business Registration	Specialty License Holder, Annual Registration Fee	$0	Annual Fee	$234	$0	Annual Fee
1.17 (d)	Business Registration	Late fee	N/A	50% of Annual License Fee	N/A		50% of Annual License Fee
1.17 (e)	Business Registration	Change of Location Fee (if not completed online)	$15	Each	$29	$25	Each

Police

City of Chandler, AZ - 2026 Police			PER UNIT ANALYSIS				
Fee Code	Fee Section	Fee Category	Current Fee	Fee Description	Cost Per Unit	Proposed Fee	
6.2.1	Public Safety Schedule	Second or subsequent response to disturbances [Ch.§30-7.3] (Res. 3482)	$0	Actual Cost	$0		Actual Cost
6.2.2	Public Safety Schedule	Alarm User's Permit [Ch.§24-4.2](a) Application Fee	$10	Each	$10	$10	Each
6.2.2	Public Safety Schedule	Alarm User's Permit [Ch.§24-4.2](b) Annual Renewal Fee	$10	Each	$10	$10	Each
6.2.2	Public Safety Schedule	Alarm User's Permit [Ch.§24-4.2](c) Administrative Penalty for connecting without a permit [§24-8.2] (Res. 3482)	$10		$10	$10	
6.2.3	Public Safety Schedule	Alarm Late Filing Fee [Ch.§24-8]	$25		$25	$25	
6.2.4	Public Safety Schedule	Alarm Permit Reinstatement Fee [Ch.§24-5.7]	$25		$25	$25	
6.2.6	Public Safety Schedule	Fingerprinting	$10	REMOVE			REMOVE
6.2.7	Public Safety Schedule	(a) Rate per hour per officer/sergeant in non-supervisory capacity (topped out officer rate at time and a half; vendor pays directly to officer/sergeant)	N/A	Topped Out Overtime Rate Per Hour	N/A		Topped Out Overtime Rate Per Hour
6.2.7	Public Safety Schedule	(b) Rate per hour per sergeant in supervisory capacity (topped out sergeant rate at time and a half; vendor pays directly to sergeant)	N/A	Topped Out Overtime Rate Per Hour	N/A		Topped Out Overtime Rate Per Hour
6.2.7	Public Safety Schedule	(c) Rate per hour for Workers Compensation coverage (vendor pays directly to City) (effective October 1, 2014)	$2.50	REMOVE			REMOVE
6.2.7	Public Safety Schedule	(d) Rate per hour for Vehicle usage (vendor pays directly to City)	$6	Per hour per vehicle	$8.50	$8.50	Per hour per vehicle
6.2.8	Public Safety Schedule	Vehicle Impound Fee	$150	(Pursuant to A.R.S §28-3513 and Police Administrative Policy)	$150	$150	(Pursuant to A.R.S §28-3513 and Police Administrative Policy)
6.2.9	Public Safety Schedule	Pawn Broker Ticket Fee [Ch.§15-2]	$3	Each	$3	$3	Each
N/A	Missing from schedule	False Alarm Response 1st and 2nd	$0	No Charge	N/A	$0	No Charge
N/A	Missing from schedule	False Alarm Response 3rd and subsequent	$85	Each	N/A	$85	Each

Public Works

City of Chandler, AZ - 2026 Public Works			PER UNIT ANALYSIS				
Fee Code	**Fee Section**	**Fee Category**	**Current Fee**	**Fee Description**	**Cost Per Unit**	**Proposed Fee**	
7.1.7 (a)	Public Works & Utilities	(a) ROW appraisal fee (initial fee of $800 is required) (deposit of $200.00 required)	Actual Cost	Actual Cost --> Initial Fee + Actual Cost	$810	$800	Initial Deposit, Actual Cost
7.1.7 (b)	Public Works & Utilities	(b) ROW Vacation & Easement Extinguishment Application Fee	$1,000	Fixed Fee	$2,437	$2,400	Fixed Fee
7.1.7 (c)	Public Works & Utilities	(c) Extinguishment of easements appraisal fee (deposit of $200.00 required)	Actual Cost	Actual Cost			REMOVE
7.1.7 (d)	Public Works & Utilities	(d) Extinguishment of Easements Application Fee	$500	Fixed Fee			REMOVE
7.1.8	Public Works & Utilities	Fire Hydrant Meter Deposit [Ch.§50-19] (Res. 4703)	$3,100	Deposit	$3,135	$3,100	Deposit

APPENDIX B: COMPARISON SURVEY RESULTS

Community Services: Recreation and Aquatics

	Community Service - Aquatics								
	Public Swim Admission			Lap Swim Admission	Annual Lap Swim	Aquatic Punch Pass			
City/Municipality	Youth	Adult	Senior (55+)		Adult Pass	Youth 15 punches Resident	Youth 15 punches Non Resident	Adult 15 punches Resident	Adult 15 punches Non Resident
Chandler (Current)	**$1.00**	**$2.25**	**$1.25**	**$2.00**	**$200.00**	**$0.75**	**$1.00**	**$1.70**	**$2.25**
	R / NR	R / NR	R / NR	R / NR		avg. $0.75 per $11.25 for 15	avg. $1 per $15 for 15	avg $1.70 per $25.50 for 15	avg. $2.25 per $33.75 for 15
City of Avondale	$3	$3	$3	$3	N/A	N/A	N/A	N/A	N/A
	$3 all ages / $5 guest only			$3 all ages / $5 guest only	"early morning lap swim must pay admission at the gate" — implying it's just the standard entry fee, not a lap-swim-specific price	No punch cards or season passes listed			
Town of Gilbert	$1	$3	N/A	$3		$1.00	$1.00	$3.00	$3.00
	$1.00 (17 & under) $3 (18 +) n/a — no separate senior rate			$1 youths $3 adult	2 dedicated lanes during daily swim. No difference in price. No annual price	30 punch care is equivalent to $30. 1 punch per youth and 3 punches per adult. Same price as daily admission $15 for 15		same as daily admission $45 for 15	
City of Glendale	$2.50	$5.00	$3.00	$5		N/A	N/A	N/A	N/A
	$3.50 non res.	$6 Non Res	$5 non res	same as daily adminission $2.50 - $ 5 R / $3.50 - $6 NR		I did not see a punch card offered			
City of Mesa	$3	$5	$4	$5	$120	N/A	N/A	N/A	N/A
	$3.00 (17 & under)	$5.00 (18+)	$4.00 (55+)	Same as daily admission	$75 senior				
City of Peoria	$2	$4	N/A	$4	$75	N/A	N/A	N/A	N/A
	$2.00 (ages 2-17)	$4.00 (18+)	n/a — no separate senior rate	$2.00 / $4.00 (same as daily admission)	Season pass per person				

	Community Service - Aquatics								
	Public Swim Admission			Lap Swim Admission	Annual Lap Swim	Aquatic Punch Pass			
City/Municipality	Youth	Adult	Senior (55+)		Adult Pass	Youth 15 punches Resident	Youth 15 punches Non Resident	Adult 15 punches Resident	Adult 15 punches Non Resident
City of Phoenix	$0	$3	$1			N/A	N/A	N/A	N/A
	FREE (Kool Kids, 17 & under)			Not separately published	no separate lap swim fee found anywhere in official sources — appears included in general admission.				
Town of Queen Creek	$5	$7	$5	$7	$200 - $300	N/A	N/A	N/A	N/A
	$5.00 (18 mo.-17 yrs)	$7.00 (18-54)	$5.00 (55+)	Same day pass/member ship; no add-on	Youth+Senior / Adult				
City of Scottsdale	$3	$4	N/A	$4	N/A	$3	$4	$4	$6
	$4 NR	$6 NR	n/a — no separate senior rate	same as daily rate	daily admission includes lap swim/fitness center $4/$3 resident, $6/$4 non-resident.	avg $3 per $30 for 10 uses	avg $4 per $40 for 10 uses	avg $4 per $40 for 10 uses	avg $6 per $60 for 10 uses
City of Tempe	$0.75	$1.25	N/A	$4		N/A	N/A	$5	$5
	$5.00 (ages 2-12, wave pool)	$7.00 (13+, wave pool)	n/a — no separate senior rate	12 & under — dedicated lap/open swim hours $3 13+ $4				avg $5 per $20 for 4 use pass	avg $5 per $20 for 4 use pass
Peer Average	**$2.25**	**$3.92**	**$3.20**	**$4.38**	**$97.50**	**$2.00**	**$2.50**	**$4.00**	**$4.67**
Chandler (Current)	**$1.00**	**$2.25**	**$1.25**	**$2.00**	**$200.00**	**$0.75**	**$1.00**	**$1.70**	**$2.25**
PEER DOLLAR DIFFERENCE	($1)	($2)	($2)	($2)	$103	($1)	($2)	($2)	($2)
PERCENTAGE DIFFERENCE	-56%	-43%	-61%	-54%	105%	-63%	-60%	-58%	-52%
Chandler (Proposed)	$2.00	$4.00	$2.50	$4.00		$1.50	$1.50	$3.00	$3.00
PROPOSED VS PEER DOLLAR DIFFERENCE	($0.25)	$0.08	($0.70)	($0.38)	($97.50)	($0.50)	($1.00)	($1.00)	($1.67)

Community Service - Aquatics

City/Municipality	Aquatic Punch Pass				Aquatics Season Pass	
	Youth 30 punches Resident	Youth 30 punches Non Resident	Adult 30 punches Resident	Adult 30 punches Non Resident	Family of 4	Additional Family Member
Chandler (Current)	**$0.50**	**$1.00**	**$1.13**	**$2.25**	**$112**	**$15**
	avg. $0.50 per $15 for 30	avg. $1 per $30 for 30	avg. $1.13 per $33.75 for 30	avg. $2.25 per $67.50 for 30	Each (Non-residents not eligible) Equivalent to $28 per person	Per Person (Non-residents not eligible)
City of Avondale	N/A	N/A	N/A	N/A	N/A	N/A
Town of Gilbert	$1	$1	$3	$3	$161	N/A
	30 punch care is equivalent to $30. 1 punch per youth and 3 punches per adult. Same price as daily admission. 30 visits for an adult would cost $90; 30 for child is $30				Family of 2 adults and 4 kids. Valid May 23 - July 18, 2026 Equivalent to $26.83 per person. $161	
City of Glendale	N/A	N/A	N/A	N/A	N/A	N/A
City of Mesa	N/A	N/A	N/A	N/A	$150	$25
					Household (up to 6) Equivalent to $25 per person	each
City of Peoria	N/A	N/A	N/A	N/A	$175	$30
					Family (up to 6, Centennial) Equivalent to $29.17 per person	each
City of Phoenix	N/A	N/A	N/A	N/A	N/A	N/A
Town of Queen Creek	$0.66		$1.00		$700	
	3-month pass $60 $60/90=$0.66 per		3-month pass $90 $90/90=$1.00 per		Household (4 people) Household discounted rate available up to 6 people Equivalent to $175 per person	
City of Scottsdale	$2.40	$3.20	$3.20	$4.80	$280	$20
	avg $2.40 per $72 for 30 uses	avg $3.20 per $96 for 30 uses	avg $3.20 per $96 for 30 uses	uses avg $4.80 $144 for 30	$480 R / $680 NRMcDowell Mtn. Ranch (all 4 pools) $280 R / $400 NR Eldorado/Cactus/Chaparral (4 members) equivalent to $70 per person	$80 R / $120 NR McDowell Mtn. Ranch $20 R / $30 NR Eldorado/Cactus/Chaparral (4 members)

Community Service - Aquatics

	Aquatic Punch Pass				Aquatics Season Pass	
City/Municipality	Youth 30 punches Resident	Youth 30 punches Non Resident	Adult 30 punches Resident	Adult 30 punches Non Resident	Family of 4	Additional Family Member
City of Tempe	N/A	N/A	$5	$5	N/A	N/A
			avg $5 per $40 for 8 use pass	avg $5 per $40 for 8 use pass		
Peer Average	**$1.35**	**$2.10**	**$3.05**	**$4.27**	**$293.20**	**$25.00**
Chandler (Current)	**$0.50**	**$1.00**	**$1.13**	**$2.25**	**$112.00**	**$15.00**
PEER DOLLAR DIFFERENCE	($1)	($1)	($2)	($2)	($181)	($10)
PERCENTAGE DIFFERENCE	-63%	-52%	-63%	-47%	-62%	-40%
Chandler (Proposed)	$1.00	$1.00	$2.00	$2.00	$112.00	$15.00
PROPOSED VS PEER DOLLAR DIFFERENCE	($0.35)	($1.10)	($1.05)	($2.27)	($181.20)	($10.00)

	Community Service - Pavilion Rentals					
	Corporate Pavilion (Capacity 201-320 capacity)			Large Pavilion (Capacity 101-200)		
City/Municipality	Resident	Non-Resident	Commercial	Resident	Non-Resident	Commercial
Chandler (Current)	**$70**	**$90**	**$105**	**$29**	**$40**	**$44**
	Per Hr. 4 hr minimum					
City of Avondale	N/A	N/A	N/A	N/A	N/A	N/A
	Does not list if there are rentals available online			Does not list if there are rentals available online		
Town of Gilbert	$125	$156	$250	$63	$78	$125
	Gilbert Regional Park Great Lawn: half day $500 / $625 / $1,000 Amphitheater half day: $750 / $937.50 / $1,500 Divided by 4 and listed equivalent per hour for great lawn			Gilbert Regional Park North or South Lawn: Half-Day $250 / $312.50 / $500 Divided by 4 and listed equivalent per hour		
City of Glendale	N/A	N/A	N/A	N/A	N/A	N/A
	Nothing listed this large			Thunderbird conservation park has up to 13 ramadas available. Each ramada is priced at the small pavilion prices		
City of Mesa	N/A	N/A	N/A	$41	$45	N/A
	Nothing listed this large			Pioneer Park per hour capacity 116 ramada 3 weekday $41 R / $45 NR / Weekend $53 R / $57 NR		
City of Peoria	N/A	N/A	N/A	N/A	N/A	N/A
	No large ramadas listed			No large ramadas listed		
City of Phoenix	N/A	N/A	N/A	$175	$175	N/A
	No large ramadas listed. May need to call			Steele Indian School Park: Large Ramada Area: per hour per ramada / 2 hour minimum. Each ramada about 32 people. Max capacity is 224 or 7 Ramadas (7*$25= $175)		
Town of Queen Creek	$150	$225	$225	$60	$90	$90
	per hour Mansel Carter Oasis Park Peninsula Venue 200+			per hour Frontier family park 100+ capacity (ramadas 9&10)		
City of Scottsdale	$225	$450	N/A	$33	$50	N/A
used City results from 2025 survey	From 2025 comparison survey by the City::Seasonal (cluster/group): Sept-May Resident $450. Day Non-Res $900. Day Jun-Aug : Resident $225. Non-Res $ 450. Capacity 500+			From 2025 comparison survey by the City:: Seasonal rates: Sept-May $65-$100 (location based) Jun-Aug $33-$50 (location based) Capacity 200		
City of Tempe	$300	$500	$750	$150	$500	N/A
	Kiwanis Park - Ruben Romero Large Group Area; Entire Park 750 capacity			Kiwanis Park - Fiesta Large Group Area capacity 328 ($150 / $250 NP / $500 NR) They also have Kiwanis Park - Sister Cities Large group 200 for $200 R/ $275 NP/ $550 NR		
Peer Average	**$200.00**	**$332.81**	**$408.33**	**$86.92**	**$156.35**	**$107.50**
Chandler (Current)	**$70**	**$90**	**$105**	**$29**	**$40**	**$44**
PEER DOLLAR DIFFERENCE	($130)	($243)	($303)	($58)	($116)	($64)
PERCENTAGE DIFFERENCE	-65%	-73%	-74%	-67%	-74%	-59%
Chandler (Proposed)	**$100**	**$135**	**$150**	**$35**	**$47**	**$53**
PROPOSED VS PEER DOLLAR DIFFERENCE	($100)	($198)	($258)	($52)	($109)	($55)

	Community Service - Pavilion Rentals					
	Medium Pavilion			Small Pavilion		
City/Municipality	Resident	Non-Resident	Commercial	Resident	Non-Resident	Commercial
Chandler (Current)	**$20**	**$27**	**$30**	**$10**	**$14**	**$15**
City of Avondale	$20	$25	N/A	$10	$15	N/A
	from 2025 comparison survey. Capacity 40-60 people $20 R / $255 NR			from 2025 comparison survey. Capacity 20 people $15 R / $18.75 NR capacity 20-30 people		
Town of Gilbert	$25	$31	$50	$15.00	$18.75	$30.00
	Per Hour - 8+ tables (seats ~48 +) or Ramada McQueen only up to 54 $25/ $ 31.25 / $ 50			Per Hour - 1-4 tables (seats ~6-28) or Per Hour - 5-7 tables (seats ~30-42) $20 / $25 / $40		
City of Glendale	$25	$40	$45	$10	$12	$14
	Sahuaro Ranch. Max 72 per ramada			Ramada 30 people 4 hr minimum		
City of Mesa	$25	$29	N/A	$17	$20	N/A
	Kleinman Park capacity 56			Most under 30 capacity		
City of Peoria	$80	$120	N/A	$30	$70	N/A
	Rio Vista Group Ramada (80 people max)			Single Ramada (20 people max) Double Ramada (40 people max) $50 / $90		
City of Phoenix	$50	$50	N/A	$25	$25	N/A
	Steele Indian School Park: Large Ramada Area: per hour per ramada / 2 hour minimum. Each ramada about 32 people. (2 x $25 = $50 for 64 people			Steele Indian School Park: Large Ramada Area: per hour per ramada / 2 hour minimum. Each ramada about 32 people		
Town of Queen Creek	$25	$37.50	$37.50	$15	$22.50	$22.50
	per hour 40-50 people Palo Verde Ramada			per hour 20 people Desert Willow, Ironwood, Mesquite, Saguaro, Ocotillo, Cottonwood & Prickly Pear Ramadas Ocotillo, Cottonwood & Prickly Pear Ramadas Grouping $30 / $45		
City of Scottsdale	$25	$38	N/A	$15	$23	N/A
used City results from 2025 survey	From 2025 comparison survey by the City: Seasonal rates: Sept-May $50-$75 (location based) Jun-Aug $25-$38 (location based) Capacity 80			From 2025 comparison survey by the City: Seasonal rates: Sept-May $30-$45 (location based) Jun-Aug $15-$23 (location based) Capacity 50		
City of Tempe	$25	$50	N/A	$25	$50	N/A
	Parks with reservable ramadas: North of 202 Loop: Evelyn Hallman, Papago; North of US 60: Clark, Daley, Escalante, Esquer (east of 101), Hollis, Parque de Soza, Jaycee ; South of US 60: Kiwanis (ranges from 24-72 capacity			Parks with reservable ramadas: North of 202 Loop: Evelyn Hallman, Papago; North of US 60: Clark, Daley, Escalante, Esquer (east of 101), Hollis, Parque de Soza, Jaycee ; South of US 60: Kiwanis (ranges from 24-72 capacity		
Peer Average	**$33.33**	**$46.75**	**$44.17**	**$18.00**	**$28.47**	**$22.17**
Chandler (Current)	**$20**	**$27**	**$30**	**$10**	**$14**	**$15**
PEER DOLLAR DIFFERENCE	($13)	($20)	($14)	($8)	($14)	($7)
PERCENTAGE DIFFERENCE	-40%	-42%	-32%	-44%	-51%	-32%
Chandler (Proposed)	**$25**	**$34**	**$38**	**$15**	**$20**	**$23**
PROPOSED VS PEER DOLLAR DIFFERENCE	($8)	($13)	($6)	($3)	($8)	$1

Community Services: Library

NO CHANGES PROPOSED

LIBRARY ROOM RENTAL COMPARISON					
AGENCY	ROOM	RESIDENT RATE	NON-RESIDENT RATE	NON-PROFIT RATE	COMMERCIAL
City of Chandler	**Basha Library Program Room**	**$40**		**$20**	
City of Chandler	**Average of all rentable rooms**	**$40**		**$20**	
City of Avondale	Civic Center Library: Zane Grey Meeting Room	$24	$5	$24	N/A
City of Avondale	Average of all rentable rooms	$24	$33	$24	N/A
City of Glendale	Foothills Library Quail Room	$95	$105	$105	$116
City of Glendale	Average of all rentable rooms	$131	$148	$148	$170
City of Mesa	Red Mountain Library Roadrunner Room	$15	$15	$15	$15
City of Mesa	Average of all rentable rooms	$15	$15	$15	$15
City of Phoenix	Harmon Library - Meeting Room	Free	Free	Free	Free
City of Phoenix	Average of all rentable rooms	Free	Free	Free	Free
City of Scottsdale	Appaloosa Library - Meeting Rooms 1 & 2 (Merged)	$25	$25	$25	$25
City of Scottsdale	Average of all rentable rooms	$23	$28	$23	$43
City of Tempe	Tempe Public Library (Desert Willow Room)	$30	$60	$30	$120
City of Tempe	Average of all rentable rooms	$20	$40	$20	$80
	Peer Average	**$43**	**$53**	**$46**	**$77**

Cultural Development

Special Event Fee Comparison Survey						
	1. SPECIAL EVENT APPLICATION FEE			2. TRASH CAN / REFUSE CONTAINER FEE		
City / Agency	App Fee – Resident	App Fee – Non-Resident	Application Fee Structure & Timing	Trash Can Fee Resident	Trash Can Fee Non-Resident	Trash Can / Cleanup Notes
City of Chandler Current Fee	$50 (60+ days out) $100 (<60 days out)	$68 (60+ days out) $135 (<60 days out)	35% non-resident surcharge; TSPE (private property) is a separate process from the Special Event Permit (City property).	$20.00 each	$27.00 each	
City of Chandler Proposed Fee	$100 (60+ days out) $200 (<60 days out)	$135 (60+ days out) $270 (<60 days out)		$30.00 each	$41.00 each	
City of Avondale	No flat fee — Minor Event $150 (1st day)+$75/add'l day	Major Event $750 (1st day)+$375/add'l day	No resident/non-resident tiering identified; fee driven by event size (Minor/Major), not residency.	*Not publicly itemized*	*Not publicly itemized*	Event cleanup plan required; no standardized per-can rental fee published.
Town of Gilbert	$50 flat (non-refundable)	$50 flat (same as resident)	Plus separate $100/day Special Event Permit Fee (max $500 per 12 months). No residency-based pricing.	$15.00 per 90-gal. can	$15.00 per 90-gal. can	Recycle can: no charge if uncontaminated, $5.50 if contaminated. Roll-off dumpster $158 (25/40 yd) + $29/ton landfill fee.
City of Glendale	*Not publicly itemized*	*Not publicly itemized*	Requires Special Events Master Application + site plan; no itemized dollar application fee found on public pages.	*Not publicly itemized*	*Not publicly itemized*	Trash/dumpster planning is part of required site plan; no published per-can rate.
City of Mesa	Large Scale: $100–$300 Small Scale: $50–$200	Same as resident — no surcharge	Fee set within a min/max range depending on event scope; no residency-based pricing.	*Not publicly itemized*	*Not publicly itemized*	Trash/sanitation is applicant's responsibility; Mesa Solid Waste Dept. can assist with planning.
City of Peoria	$100 (FY27 proposed max)	$200 (FY27 proposed max)	New standalone Special Event Permit Fee line item created under FY27 fee update (previously N/A).	*Not publicly itemized*	*Not publicly itemized*	No standardized per-can rental fee published.
City of Scottsdale	$110 (application) + $220 (standard permit)	Same as resident — no surcharge	$110 non-refundable application review fee; separate permit fee: $220 standard event, $55 simple (private-property) event.	*Not publicly itemized*	*Not publicly itemized*	Trash container/dumpster rental available through Solid Waste (480-312-5600); no flat rate published.
City of Phoenix	$400 flat (Street Closure Special Event Application)	Same as resident — no surcharge	Non-refundable since May 1, 2008; additional city service/permit fees (Fire, Police, etc.) may apply on top.	*Not publicly itemized*	*Not publicly itemized*	City may require additional trash receptacles/roll-off bins at applicant's cost; no flat per-can rate published.
City of Tempe	$50 (Application Permit Fee)	Same as resident — no surcharge	Plus separate $100/day Special Event Fee and a 25%-of-cost deposit (due 6 months out, non-refundable within 90 days of event).	*Not publicly itemized*	*Not publicly itemized*	Cleanup responsibility of event producer; Facility Services/Solid Waste can assist with equipment.
Town of Queen Creek	*Not publicly itemized*	*Not publicly itemized*	New Eproval-based Special Event Permit process launched Oct. 15, 2025; no published dollar application fee as of this survey.	*Not publicly itemized*	*Not publicly itemized*	No standardized per-can rental fee published.

Development Services: Building

	Building	Chandler		Avondale		Glendale		Gilbert	
Fee Code	Fee Name	Current Fee	Proposed Fee	Current Fee	Notes	Current Fee	Notes	Current Fee	Notes
4.6.2 (c)	Expedited Plan Review Fee	2x normal fee	2x normal fee	2x normal fee	2x normal fee	300% of permit fee	(Minimum plan review fee = $158.63)	The cost for expedited plan review will be 2 times the total plan review fee	
4.6.3 (b)	(b) Re-inspection fee	$60/hour	$145/hour	$140	per hour	$114.35 each	2 hour minimum	$150	Per Hour
4.6.4 (c)	(c) Archival fee	$1/page	$1/page	$14	per recording + $10 for each additional sheet	$122.88 + printing costs	Records Retention Fee	$150 base, $10 per page	Recording Fee
4.6.4 (d	(d) Residential pool and/or spa permit fee	$110	$440	$110	for above ground pool (standard = $653 & non standard = $785)	$77	Same cost for public pool and spa	$300 / $140	Permanent / Temporary
4.6.4 (i)	(i) Permit Reinstatement (within one-year of expiration)	50% of current permit fee	50% of current permit fee	N/A	N/A	Within 180 days of expiration — 50% of current fee After 180 days — 100% of current fee		N/A	N/A
4.6.4 (o)	(o) Temporary Certificate of Occupancy	$100 for first 30 days	$250 for first 30 days	$150	Flat rate	$531.22	Max of 30 days	$650	TCO or PCC
4.6.4 (o)	(o) Temporary Certificate of Occupancy	$500 for each 30 day renewal	$1,000 for each 30 day renewal	Percentage of building permit fee	Varies	$1,062.46	for an additional 30 days	$125 each	1st renewal

	Building	Chandler		Mesa		Peoria		Phoenix		Scottsdale	
Fee Code	Fee Name	Current Fee	Proposed Fee	Current Fee	Notes	Current Fee	Notes	Current Fee	Notes	Current Fee	Notes
4.6.2 (c)	Expedited Plan Review Fee	2x normal fee	2x normal fee	1x Total Permit	2x Total Permit	2x Total Permit	Expedited Review Fee (minimum of $1,150)	3x Permit	availability limited to Director's approval	2x Total Permit	
4.6.3 (b)	(b) Re-inspection fee	$60/hr	$145/hour	$120	Inspection Trip	$230	Flat Fee	Expedited Plan Review—2nd Review Only 1 times basic plan review fee		$121	per hour
4.6.4 (c)	(c) Archival fee	$1/page	$1/page	$25 each	for computer file -- printed pages for $1 each	$92	Per Hour	$98 per hour min $24 (1/4)	Hourly rate for clerical	6% of permit and inspection fee	Records Management Fee
4.6.4 (d	(d) Residential pool and/or spa permit fee	$110	$440	$330	$300 for above-ground	$345	Swimming Pool, Spa and/or Hot Tub Permit	$390	Hillside development	$237	Base fee for pools and spas
4.6.4 (i)	(i) Permit Reinstatement (within one-year of expiration)	50% of current permit fee	50% of current permit fee	$150	Flat Fee	$120	Flat Fee	50% of current permit fee	One-time Permit Extension or Reinstatement	$379	Building Permit Extension Request
4.6.4 (o)	(o) Temporary Certificate of Occupancy	$100 for first 30 days	$250 for first 30 days	Free	Initial Issuance valid 30 days	$173	Flat Fee	$780 per request	For up to 180-days, not to exceed the expiration date of the permit. No renewals or extension allowed.	$195	Visual Inspection Only
4.6.4 (o)	(o) Temporary Certificate of Occupancy	$500 for each 30 day renewal	$1,000 for each 30 day renewal	$500 or $20 a day	for 30 day extension or $20 per day/extension - whichever is less	$173	Flat Fee			$195	Visual Inspection Only

City of Chandler, AZ

Building Construction Project Prototype Comparison

Scenario 1 | Single Family House - 4,803 SQFT
Valuation: $629,489

Fee Type	Chandler Current	Chandler Proposed	Gilbert, AZ	Peoria, AZ	Tempe, AZ	Mesa, AZ	Surprise, AZ	Average
Inspection	$3,441.25	$3,850.62	$3,854.75	$3,898.00	$8,458.75	$5,024.00	$3,874.00	
Plan Review	$2,236.81	$2,502.90	$2,505.59	$2,533.70		$3,265.60	$2,518.10	
Total	**$5,678.06**	**$6,353.52**	**$6,360.34**	**$6,431.70**	**$8,458.75**	**$8,289.60**	**$6,392.10**	**$7,186.50**

Scenario 2 | Guest Houses - 1,600 sq ft
Valuation: $260,308

Fee Type	Chandler Current	Chandler Proposed	Gilbert, AZ	Peoria, AZ	Tempe, AZ	Mesa, AZ	Surprise, AZ	Average
Inspection	$1,693.00	$1,899.20	$1,695.00	$1,767.65	$3,796.34	$2,090.00	$1,660.00	
Plan Review	$1,100.45	$1,234.48	$1,101.75	$1,148.97		$1,358.50	$1,079.00	
Total	**$2,793.45**	**$3,133.68**	**$2,796.75**	**$2,916.62**	**$3,796.34**	**$3,448.50**	**$2,739.00**	**$3,139.44**

Scenario 3 | Hotels-Motels-Resorts - 52,148 sq ft
Valuation: $10,714,328

Fee Type	Chandler Current	Chandler Proposed	Gilbert, AZ	Peoria, AZ	Tempe, AZ	Mesa, AZ	Surprise, AZ	Average
Inspection	$34,206.50	$37,564.50	$23,574.50	$44,401.35	$97,220.85	$34,464.00	$53,670.00	
Plan Review	$22,234.23	$24,416.93	$15,323.43	$28,860.88		$22,401.60	$34,885.50	
Total	**$56,440.73**	**$61,981.43**	**$38,897.93**	**$73,262.23**	**$97,220.85**	**$56,865.60**	**$88,555.50**	**$70,960.42**

Scenario 4 | Three or Four Family Building - 8,200 SQ FT
Valuation: $1,228,360.00

Fee Type	Chandler Current	Chandler Proposed	Gilbert, AZ	Peoria, AZ	Tempe, AZ	Mesa, AZ	Surprise, AZ	Average
Inspection	$5,645.00	$6,735.00	$5,285.00	$6,492.45	$14,132.85	$8,618.00	$7,240.00	
Plan Review	$3,669.25	$4,377.75	$3,435.25	$4,220.09		$5,601.70	$4,706.00	
Total	**$9,314.25**	**$11,112.75**	**$8,720.25**	**$10,712.54**	**$14,132.85**	**$14,219.70**	**$11,946.00**	**$11,946.27**

Scenario 5 | 330 COMMERCIAL BUILDING - 2,500 SQ FT
Valuation: $468,556.70

Fee Type	Chandler Current	Chandler Proposed	Gilbert, AZ	Peoria, AZ	Tempe, AZ	Mesa, AZ	Surprise, AZ	Average
Inspection	$2,873.00	$2,943.36	$4,039.00	$3,111.65	$6,742.61	$4,940.00	$2,908.00	
Plan Review	$1,867.45	$1,913.18	$2,625.35	$2,022.57		$3,211.00	$1,890.20	
Total	**$4,740.45**	**$4,856.54**	**$6,664.35**	**$5,134.22**	**$6,742.61**	**$8,151.00**	**$4,798.20**	**$6,298.08**

Scenario 6 | 434 RESIDENTIAL ADDITIONS - ALTERATIONS - 4,198 SQ FT
Valuation: $75,000.00

Fee Type	Chandler Current	Chandler Proposed	Gilbert, AZ	Peoria, AZ	Tempe, AZ	Mesa, AZ	Surprise, AZ	Average
Inspection	$805.50	$946.00	$736.25	$696.01	$1,836.16	$800.00	$550.00	
Plan Review	$523.58	$614.90	$478.56	$452.41		$520.00	$357.50	
Total	**$1,329.08**	**$1,560.90**	**$1,214.81**	**$1,148.42**	**$1,836.16**	**$1,320.00**	**$907.50**	**$1,285.38**

Scenario 7 | 437 NON-RESIDENTIAL ADDITIONS - ALTERATIONS - 5,979 SQ FT
Valuation: $269,055

Fee Type	Chandler Current	Chandler Proposed	Gilbert, AZ	Peoria, AZ	Tempe, AZ	Mesa, AZ	Surprise, AZ	Average
Inspection	$1,738.00	$1,944.38	$2,980.75	$1,991.65	$4,285.54	$2,940.00	$1,714.00	
Plan Review	$1,129.70	$1,263.85	$1,937.49	$1,294.57		$1,911.00	$1,114.10	
Total	**$2,867.70**	**$3,208.23**	**$4,918.24**	**$3,286.22**	**$4,285.54**	**$4,851.00**	**$2,828.10**	**$4,033.82**

City of Chandler, AZ

Building Construction Project Prototype Comparison

Scenario 8 | RESIDENTIAL PHOTOVOLTAIC GRID TIED
Valuation: $10,000

Fee Type	Chandler Current	Chandler Proposed	Gilbert, AZ	Peoria, AZ	Tempe, AZ	Mesa, AZ	Surprise, AZ	Average
Inspection	$168.00	$266.36	$175.00	$232.25	$442.66	$330.00	$160.00	
Plan Review	$109.20	$173.13	$113.75	$150.96		$214.50	$104.00	
Total	**$277.20**	**$439.49**	**$288.75**	**$383.21**	**$442.66**	**$544.50**	**$264.00**	**$384.62**

Scenario 9 | POOL - RESIDENTIAL
Valuation: $150,000

Fee Type	Chandler Current	Chandler Proposed	Gilbert, AZ	Peoria, AZ	Tempe, AZ	Mesa, AZ	Surprise, AZ	Average
Inspection	$1,143.00	$1,347.00	$1,145.00	$1,325.25	$2,830.17	$1,250.00	$1,000.00	
Plan Review	$742.95	$875.55	$744.25	$861.41		$812.50	$650.00	
Total	**$1,885.95**	**$2,222.55**	**$1,889.25**	**$2,186.66**	**$2,830.17**	**$2,062.50**	**$1,650.00**	**$2,123.72**

Development Services: Engineering

	Engineering	Chandler			Avondale		Glendale		Gilbert	
Fee Code	Fee Name	Current Fee	Proposed Fee	Fee Detail	Current Fee	Notes	Current Fee	Notes	Current Fee	Notes
4.5	Improvement Plans (including Grading and Drainage)	$440	$529	Per Sheet	$400	Per Sheet	$358.88	Per sheet	$295	Per Page
4.5	Fourth and subsequent Review Fees	$150	$175	Per Sheet	N/A	N/A	N/A	N/A	$175	per page
4.5.2 (a)	(a) Preliminary Plat	$785	$820	Fixed Fee	$2,000	Fixed	$1,709.40	Fixed	$1,000	Fixed Fee
4.5.2 (b)	(b) Plus, per lot	$7.85	$8.20	Per Lot	$20	Per lot	$29.51	Per Lot	N/A	N/A
4.7.1	Traffic Control & Lane Restriction Permit Fee	$315	$560	Fixed Fee	$75	Per lane/day for every 1/4 mile	Arterial Streets — $147.57 per lane, per day (up to ½ mile) Collector Streets — $88.53 per lane, per day (up to ¼ mile) Residential Streets — $88.53 per day (up to ¼ mile) Alley Closure — $88.53 per day Sidewalk Closure — $88.53 per day		$350	Plus $90 each addtl day
7.1.4	Penalty Assessment for failure to obtain encroachment or street cut permit	$1,000	2x Original Permit	Penalty	$1,000	Per Occurrence	Restricting roadway without proper certification — $1,770.79 Restricting traffic during peak hours — $1,180.53 Violating barricade permit restrictions — $590.27 Missing/improper warning signs — $590.27 Leaving traffic control in ROW after permit expiration — $295.11		$490	Per Occurrence
7.1.5 (a) i. a	a. For 5 sq. yds. or less	$330	$1,800		N/A	N/A			N/A	N/A

	Engineering	Chandler			Phoenix		Peoria		Scottsdale	
Fee Code	Fee Name	Current Fee	Proposed Fee	Fee Detail	Current Fee	Notes	Current Fee	Notes	Current Fee	Notes
4.5	Improvement Plans (including Grading and Drainage)	$440	$529	Per Sheet	$540	Per Sheet	$295	Per Page	N/A	N/A
4.5	Fourth and subsequent Review Fees	$150	$175	Per Sheet	$195	Per Sheet	$115	per sheet	N/A	N/A
4.5.2 (a)	(a) Preliminary Plat	$785	$820	Fixed Fee	$2,500	Plus "Review Complexity" surcharge	$6,000	Fixed	$3,393	Fixed
4.5.2 (b)	(b) Plus, per lot	$7.85	$8.20	Per Lot	$40	Pert Lot	$90	per lot fee	$145	Per Lot
4.7.1	4.7.1 Traffic Control & Lane Restriction Permit Fee	$315	$560	Fixed Fee	Concrete: $44 per 100 LF Paving $48 per 100 Square Yard Water $220 per 100 Linear Feet Sewer $183 per 100 Linear Feet Trenching $33 per 100 Linear Feet Minimum permit fee = $195		$173	Per Hour	Barricade Plan Review — $121 per hour Barricade (Fence/Retaining Walls) — $121 per hour + $0.18 per linear foot	
7.1.4	7.1.4 Penalty Assessment for failure to obtain encroachment or street cut permit	$1,000	2x Original Permit	Penalty	Not to exceed $2,500 for every day from the time unpermitted work began until a permit is obtained		$1,150	per day	2x normal fee	
7.1.5 (a) i. a	a. For 5 sq. yds. or less	$330	$1,800		N/A	N/A	N/A	N/A	N/A	N/A

Development Services: Planning

	Planning	Chandler			Avondale		Glendale		Gilbert	
Fee Code	Fee Name	Current Fee	Proposed Fee	Fee Detail	Current Fee	Notes	Current Fee	Notes	Current Fee	Notes
4.1.2 (a)	(a) Text amendment (regular)	$785	$6,565	Fixed Fee	$3,084 / $2,581	Major / Minor	$4,221.57 / $2,115.50	Major / Minor	$1,000 / $300	Major/Minor
4.1.4	Preliminary Development Plans: [Ch.§35-2504]	$315	$4,425	Fixed Fee	$2,756	Fixed Fee	$854.70 + $29.51 per lot	Preliminary plat	$7,000	Fixed Fee
4.2	Sign Permit Application [Ch.§39-7.4]. If work is started before a permit has been issued, the fees specified above shall be doubled.	2.5% of sign value + 0.25 per sq ft	2.5% of sign value + 0.25 per sq ft	2.5% of sign value + 0.25 per sq ft	$111 (Base price)	Additional Sq Ft costs: 0-31 sq ft & 32-47 sq ft = $111. 48+ sq ft = $219	75%of building permit fee (1/2 hr. min. @ $61.44)		$550 / $350	Free-Standing sign / 1-49 sq ft wall sign
4.3	Banner Application Fee [Ch.§32-6] (Res. 3482)	$100	$100	Fixed Fee	N/A	N/A	$31.67	per occasion (10 days)	$35 / $220	120 days for Grand Opening / 180 day non-Grand Opening
4.4.1 (a)	Site Development Fee (a) Major (new development/redevelopment)	$2,395	$2,920	Fixed Fee	$5,514	Site Plan and Design	$1,751.89	Flat Fee	$8,830	Major = to or greater than 5 acres net
4.4.1 (b)	(b) Plus, per acre	$105	Remove	Per Acre	N/A	N/A	$112.14	Per Acre	N/A	N/A
4.4.1 (c)	(c) Minor (modification to existing development)	$385	$1,715	Fixed Fee	$181	Fixed Fee	$658.73	Flat Fee	$300	DR amendment - admin minor
New	Annexation -Existing Residence on 2 Acres or Less	New	$0	Fixed, New Fee	$6,000	Deposit	$2,115.50	$112.14 per acre	$3,000	Occupied residential is $0
New	Annexation - All Others	New	$3,585	Fixed, New Fee	$6,000	Deposit	$4,221.57	$112.14 per acre	$3,000	Fixed Fee

	Planning	Chandler			Mesa		Peoria		Phoenix		Scottsdale	
Fee Code	Fee Name	Current Fee	Proposed Fee	Fee Detail	Current Fee	Notes	Current Fee	Notes	Current Fee	Notes	Current Fee	Notes
4.1.2 (a)	(a) Text amendment (regular)	$785	$6,565	Fixed Fee	$648 / $2500	Minor / Major	$1,000 / $300	Major/Minor	Varies	Varies	$1336 / $3650	Minor / Major
4.1.4	4.1.4 Preliminary Development Plans: [Ch.§35-2504]	$315	$4,425	Fixed Fee	$2,991	Plus $130/acre, lot, unit or parcel	$6,000	Plus $90 per lot fee	$2,500.00	Plus $40 per lot	Major Subdivision (Preliminary Plat) — $3,656 + $20 per lot Minor Subdivision (Preliminary Plat) — $1,825 + $20 per lot	
4.2	4.2 Sign Permit Application [Ch.§39-7.4]. If work is started before a permit has been issued, the fees specified above shall be doubled.	2.5% of sign value + 0.25 per sq ft	2.5% of sign value + 0.25 per sq ft	2.5% of sign value + 0.25 per sq ft	$102.40 +3% Of sign valuation +$0.30 /sq. ft. of sign area	Base sign info	$36 Base fee	0-32 square feet $70 33-48 square feet $80 48 square feet+ $120	Basic Sign Permit : $98 per sign Ground and Combination Signs Base $195 per sign Each additional sign cabinet on the same sign structure : $98 each		Sign Permit (0–20 sq ft) — $39 per sign Sign Permit (21–30 sq ft) — $84 per sign Sign Permit (31+ sq ft) — $131 per sign	
4.3	4.3 Banner Application Fee [Ch.§32-6] (Res. 3482)	$100	$100	Fixed Fee	$120	for Grand Opening Banner	N/A	N/A	$195	Fixe Fee	Master Sign Program – Major — $700 Master Sign Program – Minor Amendment — $131	
4.4.1 (a)	Site Development Fee (a) Major (new development/redevelopment)	$2,395	$2,920	Fixed Fee	$2,991	Base Fee	$1,380	Base Fee	$2,550	Base Fee	Development Review – Major — $3,656	
4.4.1 (b)	(b) Plus, per acre	$105	Remove	Per Acre	$130	Per Acre	$12 per lot	Per lot	$210	Per Acre		
4.4.1 (c)	(c) Minor (modification to existing development)	$385	$1,715	Fixed Fee	$648	Fixed Fee	$920	Plus $12 per lot	30% of the Site Plan Review Fee		$700	Fixed Fee
New	Annexation - Existing Residence on 2 Acres or Less	New	$0	Fixed, New Fee	$1,300	Fixed Fee	N/A	N/A	$2,500	Plus $40 per lot	$2,972	Fixed Fee
New	Annexation - All Others	New	$3,585	Fixed, New Fee	$1,300	Plus $130 for each additional lot/parcel	N/A	N/A	$2,500	Plus $40 per lot		

Neighborhood Resources

Fee Category	Current Fee	Proposed Fee	Gilbert, AZ	Mesa, AZ	Peoria, AZ	Phoenix, AZ	Scottsdale,
Initial re-inspection fee (upon the second re-inspection):			$50	$100	$100	$150	$120
Corrective Action Plan			$150	$150	N/A	$150	$125

Neighborhood Resources Department staff is not moving forward with these fees at this time.

Fire

	Fire		
	Forcible Entry Prop (plus cost of replacement lock)	Vertical Ventilation Prop	EMT Program Student Registration
City/Municipality	Per Hour	Per Hour	New Fee: Per Student
City of Chandler (Current Fee)	$35	$50	
	4 hr minimum	4 hr minimum	
Town of Gilbert	$50	$75	$1,360
	per hr	per hr (4 hr minimum)	As low as $97/credit hour (in-county). EMT certificate is ~14-18 credits, so roughly $1,360–$1,750 in tuition alone before course/lab fees.
Northwest Fire District (Pima Co.)	$30	$50	$1,312
	per hr + steel (market price)	per hr (4 hr minimum) + sheeting	$900 in-state tuition (12 credits x $75/credit); $1,800 out-of-state (12 credits x $150/credit). Total program cost incl. fees: ~$1,312 in-county.
Peer Average	$40	$63	$1,336
City of Chandler (Current Fee)	$35	$50	$0
PEER DOLLAR DIFFERENCE	($5)	($13)	
PERCENTAGE DIFFERENCE	-12.5%	-20.0%	
City of Chandler (Proposed Fee)	$35	$75	$1,500
PROPOSED VS PEER DOLLAR DIFFERENCE	($5)	$13	$164

Management Services

NO CHANGES PROPOSED

	Management Services	
	Off-Track Wagering, annual license fee (up to four pari-mutuel windows or tote machines)	Automatic Electronic Device Kiosks, annual permit fee
City/Municipality	Chandler City Code — Fee Schedule 1.2(b) i.	Chandler City Code — Fee Schedule 1.3(f) (Auctioneers, Pawnbrokers & Other Secondhand Permits)
Chandler (Current)	**$1,200**	**$500**
City of Avondale	NA	NA
	No OTB/teletrack ordinance identified online	No kiosk-specific or secondhand regulatory permit identified online (surveyed 7/8/26); general business license only
Town of Gilbert	$370	NA
	Gilbert's 'Teletrack Wagering' license - a single flat annual fee ($370), not tiered by number of machines.	No kiosk-specific permit identified in online fee schedule — verify by phone if broader pool desired
City of Glendale	NA	NA
	Glendale DOES have a city OTB special regulatory license (application packet on file, Glendale City Code Ch. 5 acknowledgment) — fee amount not published online	No kiosk-specific license identified online; Glendale runs special regulatory licenses under City Code — confirm whether kiosks fall under a secondhand category
City of Mesa	$2,000	$500
	From Application Fee: Mesa charges a flat $500 annual fee (structured per window, not tiered at a 4-window threshold like Chandler's). $500 x 4 = $2000 Equivalent	Mesa's 'Automated Kiosks - Electronic Devices' license charges $500 master application + $500 issuance PER KIOSK + $500 annual renewal per license (Chandler's $500 appears to be a single flat annual permit, not per-kiosk).
City of Peoria	NA	NA
	OTB ordinance exists (Peoria City Code Ch. 11, Ord. 92-34); fee amounts not published online — phone survey item	No kiosk-specific permit; automated kiosks would likely fall under Peoria's annual Secondhand Dealer License (City Code §§11-121, 11-122) — fee amount not published
City of Phoenix	NA	NA
	City Clerk processes recommendation to state (ADG issues license); no standalone city OTB fee in published regulatory fee schedule	No kiosk-specific permit identified online
City of Queen Creek	NA	NA
	General business license only ($60/yr); no OTB ordinance identified — town incorporated 1989, no OTB sites	Town runs minimal regulatory licensing — general business license only ($60/yr, Town Clerk); no secondhand/kiosk permit identified (surveyed 7/8/26)
City of Scottsdale	$3,600	$100
	Scottsdale (Municode Sec. 16-506, current through June 2026): Application fee $500; Teletrack Operator license $3,600 for up to four windows, $1,500 each additional window; Teletrack Establishment license $600; fingerprinting at actual DPS cost.	Automated Kiosk License (Scottsdale Revised Code Ch. 16, Art. XI): $200 initial license fee, $100 annually thereafter; plus DPS fingerprint pass-through + $10 city fingerprint fee. $100 recurring annual shown for comparison. Verified scottsdaleaz.gov July 2026.
City of Tempe	$1,200	$500
	Tempe's annual fee also covers up to 4 tote machines/betting windows for $1,200. $400 for each additional tote machine/window beyond 4. License application fee is also $200.	Automated Kiosk Operator License (Tempe City Code §16A-30–39): $500 annual PER MACHINE (expires Dec 31) plus $500 nonrefundable application per machine (new license = $1,000/machine); $22 DPS fingerprint per person. City webpage shows a conflicting $50/business figure that appears to be a copy-paste error from the Auction House page — Verified tempe.gov July 2026.
Peer Average	**$1,793**	**$367**
Chandler (Current)	**$1,200**	**$500**
DOLLAR DIFFERENCE	**($593)**	**$133**
PERCENTAGE DIFFERENCE	**-33.1%**	**36.4%**

	Management Services		
	Liquor License Series 1, In-State Producer Application Fee	Liquor License Series 1, In-State Producer Issuance Fee	Liquor License Series 1, In-State Producer Annual Fee
City/Municipality	Fee Schedule 1.8 (a)	Fee Schedule 1.8 (a)	Fee Schedule 1.8 (a)
Chandler (Current)	**$200**	**$200**	**$1,000**
City of Avondale	$250	N/A	$250
	one flat local application fee of $250 for all liquor license series (does not vary by series).		no series specific fee - just a blanket liquor license fee of$250
Town of Gilbert	N/A	N/A	$750
	no separate application/issuance fee	no separate application/issuance fee	no separate application/issuance fee - a single flat annual fee ($750) covers the license
City of Glendale	$1,000	N/A	$1,000
		No issuance Fee for amy series	$1,000 annual fee - prorated Quarterly. Called to confirm
City of Mesa	$100	$2,000	$500
	Application fee $100 (all series). Verified mesaaz.gov 7/21/26.	Issuance fee $2,000 (Series 1-4, 8 & 13). Verified mesaaz.gov 7/21/26.	Series 1-4, 8 & 13 annual fee: $500 (due Dec. 31) Series 6, 7, 9, 10, 14 - $550(due Dec. 31); $100 application; $2,000 issuance; late fee 20% of renewal. Verified mesaaz.gov Liquor License page 7/21/26
City of Peoria	not published	not published	not published
			$32 processing fee when you submit the application. No series-specific city liquor license fee identified online; liquor establishments hold a general Peoria Business License ($45 new / $25 annual renewal) and the City processes the DLLC recommendation
City of Phoenix	$1,625	NA	$960
	Original License Application $1,625 (city fee, all series). Phoenix City Clerk Liquor Fee Schedule eff. 7/1/12.	No separate city issuance fee on Phoenix Liquor Fee Schedule — application + quarterly license fee only.	Series 1 (Distiller): $240 QUARTERLY city license fee = $960 annualized (shown for comparison); $1,625 original application. City of Phoenix City Clerk Liquor Fee Schedule (City Fees Only), eff. 7/1/12, still posted on phoenix.gov as of 7/21/26.
City of Queen Creek	$100	N/A	$200
	one flat non-refundable Supplemental Liquor License application fee of $100 for all series		Supplemental Liquor License: flat $200 annual for ALL series (prorated monthly first year); Town business license also required. Not series-specific — flat-fee structure. Verified queencreekaz.gov Town Clerk Liquor License page 7/21/26.
City of Scottsdale	$500	$100	$900
	Called to confirm	Called to confirm	Called to confirm

	Management Services		
	Liquor License Series 1, In-State Producer Application Fee	Liquor License Series 1, In-State Producer Issuance Fee	Liquor License Series 1, In-State Producer Annual Fee
City/Municipality	Fee Schedule 1.8 (a)	Fee Schedule 1.8 (a)	Fee Schedule 1.8 (a)
City of Tempe	$500	$200	$1,000
	New license application fee $500 (all series, non-refundable). Verified tempe.gov 7/21/26.	New license issuance fee $200 (all series, non-refundable). Verified tempe.gov 7/21/26.	Series 01 In-State Producer's annual license fee: $1,000 (renewal also $1,000; new license adds $500 application + $200 issuance = $1,700 first year)
Peer Average	**$582**	**$767**	**$695**
Chandler (Current)	**$200**	**$200**	**$1,000**
DOLLAR DIFFERENCE	**($382)**	**($567)**	**$305**
PERCENTAGE DIFFERENCE	**-65.6%**	**-73.9%**	**43.9%**

Public Works

Fee Category	Current Fee	Proposed Fee	Gilbert, AZ	Mesa, AZ	Peoria, AZ	Phoenix, AZ	Scottsdale, AZ
Fire Hydrant Meter Deposit [Ch.§50-19] (Res. 4703)	$3,1000 Deposit	$3,1000 Deposit	$1,450 Deposit	$3,371 Deposit $200 Install/Relocation cost $101 Final read and removal	Actual Cost to City + 20% admin	$500 Deposit Meter Install - $132/hour Hydrant Damage - Replacement Cost	Deposits: 5/8" Meter - $2,400 3/4" - $2,410 1" - $2,440 1.5" - $3,750 2" - $3,920
(a) ROW appraisal fee (deposit of $800.00 required)	Actual Cost	$800 Initial Deposit + actual Cost	Actual Cost	Deposit + Actual Cost	Deposit + Actual Cost	Deposit + Actual Cost	Deposit + Actual Cost
(b) ROW Vacation Application Fee	$1,000	$2,400	$1,000	$3,260	$1,000	Actual Cost - $195/ Hour	Single Family - $2409 All Other - $3424

APPENDIX C: COMMUNITY SERVICES DEPARTMENT FEE POLICY AND PROCEDURES

Chandler • Arizona Where Values Make The Difference	**COMMUNITY SERVICES DEPARTMENT** **FEE POLICY AND PROCEDURE**	Approved: 1/17/2008 Effective: 1/17/2008 Revised: 1/10/2020

I. PURPOSE

The purpose of this policy is to establish procedures for all fees associated with Aquatics, Parks and Recreation. It is the responsibility of the Community Services Department to offer comprehensive and diversified programs and services for leisure activities at parks, aquatic and recreational facilities. Due to increasingly profound demands for new and expanded services, coupled with escalating operating and maintenance costs, it is becoming increasingly difficult to maintain existing levels of service, or provide new services, without periodically reevaluating fees for potential adjustments.

The structuring of fees is a methodical process as demands for programs are constantly changing. Community Services Department staff should continually assess public interests and needs to properly construct program offerings and set user fees. This process will allow staff to review fee originations and adjustments with each division's respective Boards to recommend City Council approve fees.

This policy will serve as a template to help monitor, maintain and amend various fees and charges that are maintained, revised or added to the Citywide Fee Schedule on an annual basis, as associated with all divisions in the Community Services Department.

II. POLICY

The Community Services Department is committed to offering its public a wide range of services and activities at the lowest overall cost. The implementation of new and modified fees and charges will be thoroughly evaluated prior to inception, and each year thereafter, by Community Services Department staff to serve both the principles of equity and efficiency.

The Park and Recreation Board will have authority to review fees as applied under the Park and Recreation Pricing Model and to recommend changes to that model to the City Council. The Park and Recreation Pricing Model shall serve as an administrative guide to staff in determining and recommending fees.

III. RESPONSIBILITY

It is the responsibility of the Community Services Department to initiate and maintain compliance to establish, increase or decrease originating fees, in any amount or percentage deemed feasible, as outlined in the procedures of this policy. Fees are expected to change when new programs or services are offered or when costs for programs and services increase and decrease.

Divisions within the Community Services Department will continue to offer quality programs and activities that are affordable to citizens and visitors, are competitively priced in comparison to neighboring communities and provide adequate cost recovery to the city.

This policy allows staff to set fees for registration based classes, programs and activities based on City Council approved formulas and directives. The establishment of all other fees and rates and the setting or modification of amounts to be charged, assessed, levied or otherwise imposed by the

Community Services Department shall be approved by the City Council upon adoption of a resolution or ordinance. Any fee or rate so established shall remain in effect unless modified, amended or revised through the City Council approval process.

IV. USER FEES

It is the goal of the Community Services Department to provide basic programs, services and facilities to the community for free or at a minimal charge. Such basic services are those which tend to preserve and promote physical and mental well being, provide patron safety, instruction in basic recreation skills and provide park, recreation, and aquatic facilities to groups with limited ability to provide for themselves such as the young, the aged, disabled and economically disadvantaged. However, it is often necessary for the Community Services Department to impose user fees to maintain, augment, enhance and expand the range of activities.

Parks, Recreation and Aquatics follow guidelines set forth in the Parks and Recreation Pricing Model to recommend new user fees or to establish fees for registration based classes, programs and activities.

V. PROCEDURES

A pricing model concept will be used to determine the appropriate fee to charge for services, programs and facilities based on a philosophy of cost recovery.

The Parks and Recreation Pricing Model assist Parks, Recreation and Aquatics to establish or adjust user fees for programs, services and facilities. The Pricing Model is broken down into five categories that demonstrate a clear understanding of each category based on a set of principles and definitions. The basis of the pricing model is recovering a percentage of direct costs related to the provision of a specific service or activity depending on the purpose of that service or activity.

The overall fee structure for the Parks and Recreation Pricing Model consists of five fee categories as follows:

1. *Category 1 - Community Programs, Services and Facilities:* Designed to offer the community programs, services and facilities that provide broad benefit and enjoyment at no cost or low cost to the user. Services in this category are seen as basic and introductory level. This category benefits society as a whole, but a specific user charge can be collected without great expense. This category is designed to recover 0 – 49% of direct costs.
2. *Category 2 - Enhanced or Specialized Services, Programs and Facilities:* Offers the community the option to enhance their skill level or knowledge with intermediate level activities. This category is designed to recover 50 – 100% of direct costs.
3. *Category 3 - Exclusive Use of Programs, Services and Facilities:* Based on specific user interest and demand. Fees are based on competitive pricing that looks at the price structure of similar programs, services and facilities with other agencies or is based on 100%+ direct cost recovery.
4. *Category 4 – Intergovernmental Agreements and Affiliations:* Offers services based on partnerships with other service providers.

5. *Category 5 - Enhanced Contractual Programs and Services:* Offers programs at city facilities that enhance skill levels, but are operated by another entity.

Public funds will be used to fully pay for or supplement the cost of management, children's activities, maintenance and community programs or services. It is the goal of Parks, Recreation and Aquatics to offer programs and services at the most reasonable and affordable fee possible. While changes in the cost of the elements included as direct cost may occasionally increase the ultimate fee charged to the participant, focusing on only recovering direct costs ensures meeting the goal of reasonable and affordable fees.

All fees for non-registration based services, facility use, issuance of permits and licenses will be reviewed by the Park and Recreation Board and approved by the City Council. *(Res. 4703)* [Ch.§31-21.A]

All fees for department registration based classes, programs and activities shall be established and approved by the Community Services Director using formulas in accordance with this approved fee policy and adopted by Council resolution. *(Res. 4703)* [Ch.§31-21.B]

The formulas presented below may include a factor rate, program supplies and costs, or staff costs. The factor rate is a multiplier that allows the standardization of the program fee over different instructors paid at different rates so that the program as a whole over the entire system meets its cost recovery target. The program supplies and costs include all elements of the program including such things as materials, field trips and transportation, food, contractual scorekeepers/officials. The staff costs include the salary of any part-time/temporary staff hired to coordinate, oversee or maintain any element of the program.

***Community Recreation Program (CRP) Classes*: Devau** – The formula for establishing the fee to participants for special interest classes, such as, arts/crafts, pom and cheer, dance, Spanish, photography, martial arts, ceramics, musical instrument skills, etc., is:

Class Length + Prep Time x # of days x 2.75 Factor Rate + $3 Admin = Participant Cost

CRP Classes: Contractual – The formula for establishing the fee to participants for special interest classes, such as, financial planning, computer skills, women's self-defense, public speaking, advanced robotics, etc., is:

Instructor Fee + 28% of Instructor Fee = Participant Cost

Specialized Fitness Classes – The formula for establishing the fee to participants for classes, such as, zumba, racquetball, yoga, cycle, pilates, tai chi, interval training, etc., is:

Class Length + Prep Time x # of days x 4.5 Factor Rate + $3 Admin = Participant Cost

Fitness Training – The formula for establishing the fee to participants for individual training is:

Instructor Fee = Participant Cost (City receives 50% of fee from instructor)

Personal Training: Devau – The formulas for establishing the fee to participants for individual, group and 10-session package training is:

Individual Personal Training Session Fee:

1.75 Factor Rate x Instructor Fee = Participant Cost

Group Training Session (maximum of 2):

2.5 Factor Rate x Instructor Fee divided by 2 = Participant Cost

10 Session Personal Training Package (Pay for 9 and receive 1 session free)

Individual Personal Training Session Fee x 9 Sessions = Participant Cost

Camp Challenge and Therapeutic Recreation Social Events (participants with disabilities) – The formula for establishing the fee is:

$$\frac{\text{Program Supplies and Costs + Staff Costs}}{\text{Minimum \# of Participants}} \times 15\% \text{ Cost Recovery} = \text{Participant Cost}$$

Camps, Clinics, Adult Sports, and Aquatics – The formula for establishing the fee to participants for classes, such as, building blocks, field trips, intercession and summer camps, adult leagues (i.e., softball, volleyball, etc.), aqua fit, aquatics certification classes plus appropriate Red Cross fee (if applicable), recreation swim teams, semi-private swim lessons, etc., is:

$$\frac{\text{Program Supplies and Costs + Staff Costs} + \text{Appropriate Red Cross Fee (if applicable)}}{\text{Minimum \# of Participants}} = \text{Participant Cost}$$

Programs and services that address specific user interest offered at fair market value. The formula for establishing the fee to participants for lessons, leagues, and tournaments such as cardio tennis, mixed doubles league, singles and doubles tournaments, etc. is:

Fair Market Value = Participant Cost

Group Swim Lessons – The formula for establishing the fee is:

$$\frac{\text{Program Supplies and Costs + Staff Costs} + \text{Red Cross Learn to Swim fee}}{\text{Minimum \# of Participants}} \times 85\% \text{ Cost Recovery} = \text{Participant Cost}$$

Chandler Youth Sports Association (CYSA) – The formula for establishing the fee for the CYSA affiliates ball field light use is:

Total Cost of Hours of Athletic Light usage during Primary Season x 50% Cost Recovery = Reimbursement to the City

Miscellaneous Facility Fees – The formula for establishing the fee for Birthday/Nature Party Add-ons and merchandise is:

Cost of Goods + 50% Markup = Retail Price

In recognition of the financial support provided by Chandler citizens through taxes, priority registration for programs and services will be given to Chandler residents. Where applicable and manageable, a non-resident fee may be considered as further recognition of citizen tax support based on the current Resident/Non-Resident Fee Policy and Procedure approved by the Parks and Recreation Board and City Council.

The following guidelines will be followed regarding the application of resident/non-resident fees:

Programs, Activities, Rentals, Miscellaneous Special Event Fees:
Residents shall receive priority registration and a fee differential shall be charged to non-residents.

Pavilion Rentals:
Resident rates shall also be available to businesses and nonprofits whose place of business/operations is physically located within the corporate limits of Chandler.

Room Rentals:
Nonprofits whose place of business/operations is physically located within the corporate limits of Chandler will receive a 50% reduction in the applicable resident fee rate.

Special Events:
Nonprofits whose place of business/operations is physically located within the corporate limits of Chandler will receive a 50% reduction in the applicable resident or commercial fee rate.

Commercial Rentals:
Rates shall be 50% more than resident rates.

Aquatic Punch Passes:
Non-residents are charged the appropriate youth or adult admission fee rate multiplied by the number of entries into the pool. The non-resident fee differential does not apply to the pool admission fees and will not be assessed to the non-resident punch passes.

A scholarship program has been developed to help economically disadvantaged individuals and families improve their quality of life through leisure opportunities. Scholarships that pay program registration fees are available for most youth sports, special interest classes and all aquatic programs. The scholarship program is not designed to pay all fees associated with a program, service or activity. The program is only available to Chandler residents who qualify. Income verification is required.

All general rules and division specific guidelines and operating policies may be obtained directly from Parks, Recreation and Aquatics.

A. PARKS AND RECREATION PRICING MODEL

The Parks and Recreation Pricing Model will provide the City and staff with a consistent philosophy and guideline to follow in pricing and amending classes, programs, services and facility fees. The model demonstrates a very clear understanding of each category based on the following set of principles and definitions.

Category 1	Category 2	Category 3	Category 4	Category 5
Community Programs, Services & Facilities (Recover 0-49% of Direct Cost)	**Enhanced or Specialized Services, Programs & Facilities** (Recover 50-100% of Direct Cost)	**Exclusive Use of Programs, Services & Facilities** (Recover 100%+ of Direct Cost or Market Rate)	**IGAs and Affiliations**	**Enhanced Contractual Programs & Services**
Definition Provided at no cost or low cost to the user, but will add value and increase quality of life.	**Definition** Provides an opportunity to enhance skill level or knowledge.	**Definition** Programs, services and facilities that address specific user interest offered at fair market value or 100%+ cost recovery.	**Definition** Public/Public Public/Non-Profit Public/Private	**Definition** Services designed to enhance skill levels, but are provided by another entity through a contract or agreement.
Principles for Community Programs, Services & Facilities	**Principles for Enhanced or Specialized Services, Programs & Facilities**	**Principles for Exclusive Use of Programs, Services & Facilities**	**Principles for IGAs and Affiliations**	**Principles for Enhanced Contractual Programs & Services**
Provides for the greater public good, and broad community benefit. Designed to offer programs, services and facilities at no cost or low cost, that add value and increase quality of life. Basic, introductory level services and activities.	Programs that provide an opportunity to enhance skill level or knowledge. These services and activities feature an intermediate level of skill or knowledge to challenge the participant beyond basic introduction or participation.	Based on specific user interest. Programs, services and facilities are priced at fair market value or based on 100%+ cost recovery.	Offers services based on partnerships with other service providers. Pricing of services will be mutually agreed upon by all partners. Individual policies will be created for each type of partnership.	Offers enhanced programs and services based on partnerships with other service providers to increase skill levels. Pricing of services will be negotiated with each entity.

Definitions:

Direct Costs – Expenses that are incurred to provide a specific service or conduct a program. Examples of direct costs include, but are not limited to, professional services, temporary staff salaries, official fees, program supplies and costs, athletic field lights and specialty trip related expenses.

Expenses to operate facilities that would be incurred as a result of the basic provision of that facility are not included in this reference. For instance, the cost to maintain turf in parks or to heat/cool a recreation center

are not applicable as a direct cost under these pricing models because those costs/activities are a basic requirement of maintaining a facility.

Market Rate – Process of comparing specific services, programs and facility fees with neighboring cities or businesses. The purpose is to find a median rate to charge for equivalent services, programs and facilities.

Commercial Rate – Fee is based on 50% more than what current resident rate is, rounded up to the nearest dollar.

The Pricing Model demonstrates how the staff is to use the category boxes in the pricing of their classes, programs, services and facilities. Examples of the classes, programs, services and facilities that fall into each category box are shown to give guidance to staff in placing similar classes, programs, services and facilities in like categories.

PRICING MODEL - CATEGORY BOXES

Category Box 1 - Community Programs, Services and Facilities (0-49% Direct Cost Recovery): These basic programs and services are considered to be introductory and are provided at no cost or low cost to the user. These activities are generally accepted as traditional municipal programs. They add value and increase the quality of life for the citizens of Chandler. The principles behind pricing these programs are outlined on page 7.

Parks and Recreation Pricing Model
Examples of Current Programs Under Category #1

Cost Recovery 0% - 15%

Other
- Game Pod Non-Programmed
- Teen Lounge Non-Programmed
- Computer Lab Non-Programmed
- Lounge Non-Programmed
- Senior Center Drop-in Activities
- General Park Access

Aquatics
- Free Swim Lesson Program
- Water Safety/Drowning Prevention
- Special Events (Dive In Movies, etc.)

Environmental Education Center
- Drop-in Programs
  - Exhibits
  - Teen Art Show
  - Nature Photo Contest
- Special Events
  - Earth Day
  - Sonoran Sunset Series
  - Butterfly Bash
  - Star Parties
  - Fishing Clinic and Outdoor Safety Fair
- Self-guided Activities
  - Solar System Walk

Teen
- Teen Expo
- Leaders in Training
- Teen Talent Show
- Teen Fitness Challenge

Adaptive
- Social Events
- Arts and Crafts
- Camp Challenge

Special Events
- Santa's House

Cost Recovery 16% - 49%

Aquatics
- Public Swim
- Lap Swim

Special Events
- Family Easter Celebration
- Jazz Festival
- Halloween Spooktacular
- Tumbleweed Tree Lighting Ceremony & Parade of Lights
- Woofstock
- Day of Play
- CinePark

Category Box 2 - Enhanced or Specialized Services, Programs and Facilities (50-100% Direct Cost Recovery): Programs and services that provide an opportunity to enhance individual skill level or knowledge. These activities are of an intermediate level and provide a specific recreational interest or need. The principles behind pricing these programs are outlined on page 7.

Parks and Recreation Pricing Model
Examples of Current Programs Under Category #2

Cost Recovery 50% - 65%

Other
- Interpretive Programs
- School Group Tours – Environmental Education Explorations

Sports
- Chandler Track Meet

Cost Recovery 66% - 85%

Aquatics
- Group Swim

Cost Recovery 86% - 100%

Aquatics
- Recreation Swim Teams
- Water Safety Instructor Class
- Lifeguard Training Class
- Semi-Private Lessons
- Stroke Development Clinics
- Junior Guard
- Guard Start

Other
- Open Gym and Drop-in Play
- Art Studio Time
- Lounge Programs
- Group Exercise Classes
- Dance Classes
- Fitness Classes

Special Interest Classes
- Tumbleweed Recreation Center
- Youth
- Community Center
- Snedigar Recreation Center
- Senior Center
- Environmental Education Center
- Indoor Sports Clinics
- Intersession Programs

Youth / Teen
- Camps and Clinics

Special Event Services
- Parking
- Associated Special Event Equipment

Adaptive
- Non-Sports or Trip Related Activities

Category Box 3 - Exclusive Use of *Programs, Services and Facilities (Market Rate or 100%+ Direct Cost Recovery):* Programs and services offered at fair market value or priced to cover all direct costs. They address specific user interest at the exclusion of others. These activities are in demand, generate revenue and may be available in the private sector. The principles behind pricing these programs are outlined on page 7.

Parks and Recreation Pricing Model
Examples of Current Programs Under Category #3

Rentals
- Ball Field
- Facility
- EEC Amphitheater
- Basketball/Volleyball Court
- Show Mobile
- Portable Stage
- Portable Bleachers
- Pavilion
- Sports Equipment
- Tennis Ball Machine
- Tennis Ball Cart
- Tennis Pro Court
- Extra Rental Hours
- Trash Receptacles
- Associated Special Event Equipment/Supplies
- Parks for Special Events/Corporate Events
- Security/Cleaning/Canopy/Tent/Athletic Field Deposits
- Open Grass Space
- Multi Use Field
- Lights
- Dr. A.J. Chandler – East & West
- Downtown East Event Area
- Dr. A.J. Chandler Park – Stage Plaza
- Paseo Vista Dog Park
- Bike & Skate Park

Excursions/Field Trips
- Adaptive
- Teen
- Adult
- Senior
- Outdoor Adventure
  - Field Trips
  - Hikes
  - Campouts

Aquatics
- Private Pool Rentals
- Classroom Rentals
- Aqua Fit

Other
- Child Watch
- Tennis Court Fees
- Tennis Center Classes, Leagues, Tournaments
- TRC Admission Fees (Daily, Monthly, Annually, Punch Passes)
- Alcohol/Malt Beverage Permits
- Boat Permit
- Light Fees
- Set up Fees
- Birthday/Nature Parties and Add-ons
- Fitness Seminars
- Adult Sports
- Teen Programs
- Racquetball Tournament
- TRC Body Composition Testing
- TRC Special Activities (Family Night, Tumbleweed Tots, Preschool Special Events)
- Field Fees: Gate/Concession
- Ball Field Preparation
- Ball Field After Hour Prep
- Site Supervisor
- Park Maintenance Staff (After Hours)
- Athletic Field Deposits
- Loss of Public Use – Parking Spaces
- Downtown Events Electrician
- Facility Maintenance – Standby
- Run/Walk Park Race Route
- Parade of Lights Entry Fee
- Event Vendor Booth Fees

Category Box 4 – Intergovernmental Agreements (IGA) and Affiliations: Programs that involve partnerships with other service providers. The principles behind pricing these programs are outlined on page 7.

Parks and Recreation Pricing Model
Examples of Current Programs Under Category #4

Aquatics
- Grand Canyon State Games
- School Pool Parties
- Red Cross Learn to Swim
- Red Cross Certifications
- Red Cross Authorized Provider Fee
- Swimming and Diving Intergovernmental Agreements
  - Chandler Unified School District
  - Mesa Unified School District
  - Tempe Unified School District

Special Events*#
- Black History Celebration
- Ostrich Festival
- Ostrich Festival 5K Run
- Ostrich Festival Parade
- Cinco de Mayo Celebration
- Relay for Life
- Juneteenth
- 4th of July Celebration
- Multicultural Festival
- Classic Car & Hot Rod Show
- Garibaldi Night
- Special Event Sponsorship Program Recipients
- DCCP Produced Events (Farmer's Market, Art Walk, etc.)

Other
- Rentals for Affiliated Groups
- Urban Lake Boating License
- Teen Council Activities
- Mayor's Youth Commission Activities
- Adaptive Programs Supported by Recreation and Athletics for the Disabled

Sports
- Chandler Track & Field Meet
- CYSA

* The events identified are NOT subject to a special event space rental fee. Additional fees may be required based on needs or requests made. The Special Events Application Fee applies.

Special events that choose to hold their event in the Dr. A.J. Chandler Park – Stage Plaza and/or the Downtown East
Event Area will be required to pay the space rental fee to be in compliance with the DCCP/City Cost Sharing Agreement.

Category Box 5 – Enhanced Contractual Programs and Services: Special interest programs that offer advanced skill opportunities. These programs and services are achieved through use of city facilities but are provided by an outside entity through a contract or agreement. Fees for this category are determined by negotiation with the provider. The principles behind pricing these programs are outlined on page 7.

Parks and Recreation Pricing Model
Examples of Current Programs Under Category #5

Aquatics
- Synchronized Swimming
- Diving Lessons/Partnerships
- Diving Club and Camps
- Scuba Diving
- USA Teams
    - Swim
    - Synchronized

Environmental Education Center
- Urban Fishing Clinics (Arizona Game and Fish)

Special Events
- Showmobile Rental – Nonprofit / Schools
- Chandler Unified School District Rentals
- Application and Park Usage

Other
- Contract Service Providers
- Recreational Vendor Park Permit
- Tennis Center Tennis Pros
- TRC Personal Trainers

APPENDIX D: USER FEE DISCOUNT AND ASSISTANCE MEMORANDUM

1. Purpose

Chandler is evaluating options for structured fee discounts and assistance within Parks and Recreation, aquatics, and related programs. This advisory memorandum describes existing programs, compares peer practices, and recommends a framework for City consideration. Proposed aid levels, program changes, expanded employee benefits, and veteran options require separate City decisions; this memorandum does not adopt them.

2. Chandler's Existing Discount Framework

Chandler already has more infrastructure in place than many peer cities realize. The current structure includes:

- **Resident / Non-Resident differential:** A 35% non-resident surcharge, implemented in 2009 and ratified by Council in June 2010, to ensure non-residents contribute equitably to the service costs from local taxes.
- **Goodwill Scholarship Program:** Income-qualified Chandler residents may receive Recreation and Aquatics assistance. The published FY 2025-2026 guidelines already require income and residency documentation, fiscal-year renewal, and a $200 annual family cap. Supply, instructor, trip, and other specified charges are excluded. Changes to these existing controls would be policy revisions.
- **Aquatics Fee Assistance:** Chandler is no longer affiliated with the American Red Cross for aquatics. Free swim lessons are currently offered through SRP sponsorship (not income-verified); income-qualified aquatics assistance is provided through the Goodwill Scholarship Program.
- **Mayor's Committee for People with Disabilities Scholarship:** Supports education and career development for Chandler residents with disabilities. The published application cycle runs December through March, with review in April and selection in May. It is distinct from recreation fee assistance.

Chandler already provides TRC employee membership benefits to resident and nonresident employees. This review considers whether to extend that benefit to additional recreation programs, whether to establish a veteran benefit, and how to coordinate eligibility administration. Staff should confirm the scope of current benefits before adopting an expansion.

3. Peer Comparison Table

The table below summarizes discount and assistance structures across Phoenix-area cities and selected peer jurisdictions. Note that most mature models in the Phoenix region rely on a simple resident/non-resident base schedule plus a separate income-qualified scholarship, with no standalone veteran or employee discount embedded in the published fee schedule.

City	Resident / Non-Res Differential	Income-Based Scholarship	Veteran Discount	Employee / Workforce Discount	Key Verification Approach
Chandler, AZ (Current)	35% non-res surcharge	Yes, income verification required; Goodwill Scholarship (youth sports, swim, classes)	None identified currently	TRC Employee Gym Membership: Employee Only at $0 (res./non-res.); Employee+1 at $200 res./$270 non-res.; Family at $300 res./$405 non-res. Discount is a W-2 taxable fringe benefit. Verified by COC ID Badge; terminates upon separation. Personal Training and Tree House childcare excluded.	Resident: address on file; Scholarship: income docs
Mesa, AZ	Standard res/non-res split	50% Recreation Scholarship: youth & adaptive; categorical proof required (AHCCCS, WIC, UI, etc.); pre-approval before registration	None in schedule (state/federal parks handle this)	None in schedule	Pre-approval; categorical government program docs; annual renewal
Gilbert, AZ	Standard split	SRP Aquatics Scholarship: 90% discount; youth 17 & under + adaptive; verified via free/reduced lunch letter or SNAP/WIC/UI docs; 5-day approval	None identified	None identified	Email/mail application; school eligibility letters accepted
Tempe, AZ	Standard split	Youth scholarship: Tempe/Guadalupe residents or Tempe school enrollees; 25%, 50%, or 75% tiers; $10 user minimum; 1-year validity; proof of subsidy program + residency/enrollment	None in schedule	None identified	Annual approval; tiered aid levels; school enrollment accepted as residency proxy

City	Resident / Non-Res Differential	Income-Based Scholarship	Veteran Discount	Employee / Workforce Discount	Key Verification Approach
Peoria, AZ	Standard split	Rio Vista Scholarship: Peoria residents; user pays 25% minimum; preserves cost-sharing; doc-based	None identified	None identified	Residency required; 25% copay floor
Phoenix, AZ	Standard split	PAC program: limited scholarships; principal approval; up to 10 bus-days; once per school year	None in city fee schedule (AZ State Parks: 50% off for active duty + veterans)	None identified	Program level, limited annual awards
West Sacramento, CA	Resident / non-res split	Annual assistance award; resident pays 50%; per-person and per-household annual cap	None confirmed	Corporate Pass: nonresident who works in the city gets resident individual rate; verified by work ID or recent pay stub	Work ID or pay stub; annual cap on household assistance
Fort Collins, CO	Resident / non-res split	City portal: one application covering recreation + multiple city benefits (transit, internet, grocery tax rebate); 7–10 day processing; annual renewal	Not confirmed	Not confirmed	Single city-wide portal; federal/state program auto-match; multi-benefit bundling
Dublin, OH	Resident pricing for taxpayers	Not prominently featured	Military/veteran membership must be bought in person.	Corporate and college memberships in-person only	Military ID at counter; membership type used rather than fee schedule waiver

Source: GCP field research, April 2026. City websites, recreation program guides, and scholarship application materials. Mesa, Gilbert, Tempe, Peoria, and Phoenix data sourced from official city portals. West Sacramento (CA) and Fort Collins (CO) are included as regional examples of innovative structures.

4. Analysis by Policy Objective

4.1 Equity and Access (Income-Qualified Residents)

Income-qualified assistance directly addresses financial barriers to recreation participation and is established in the peer programs reviewed. The following administrative practices can guide Chandler's consideration of changes to its existing scholarship program. Legal review should address the design selected by the City.

- Use existing government program enrollment as the eligibility proxy. This spares staff from doing original income underwriting. Mesa uses AHCCCS, WIC, and Unemployment Insurance. Gilbert accepts Free/Reduced Lunch letters from school districts in addition to SNAP/WIC/UI.
- Require pre-approval before registration, not after. Mesa explicitly requires this. Post-hoc requests create auditability gaps.
- Preserve a user contribution floor. Tempe requires a $10 minimum regardless of tier. Peoria requires the user to pay 25%. Fort Collins uses a reduced fee pass with a small purchase required. A floor preserves administrative accountability and avoids the perception of a fully free service.
- Set annual household caps and exclude premium offerings. Mesa and West Sacramento both cap household-level assistance and exclude private instruction, premium rentals, and low-fee items. Chandler should adopt the same.
- Fort Collins offers a nationally notable innovation: a single city-wide portal ('Get FoCo') that bundles recreation fee assistance with reduced transit passes, grocery tax rebates, and internet subsidies. This multi-benefit model reduces application burden for low-income families and can increase program utilization.

GCP Recommendation: Consider organizing the existing Goodwill Scholarship under a Chandler Recreation Assistance Program name and evaluating 50% standard and 75% exceptional assistance tiers. Retain existing documentation, renewal, and exclusion controls unless the City approves changes. Evaluate whether to retain or revise the existing $200 family cap based on program funding and expected demand. Accepting categorical eligibility evidence would require a defined City policy.

Source: *City of Chandler Goodwill Scholarship Fee Assistance Program, published FY 2025-2026 guidelines, including its existing documentation requirements and $200 family cap.*

4.2 Employee Recruitment and Retention

Chandler already operates a structured employee discount program at Tumbleweed Recreation Center (TRC), its primary fitness facility, making it one of the few Phoenix-area cities with a formalized employee recreational benefit embedded in practice. Under the TRC program, all active City employees, resident and nonresident alike, are eligible for discounted annual gym memberships. Eligibility requires in-person enrollment with a current COC ID Badge, and the discount terminates automatically upon separation from employment. Personal Training sessions and Tree House childcare are excluded. The current annual rate structure is as follows:

The membership rates below describe the baseline used in this memorandum. Confirm the applicable published rates and employee benefit rules before adopting any expansion.

Pass Type	Residential Public Rate	Residential Employee Rate	Non-Residential Public Rate	Non-Residential Employee Cost	W-2 Taxable Fringe*
Employee Only	$300	$0	$405	$0	$300 res. / $405 non-res.
Employee + 1	$500	$200	$675	$270	$300 res. / $405 non-res.
Family	$600	$300	$810	$405	$300 res. / $405 non-res.

**The taxable fringe amount is a flat $300 (resident) or $405 (nonresident), regardless of pass type, representing the full discount value. It is reported annually on the employees' W-2 and is subject to federal and state income tax, Social Security, and Medicare. Source: City of Chandler Tumbleweed Recreation Center Employee Membership Flier (2023).*

The TRC model provides an administrative template for extending the employee discount to the broader Parks & Recreation program catalog (aquatics, classes, and similar programs). The closest external analog is West Sacramento's "Corporate Pass," which grants nonresident city employees the resident individual rate verified by work ID or pay stub, a simpler but narrower structure than Chandler's. Any expansion of the discount beyond TRC gym membership should be structured carefully:

- Narrow the eligible population to current, active Chandler employees (exclude contractors and retirees unless there is a specific policy rationale for each).
- Consider whether to extend family-level discounts to the broader catalog. The TRC program already includes Employee+1 and Family pass tiers. If the discount is extended to additional P&R programs, the City should determine whether family coverage aligns with the workforce wellness purpose documented for Gift Clause purposes.
- Verify eligibility via current city-issued employee badge or most recent pay stub; expires automatically upon separation.
- Document the public purpose (workforce wellness, retention) in the adopting resolution or policy for Gift Clause purposes (see Section 7).

4.3 Public Recognition (Veterans)

This objective is symbolically compelling but administratively and legally more complex than the other two. The Phoenix-area peer review found no city that embeds a broad veteran discount in its municipal recreation fee schedule comparable to the income-qualified scholarship models. Veterans are typically honored through:

- Arizona State Parks: 50% off day-use entrance for active duty, Guard, and Reserve; separate Veteran Discount Program Pass available.
- Event-based recognition (Veterans Day promotions, facility naming, such as Chandler's Veterans Oasis Park).
- Federal and state programs (National Park Service passes, VA recreation programs).

The administrative challenge with 'veteran' as a discount class is that it conflates two distinct interests. A wealthy retired veteran and a low-income disabled veteran have very different service delivery needs. Means-tested assistance addresses the actual financial access gap; veteran status alone does not.

Dublin, Ohio, offers a useful contrast: it recognizes military/veteran membership as a distinct pass category but requires in-person purchase, using the membership type as the mechanism rather than embedding a discount throughout the fee schedule.

Before finalizing a recommendation on this topic, GCP suggests Chandler staff brief the Military & Veterans Affairs Commission (MVAC), the City's liaison body for veteran affairs, and incorporate the Commission's feedback.

GCP Recommendation: Assuming Chandler's leadership wants to set up this specific program, the City's best two options are:

- Option A: Defer a standalone veteran discount in favor of folding income-qualified veterans into the Tier 2 scholarship pathway.
- Option B: Create a narrow veteran recreation pass (individual only, not family-wide) verified by DD-214 or VA-issued ID, with Gift Clause review by the City Attorney before adoption.

GCP prefers Option A as the simpler administrative approach. Option B remains available for City consideration following consultation with the Military and Veterans Affairs Commission and review of the proposed design by the City Attorney.

5. Recommended Three-Tier Framework for Chandler

For City consideration, GCP recommends organizing discount and assistance programs into three tiers. Existing benefits should remain identified as current policy; proposed changes require separate authorization. Keep the published schedule simple and administer income-qualified assistance through a documented approval program.

Tier	Description	Eligible Classes	Key Controls
Tier 1 **Automatic Price Classes**	Existing or City-approved price classes applied through registration software	Resident vs. non-resident Youth / Senior age bands Adaptive/inclusion (where appropriate)	Address/DOB verification at account setup; no counter discretion required
Tier 2 **Fee Assistance / Scholarship**	Separate program: pre-approval required; not published in main schedule	Income-qualified residents (poverty level)	Proposed 50% standard / 75% exceptional aid; City-approved household cap; annual renewal; defined income or categorical proof; preserve exclusions
Tier 3 **Strategic Exceptions (Limited)**	Council-authorized; narrow scope; annual review	Potential expansion beyond existing TRC benefits for active Chandler employees, including nonresidents Veterans: pilot or folded into Tier 2 if income-qualified; symbolic recognition handled separately	Employee: current city badge or recent pay stub; annual expiration, or on separation Veteran: DD-214 if separate class; otherwise, qualify via Tier 2 income test; Gift Clause review recommended

Use one intake process with a consistent approval record and renewal controls. Proof must match the eligibility category: residency, income, employment, veteran status, or program-specific disability criteria. A unified process does not mean identical proof for every category.

6. Eligibility Verification Matrix

This proposed matrix is an administrative template for City review. The City should confirm eligibility classes, proof requirements, renewal periods, data handling, and program exclusions before adopting it as an exhibit to a policy or resolution.

Eligibility Class	Verification Document	Renewal Cycle	Notes / Cautions
Resident	AZ driver's license, utility bill, lease, or property record on file	Account-level: verify if address changes	Foundation tier; all other discounts layer on top
Youth / Senior (age bands)	Date of birth at account setup	Automatic via DOB; no renewal	Define age thresholds in policy (e.g., youth ≤17; senior ≥60)
Income-Qualified (Scholarship)	Proof of enrollment in AHCCCS, SNAP, WIC, TANF, Free/Reduced Lunch, UI, or equivalent	Annual re-verification; approval before registration; no retroactive discounts	Proposed aid tiers and City-approved household cap; preserve program exclusions; final levels depend on City funding and policy decisions
City Employee (non-resident)	Current city-issued badge or most recent pay stub	Annual; auto-expire on separation	Potential expansion beyond TRC; define scope and family eligibility separately; retain existing TRC benefits unless expressly revised; City Attorney review before adoption
Veteran	DD-214 (copy) or VA-issued ID	Annual; one-time verification if lifetime pass offered	Veteran pass is an option for City consideration, not existing policy; define scope and verification; consult MVAC and City Attorney; income-qualified veterans may use the assistance pathway
Adaptive/Disability	Medical documentation (physician or agency letter) verifying disability status	Annual re-verification, consistent with Income-Qualified renewal cycle	Distinct from the education/career scholarship; coordinate benefit rules and verify eligible expenses to avoid duplication

7. Arizona Gift Clause Considerations

Arizona's Gift Clause, article IX, section 7 of the Arizona Constitution, limits public subsidies to private parties. The applicable analysis considers public purpose and adequacy of consideration. The City Attorney should determine how the law applies to each proposed benefit and its delivery arrangement before adoption.

The following design questions should be addressed during City Attorney review:

- **Income-qualified assistance (Tier 2):** Document the access objective, eligibility rules, funding, exclusions, and controls. Proof requirements, caps, and copayments support administration but do not by themselves establish Gift Clause compliance.
- **Employee benefit expansion (Tier 3):** Define the benefit as part of the City's employment and wellness framework, document its scope and purpose, and review compensation, tax, and Gift Clause treatment before implementation.
- **Veteran benefit (Tier 3):** Define the eligible group, benefit value, public purpose, and program arrangement. Obtain City Attorney review before implementing either a pilot or continuing benefit.

In Schires v. Carlat, 250 Ariz. 371 (2021), the Arizona Supreme Court distinguished public purpose from adequacy of consideration and excluded anticipated indirect economic benefits from the consideration analysis. The decision does not establish that recreation discounts automatically comply because they advance access or wellness. Review must address the specific benefit proposed.

Sources: Schires v. Carlat, Arizona Supreme Court, February 8, 2021, https://www.azcourts.gov/Portals/0/OpinionFiles/Supreme/2021/CV200027PR.pdf. City program references: https://www.chandleraz.gov/explore/chandler-aquatics/swim-lessons/financial-assistance and https://www.chandleraz.gov/explore/chandler-recreation/programs-and-activities/adaptive-recreation/scholarship.

8. Summary Recommendations

- Keep the published fee schedule simple. Embed only Tier 1 classes: resident/non-resident differential, age bands (youth/senior), and adaptive/inclusion where applicable.
- Consider a Chandler Recreation Assistance Program name and proposed aid tiers. Preserve existing income and residency documentation, fiscal-year renewal, program exclusions, and the $200 family cap unless the City approves revisions based on funding and demand.
- Coordinate the Goodwill Scholarship and SRP-sponsored aquatics assistance under one administrative intake process.
- Consider extending the existing TRC employee wellness benefit to additional programs. Define individual and family eligibility, verify active employment, terminate eligibility on separation, and obtain compensation, tax, and legal review before implementation.
- Defer a standalone veteran discount unless Council has a strong policy preference (Option B). If adopted, limit to individual passes, verify by DD-214 or VA ID, obtain City Attorney Gift Clause review, and consider a pilot period with sunset evaluation. Before Council action on either option, brief the Military & Veterans Affairs Commission (MVAC) and incorporate their feedback.
- Develop one Eligibility Matrix and intake process, with proof and renewal requirements specific to each approved category. Train staff to apply the adopted rules consistently.
- Evaluate a future multi-benefit portal (modeled on Fort Collins' “Get FoCo”) that could bundle recreation assistance with other city benefit programs for low-income residents.
- **Before implementation, decide:** (a) eligible programs and users; (b) assistance percentages and household caps; (c) treatment of existing TRC employee and family benefits; (d) whether to pursue a veteran option; (e) registration-system controls and data handling; and (f) annual funding and monitoring. Consult the City Attorney on the selected design.

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Advisory memorandum for City policy consideration. New benefits and changes to existing programs require separate City authorization.