FY 2025-26 Budget Workshop #1

Council Conference Room Thursday, February 20, 2025 | 4:00 p.m.







Agenda

1. Resident Budget Survey Feedback

FY 2025-26 Resident Budget Survey **Foundations**

3. FY 2025-26 Preliminary Budget

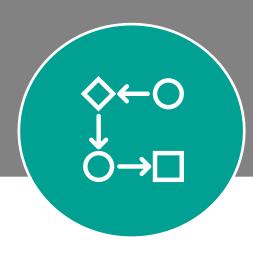
General Fund Forecast Inflows and Outflows Major Revenues/Expenditures and Drivers Public Safety Personnel Retirement System (PSPRS) Preliminary Capital Improvement Plan (CIP) Overview Preliminary Property Tax Discussion

2. Financial Policies and Considerations 4. Key Budget Dates & Closing remarks

FY 2025-26 Economic Updates

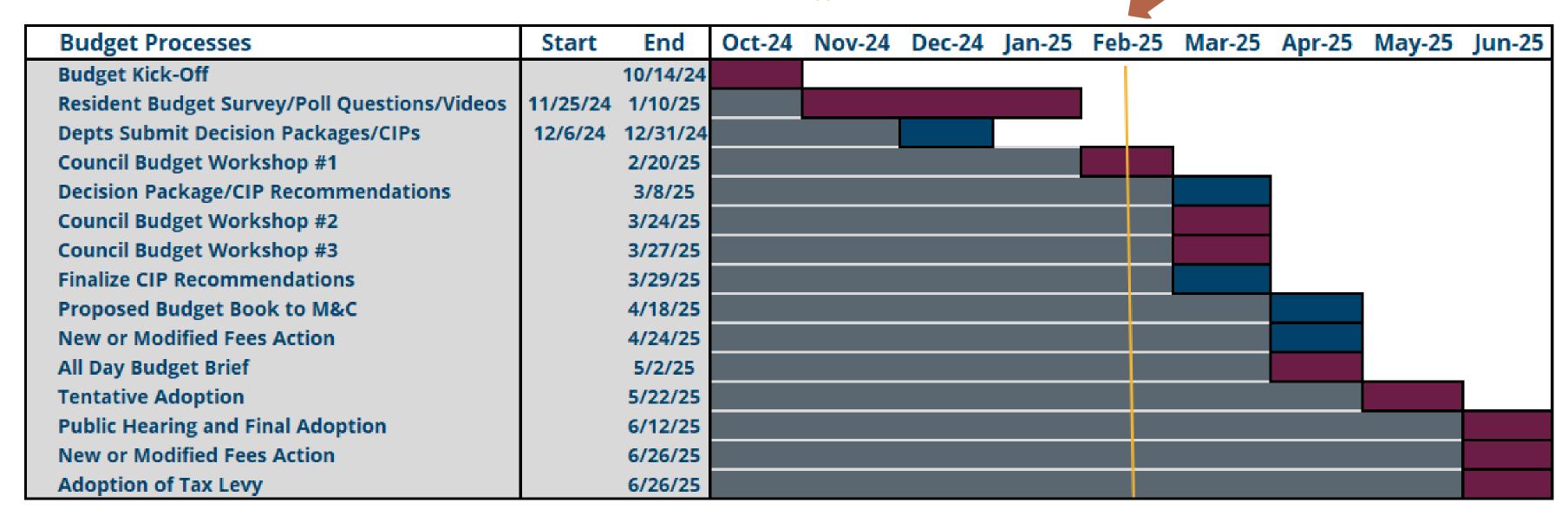


Chandler Budget Process Timeline



Logay

This year's theme: Strength in Numbers,,



New Fiscal Year 2025-26 begins 7/1/2025

Council/Resident Process

Staff Process



FY 2025-26 Resident Budget Survey

■ The survey ran from November 25, 2024, through January 10, 2025

CAPA assisted with a video ad campaign to encourage participation

Continued expanded the outreach on social media

 Additional facilities provided paper copies, signage and survey QR codes and postcards

Encouraged participation with Boards & Commissions, Recreation and Library users

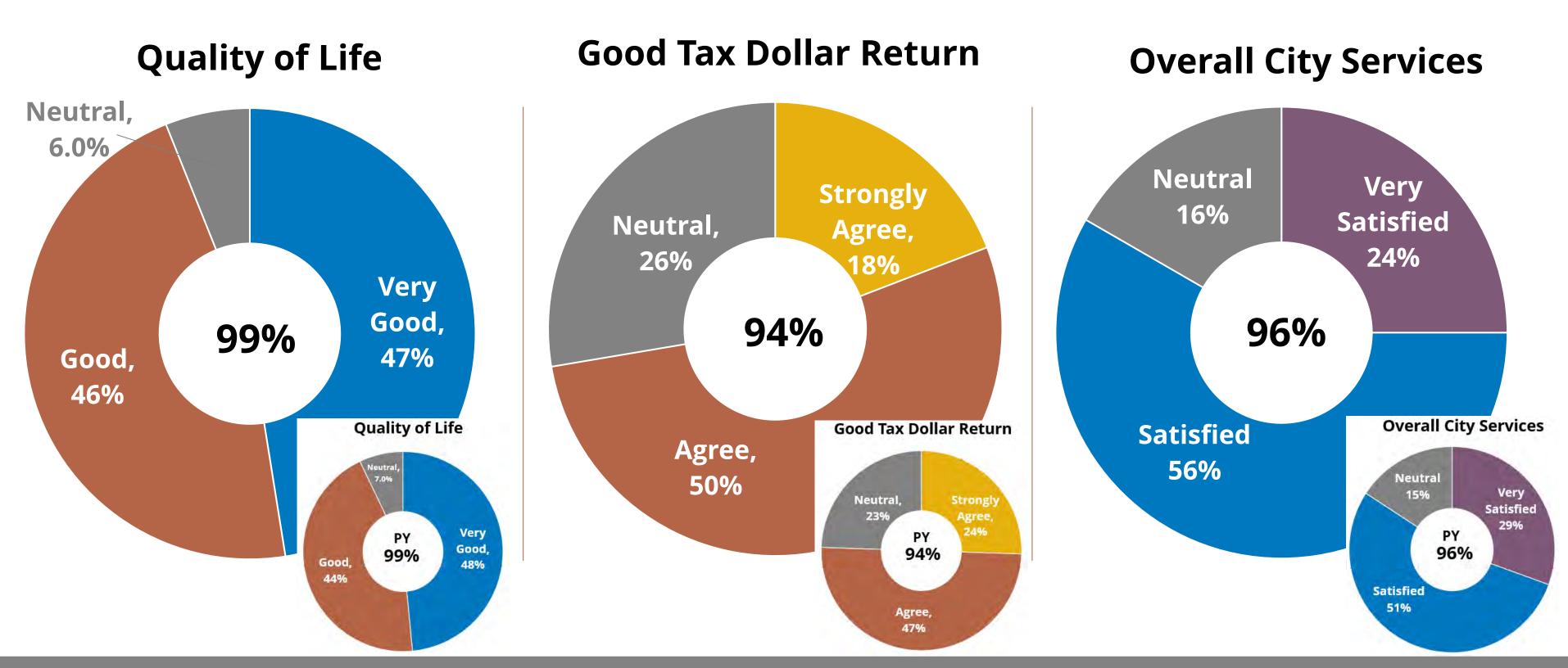
 The survey consisted of 19 total questions and was offered in English, Spanish, and Mandarin

 Funding Priority questions were added to the survey to better understand chandler residents top four priorities for operating programs and capital projects

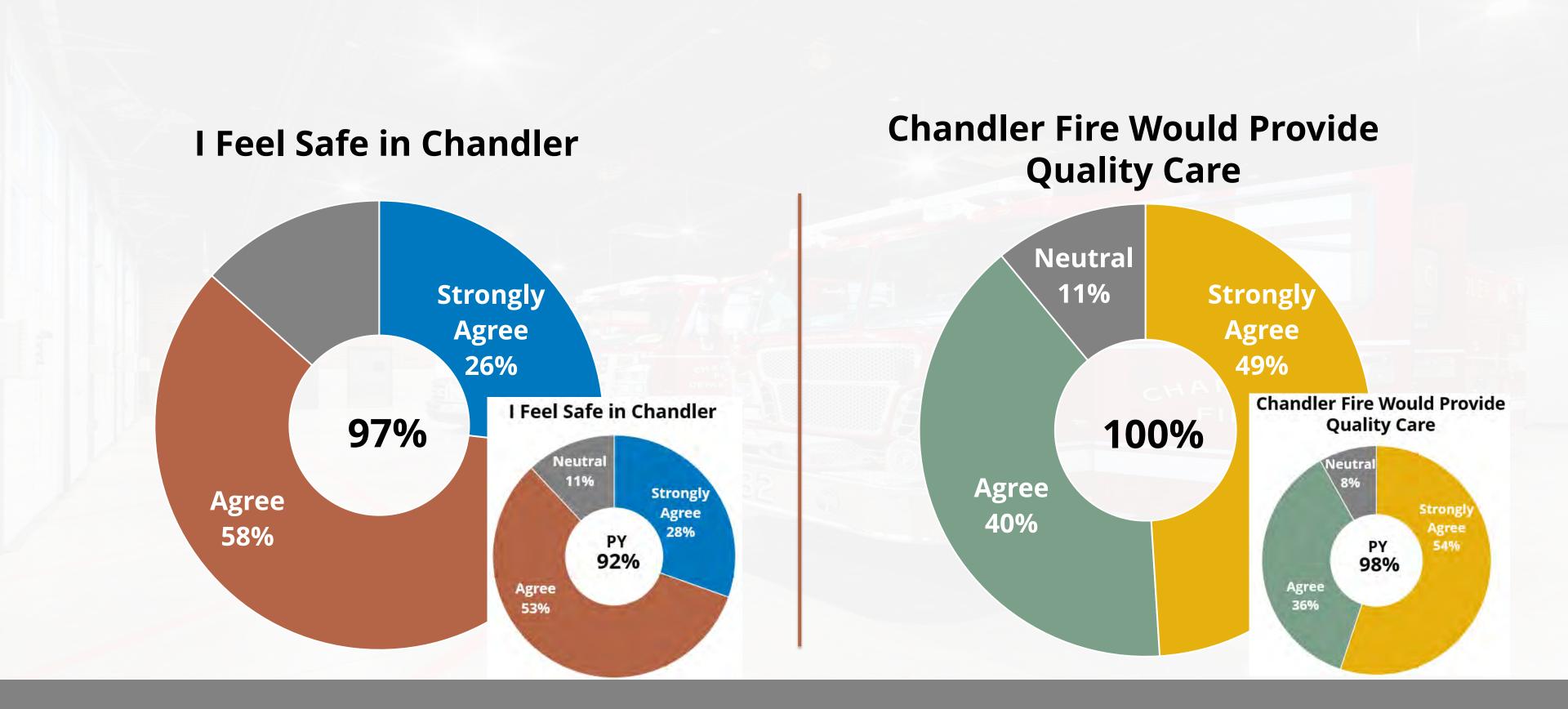
 Each focus area was allotted 1-2 questions on the full survey, each with a comment box for written responses



Budget Survey Results



Provides residents a convenient way to share feedback regarding City services, amenities and infrastructure that are important to their quality of life in Chandler



Budget Survey Results

Budget Survey Spending Priorities

Operating Programs and Services

Theme	# of Responses	
Social safety net services funding (Housing, Behavior Health, Seniors, Employment, etc.)	634	
Enhancements to Public Safety services or personnel	580	
Improved park / athletic field maintenance	539	
Programs to address homelessness	504	





Capital Projects

Theme	# of Responses	
Increased amenities in existing neighborhood and community parks	668	
Bike lanes and trails	552	
Public Safety Facilities (Police and Fire)	546	
Enhanced street repaving program	478	

Budget Survey Comment Themes (Top Three) Community Safety

Police Presence and Patrol (89)

• Major Themes Include: Appreciate visible patrols, quick response times, regular neighborhood presence. Would like to see more police presence, need more patrols in neighborhoods, need more traffic enforcement.

Traffic Safety and Enforcement (72)

 Major Themes Include: Good response to accidents. Concerns about speeding, red light running, school zone safety, street racing and dangerous driving.

General Police Performance and Interactions (68)

 Major Themes Include: Professional service, courteous officers, good experiences, trust in department. Some concerns about officer attitudes, poor response to reports requests.

Budget Survey Comment Themes (Top Three) Connectivity

Bicycle Infrastructure (87 comments)

Major Themes Include: Appreciation for existing bike lanes and paths. Like the recent bike path
extensions. Good incorporation of bike lanes in newer streets. Need more protected/separated bike
lanes. Current bike lanes unsafe due to proximity to fast traffic. Need better connectivity between bike
paths. Bike lanes need additional maintenance. Need more off-street bike paths.

Public Transportation (85 comments)

 Major Themes Include: Positive feedback about Chandler Flex service. Appreciation for current bus service where available. Support for existing transit options. Need enhanced service in south Chandler. Need more bus routes and frequency. Need better bus stop amenities (shade, seating). Service hours too limited. Transit takes too long compared to driving.

Road Infrastructure & Maintenance (76 comments)

• Major Themes Include: Appreciation for recent repaving projects. Good street maintenance in some areas. Well-maintained major arterials. Starting to see more potholes. Construction projects take too long. Traffic signal timing could improve.

Budget Survey Comment Themes (Top Three) Economic Vitality

Business Growth & Economic Development (95 Comments)

 Major Themes Include: Appreciation for attracting businesses, particularly in tech and semiconductor industries. Support for Chandler's competitive position in economic development. Calls for more small business support and incentives. Concerns over too many chain stores and lack of local business diversity. Seems to be more and more empty office spaces.

Housing Affordability & Development (55 Comments)

 Major Themes Include: Support for continued growth to meet demand. Calls for balancing commercial and residential development. High housing costs making Chandler more unaffordable. Fewer apartment developments and high-density housing would be preferred. Concerns that new developments are harming Chandler's character.

Chandler Airport Expansion (48 Comments)

Major Themes Include: Support for extending the runway to attract business aviation. Calls for using the
airport to generate more economic opportunities. Opposition to airport expansion due to noise and
environmental concerns. Concerns that the airport benefits a small group rather than the broader
community.

Budget Survey Comment Themes (Top Three) Neighborhoods

Housing Development & Affordability (115 Comments)

Major Themes Include: Support for a mix of housing options, including single-family homes, town homes, and condos.
 Appreciation for efforts to increase housing supply to meet demand. Calls for more affordable housing for seniors and young families. Some opposed to apartment construction, particularly high-density developments. Concerns about rising housing costs making Chandler unaffordable. Concerns that affordable housing and Section 8 developments will reduce property values.

Code Enforcement & Neighborhood Maintenance (98 Comments)

• Major Themes Include: Support for city-led clean-up programs, including alley maintenance and bulk trash pickup. Appreciation for effective code enforcement. Calls for stricter enforcement of signage and business advertisements on residential streets. Concerns about vacant lots, abandoned vehicles, overgrown yards, and poor alley maintenance.

Neighborhood Infrastructure & Safety (72 Comments)

• Major Themes Include: Positive feedback on well-maintained roads, street lighting, and public spaces. Support for increased shade structures and landscaping improvements. Appreciation for efforts to keep neighborhoods clean and safe. Concerns about seeing more potholes and deteriorating streets. Older neighborhoods seem neglected while new developments receive attention. Calls for better traffic enforcement and solutions for congestion from overdevelopment.

Budget Survey Comment Themes (Top Three) Quality of Life

Parks & Recreation Facilities (150 Comments)

Major Themes Include: Appreciation for the variety and accessibility of parks and recreation centers.
 Positive feedback on aquatic facilities and sports complexes. Support for continued investment in recreational programs. Concern that older parks need maintenance and updates. Requests for better upkeep of public restrooms and amenities.

Aquatic Facilities & Pools (65 Comments)

 Major Themes Include: Appreciation for existing pools and aquatic programs. Requests for more aquatic facilities, including indoor and year-round pools. Concerns about overcrowding at pools, especially in summer. Issues with limited hours, maintenance concerns, and lack of shade.

Pickleball & Sports Facilities (50 Comments)

Major Themes Include: Support for expanding pickleball courts and other recreational sports options.
 Requests for more sports fields, including soccer and baseball fields. Seems to be some overprioritization of pickleball over other sports. A few complaints about outdated or under-maintained sports facilities

Budget Survey Comment Themes (Top Three) Sustainability & Technology

Water Conservation & Quality (92 Comments)

• Major Themes Include: Support for water conservation efforts. Appreciation for Chandler's water planning. Calls for expanded reclaimed water use. Encouragement for sustainable landscaping incentives. Concerns about water shortages and sustainability. Concerns with poor water taste and contamination risks (lead, fluoride, chemicals). Worries about excessive water use by businesses and new developments.

Renewable Energy & Solar Power (55 Comments)

• Major Themes Include: Strong support for solar expansion, including city buildings and homes. Interest in incentives for solar installations. Desire for more electric vehicle (EV) infrastructure. Some skepticism about green energy's cost-effectiveness. Some opposition to public funding for renewable energy projects.

Recycling & Waste Management (30 Comments)

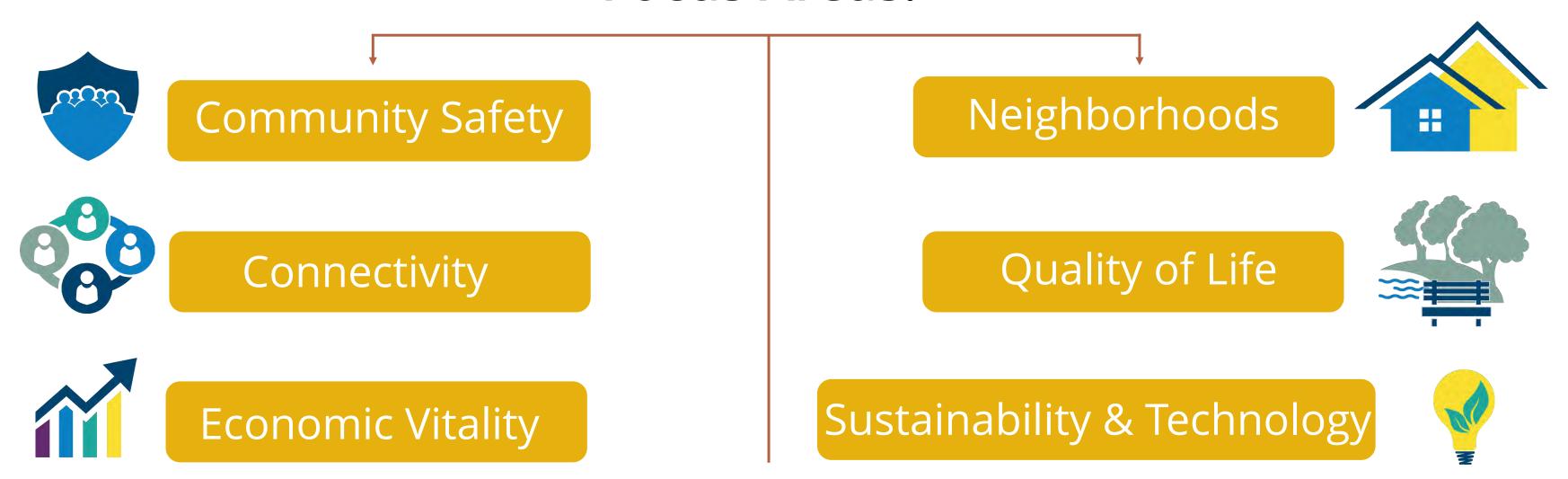
• Major Themes Include: Support for better recycling programs. Interest in composting and separate waste collection. Encouragement for public education on proper recycling. Concerns about recycling program effectiveness. Frustration with limited bulk pickup options.



Strategic Framework Guides Decision Making

Our Brand: A safe, diverse, equitable and inclusive community that connects people, chooses innovation and inspires excellence.

Focus Areas:





Chandler's 9 Financial Policies Institutionalize Strong Financial Management Practices

Operating Management *

Capital Management (Jan. 2016)

Reserves (Apr. 2023)

Debt Management *

Long-Range Financial Planning (Jan. 2016)

Grant Management *

Investment*

Accounting, Auditing, and Financial Reporting *

Pension Funding * (annual update; March 2025 Council Meeting)

FY 2025-26 Financial Considerations

Economy has seen supply chain issues continue to ease, but inflation is still a concern. Federal Reserve monetary policy is being closely watched.

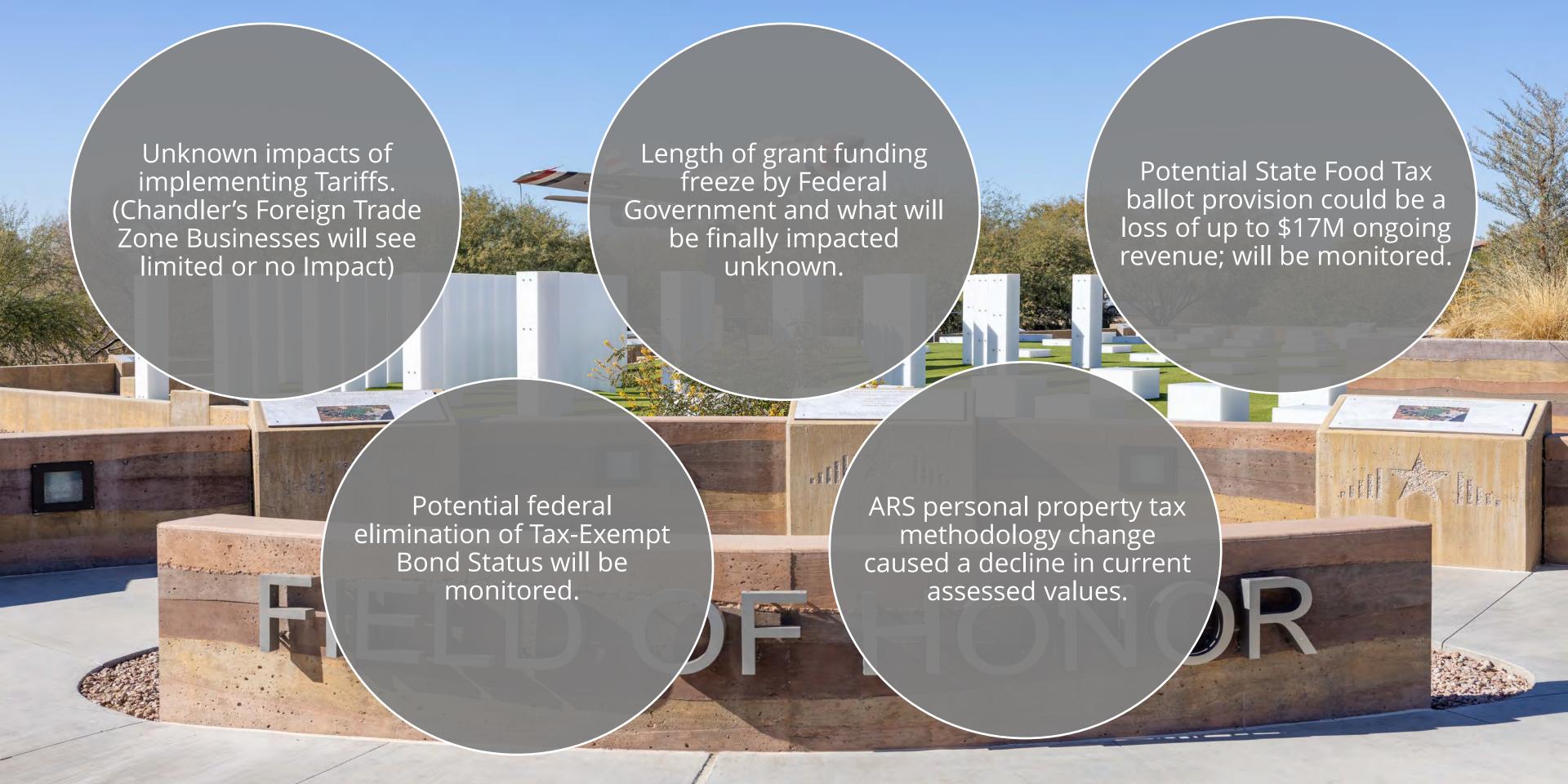
Possible recession or selfinflicted downturn remains in most economists' predictions due to lower consumer confidence. Growth of sustainable (ongoing) revenue is expected to grow at a slower rate locally and at the state level.

Full Residential Rental legislation impact is incorporated. \$5M ongoing in the current year and another \$5M impact in FY 2025-26.

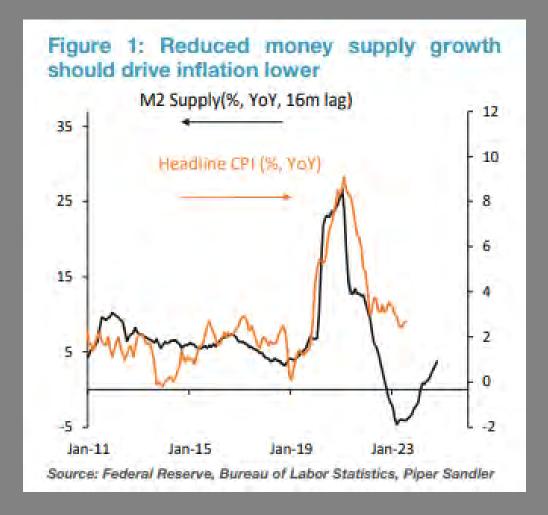
Spending on COVID relief funds (ARPA, ERA, etc.) fully encumbered and decisions on related ongoing levels is again a topic in the new year's budget.

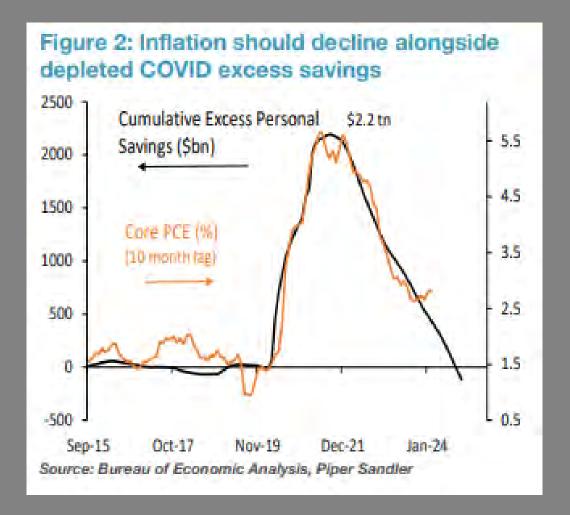
Development revenues lower on single family residential. Expect future development to be infill and redevelopment.

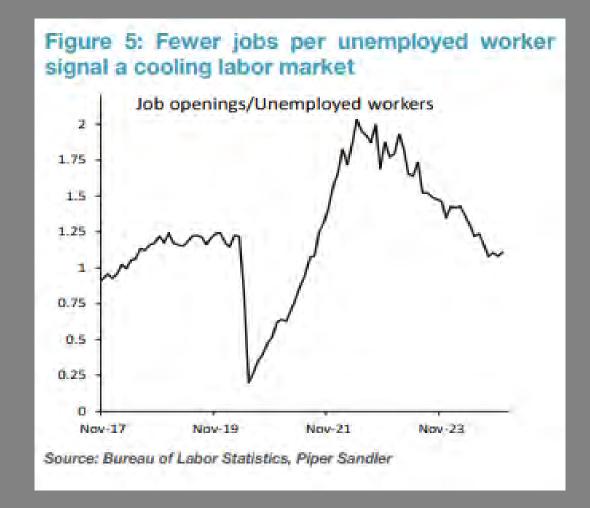
FY 2025-26 Financial Considerations (Cont'.)



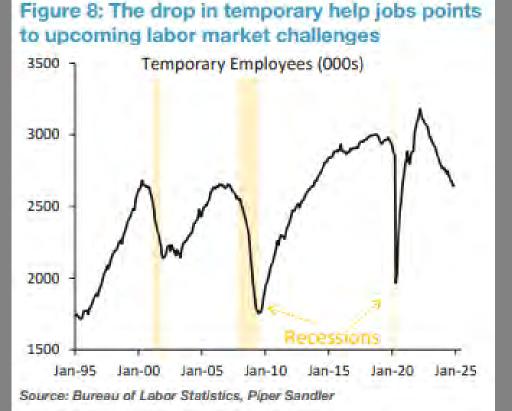
National Economic Indicators











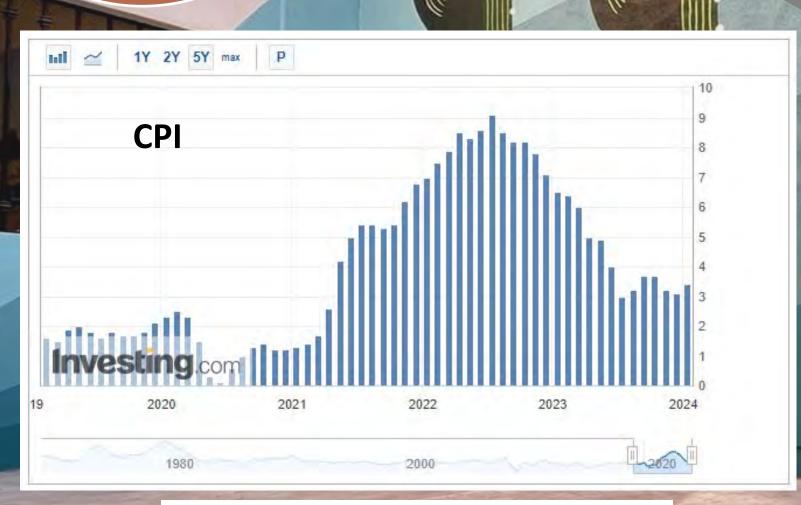
Economy reflects mixed signals with Fed actions helping but labor cooling

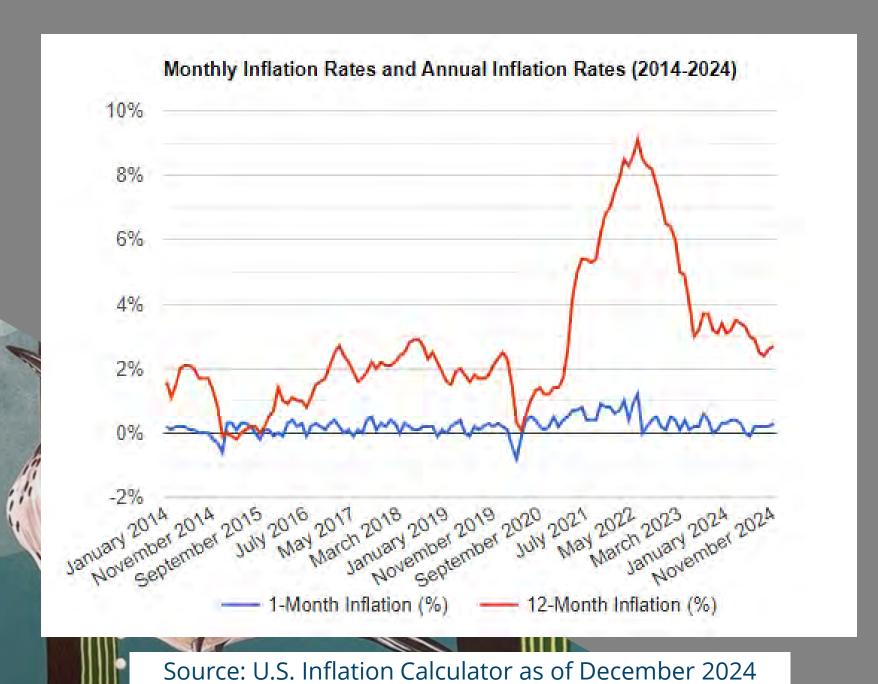
National Inflation is hovering at 3%

Inflation is near Fed goal, but uptick seen in Jan '25 Inflation Rate 2.9%

Consumer Price Index (CPI) 315.605

Released on Jan. 15 for December. Next release on Feb. 12 for January 2025.

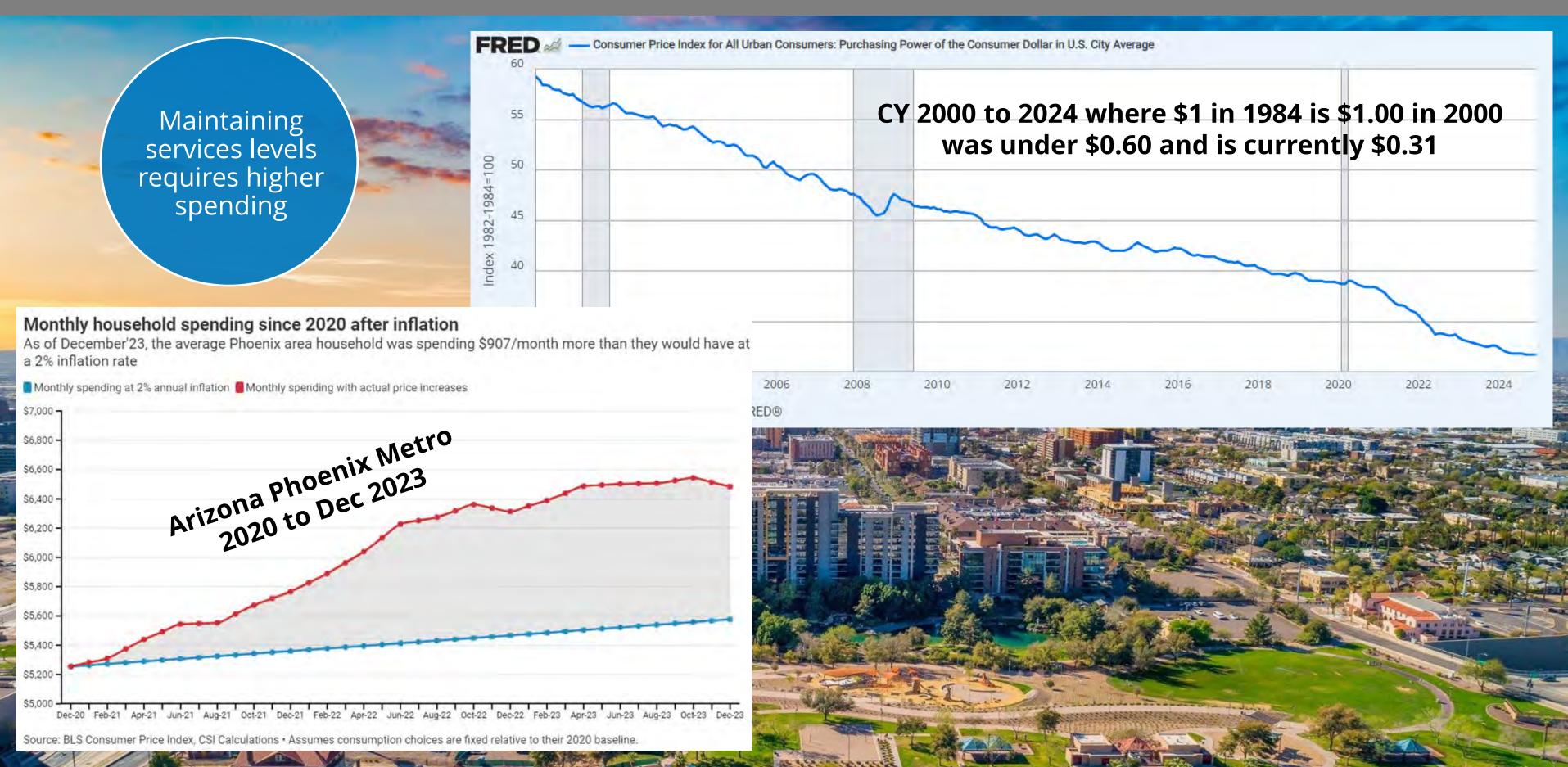




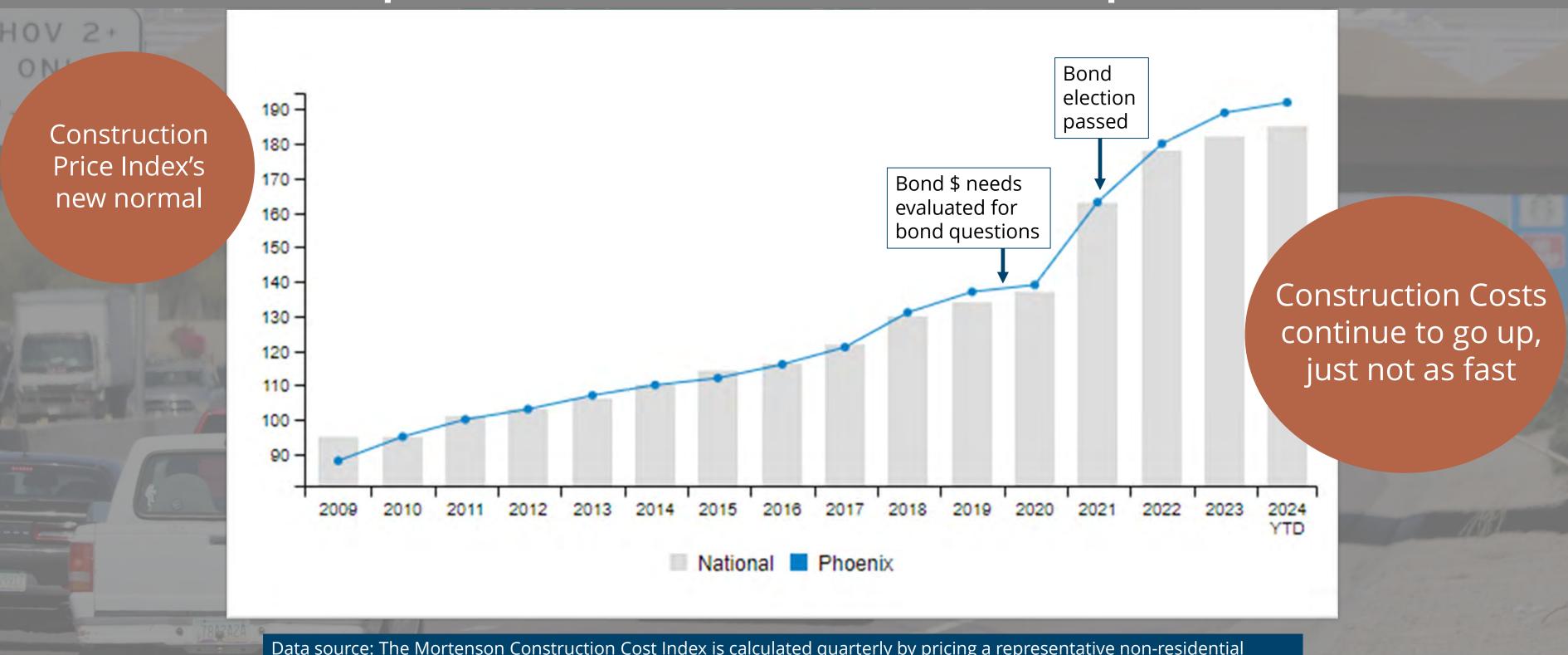
LAUREN LEE

Source: Investing.com as of January 2024

Lower Inflation means prior year high spending remains, but new increases are lower



Capital Plan Inflation Impacts



Data source: The Mortenson Construction Cost Index is calculated quarterly by pricing a representative non-residential construction project in geographies throughout the country.



JUL 25

JUL 24

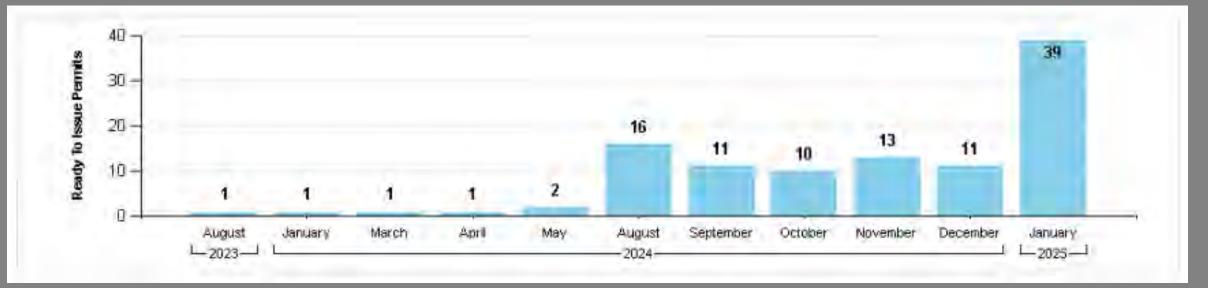
Local Growth is still projected

ECONOMY

Metro Phoenix's economy is one of the best in the US, study finds. Here's why



Published 5:03 a.m. MT Jan. 23, 2025 | Updated 5:03 a.m. MT Jan. 23, 2025



Phoenix-Mesa-Scottsdale MSA Forecast (Maricopa + Pinal Counties)

2023	2024	2025	2026	2027
331,890.6	353,512.1	374,704.5	398,000.7	422,553.9
7.0%	6.5%	6.0%	6.2%	6.2%
125,000.0	126,000.0	129,000.0	134,000.0	140,504.0
3.3%	0.8%	2.4%	3.9%	4.9%
2,404.6	2,478.1	2,533.9	2,585.4	2,633.6
3.0%	3.1%	2.3%	2.0%	1.9%
5,132.5	5,220.6	5,304.9	5,386.7	5,467.0
1.8%	1.7%	1.6%	1.5%	1.5%
45,616.0	47,761.6	45,321.5	42,807.7	40,750.1
-4.6%	4.7%	-5.1%	-5.5%	-4.8%
	331,890.6 7.0% 125,000.0 3.3% 2,404.6 3.0% 5,132.5 1.8% 45,616.0	331,890.6 353,512.1 7.0% 6.5% 125,000.0 126,000.0 3.3% 0.8% 2,404.6 2,478.1 3.0% 3.1% 5,132.5 5,220.6 1.8% 1.7% 45,616.0 47,761.6	331,890.6 353,512.1 374,704.5 7.0% 6.5% 6.0% 125,000.0 126,000.0 129,000.0 3.3% 0.8% 2.4% 2,404.6 2,478.1 2,533.9 3.0% 3.1% 2.3% 5,132.5 5,220.6 5,304.9 1.8% 1.7% 1.6% 45,616.0 47,761.6 45,321.5	331,890.6 353,512.1 374,704.5 398,000.7 7.0% 6.5% 6.0% 6.2% 125,000.0 126,000.0 129,000.0 134,000.0 3.3% 0.8% 2.4% 3.9% 2,404.6 2,478.1 2,533.9 2,585.4 3.0% 3.1% 2.3% 2.0% 5,132.5 5,220.6 5,304.9 5,386.7 1.8% 1.7% 1.6% 1.5% 45,616.0 47,761.6 45,321.5 42,807.7

Value in permits ready to issue: \$149.8M

Total Building

Ready to issue Permits numbers as of February 1, 2025 (106)

Source: University of Arizona's azeconomy.org as of December 2024



- Chandler maintains AAA Bond Ratings from Moody's, Fitch, and S&P rating agencies for GO Bonds and ETRO
 - Continued adherence to all fiscal policies & strong reserves
 - Re-affirmed and improved ratings in 2023
- Chandler is structurally balanced
 - Ongoing revenues support ongoing expenditures
 - One-time revenues support one-time expenditures
- Chandler maintains strong reserves
 - 15% General Fund contingency reserve
 - Recommend Budget Stabilization Reserve at \$10M
- Chandler manages expenditures to meet service demands
 - Maximize grant opportunities
 - Weigh positions vs. contracting
 - Continue Modified Zero Based Budgeting to verify funding requirements to provide services
- Property Tax Options
 - Provide options to match expenditure needs or right size



FY 2024-25 General Fund Operating Revenues and Expenditures

Annual Inflows





86.5% Local taxes and licenses and State shared revenues



11% Other Charges for services (i.e., parks, rec., building, planning, library)



2.4% Primary Property taxes





60.3% Ongoing Personnel (Wages/Benefits)



19.2% Ongoing Base Budget (i.e., Ops./maint., supplies, utilities)



20.5% One-time & other needs (i.e., PSPRS, consultants, pilot programs)

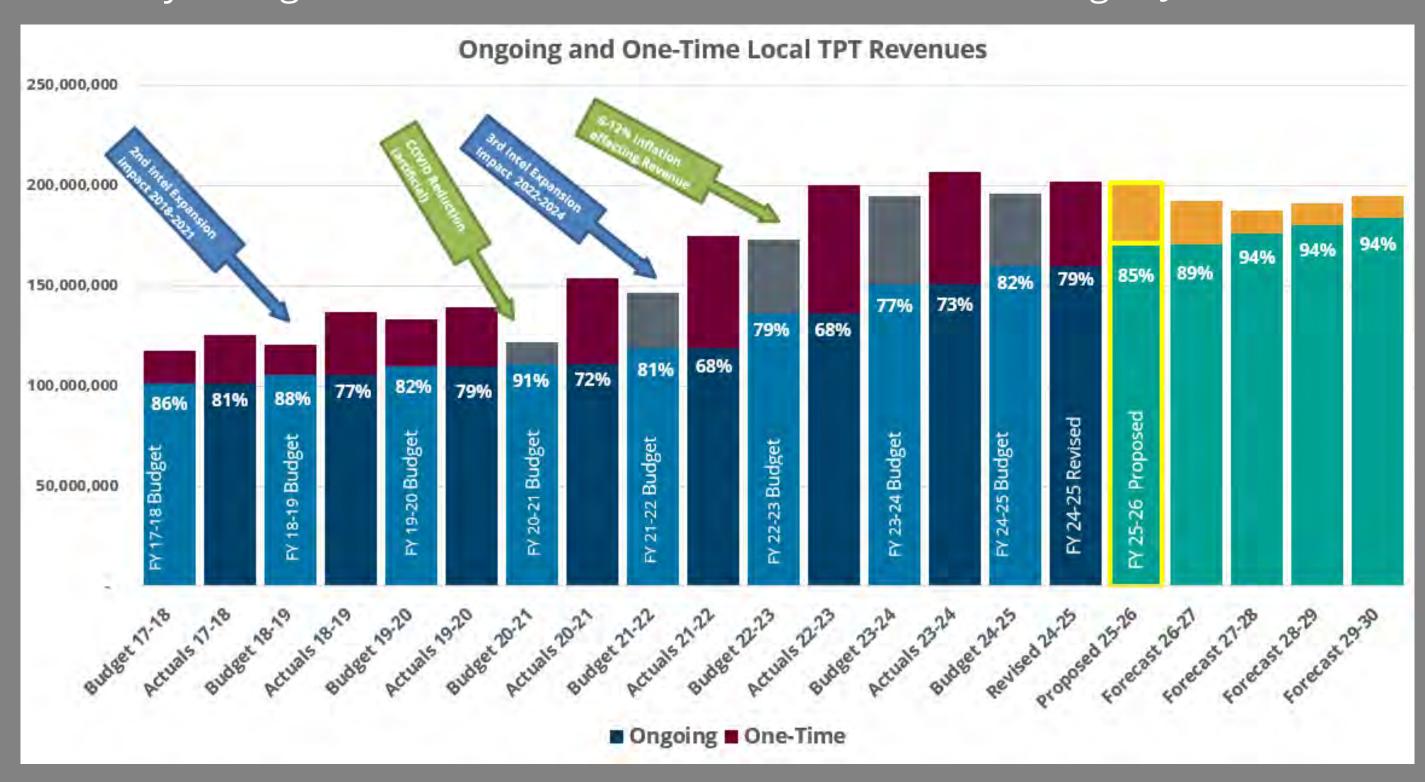


If Revenues exceed Expenditures, General Fund Balance increases

Based on FY 2024-25 Adopted Budget (reflects 81% of revenues as ongoing with the rest supporting one-time needs)

Ongoing/One-Time Local Sales Tax (TPT) Preliminary Revenues

Prior year legislative reduction of Residential Rental TPT began Jan. 1 2025





53.7% of FY 2024-25 General Fund revenue

Sales tax revenues fluctuate due to economic volatility, including increases or decreases in development, inflation and consumer confidence

New & Expanding Employers



Financial Services 36,000 SF new HQ 90 jobs



Retail 24,000 SF



R&D/Manufacturing 147,000 SF new HQ 400 jobs



Education 10,000 SF 100 jobs



Retail 13,500 SF



Healthcare/Life Science 90,000 SF facility 250 jobs



Manufacturing 33,000 SF new HQ 50 jobs



Adv. Business Svcs. 100,000 SF new HQ 400 jobs

New & Expanding Employers



Semiconductor Svcs. 10,000 SF office 45 net new



Retail 95,000 SF



Semiconductor Svcs. 66,000 SF office 200 jobs



Manufacturing 123,000 SF facility 100 jobs



Manufacturing 200,000 SF 500 jobs



Manufacturing
Multi-facility project
400 jobs



Manufacturing 75,000 SF facility 100 jobs



Manufacturing 104,000 SF 280 jobs

New & Expanding Employers

VirTra

Manufacturing 76,000 SF facility 140 jobs

ASML

Semiconductor Svcs. 38,000 SF expansion 100 new jobs



Recreation Products 130,000 SF U.S. HQ 150 jobs



Retail 220,000 SF



Manufacturing investment 3,000 jobs



Manufacturing 104,000 SF facility 230 jobs

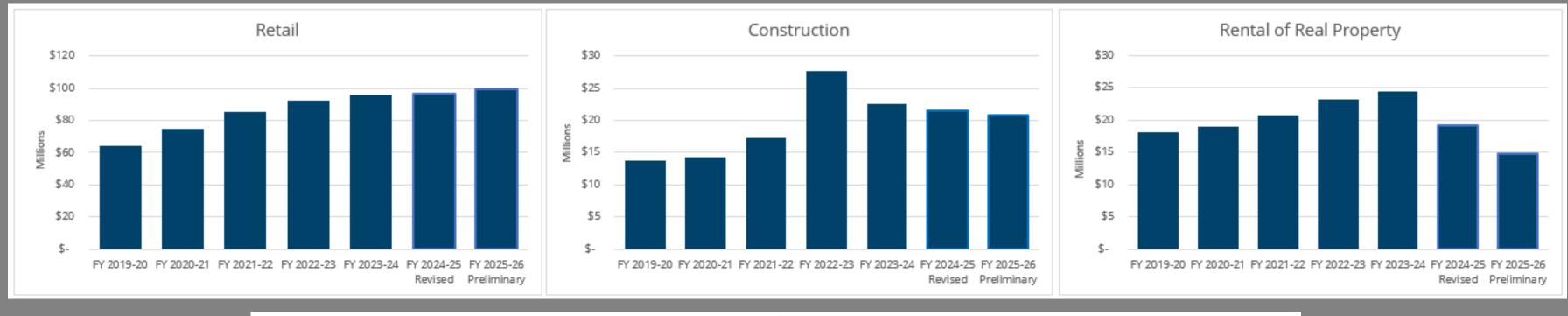


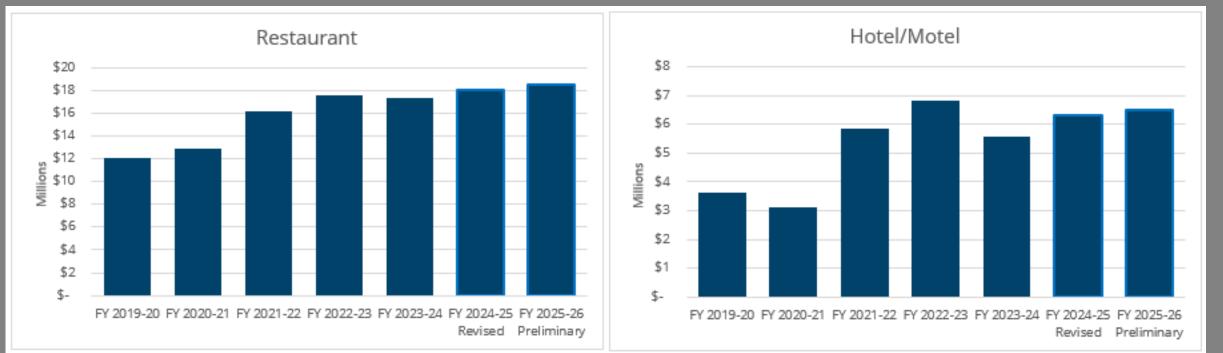
Manufacturing Expansion in campus 100 jobs



IT Solutions HQ Relocation 1,500 jobs

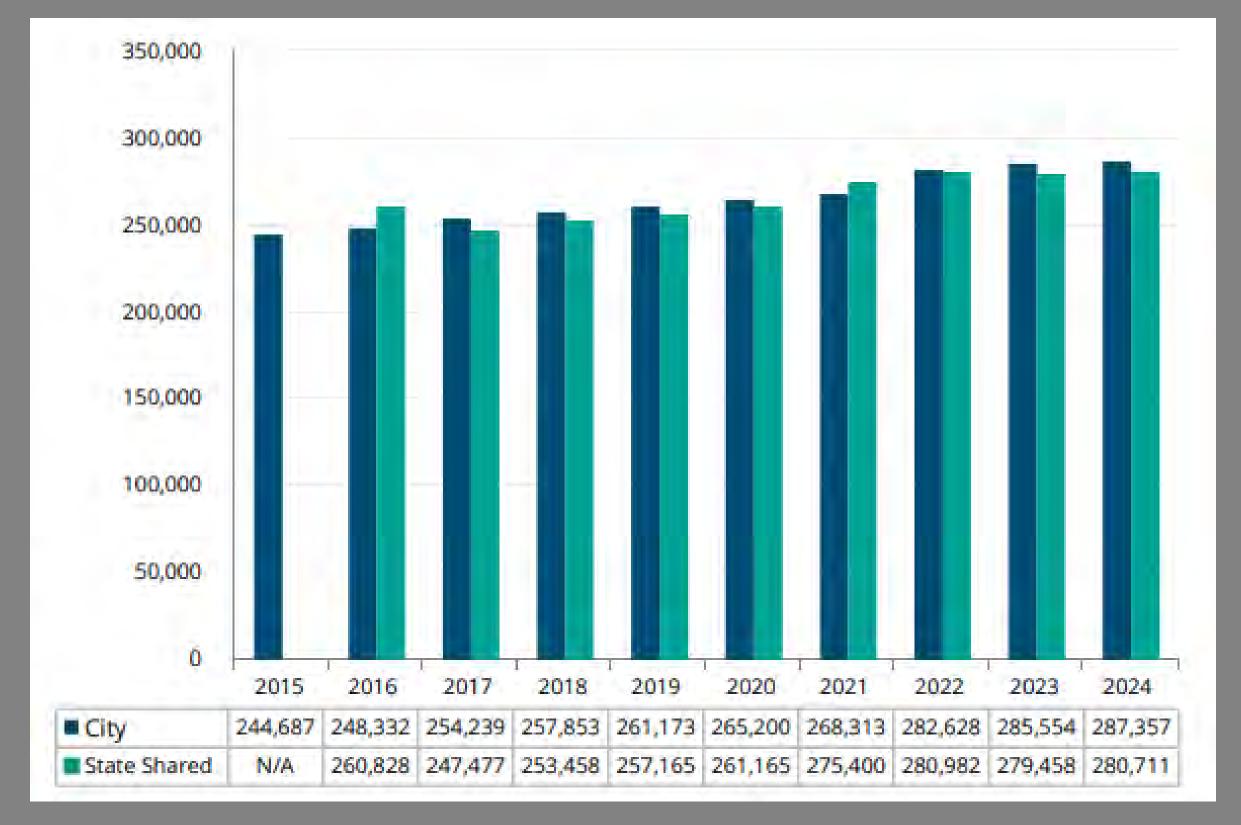
Key Local Sales Tax Revenues by Category





Higher fluctuations (increased one-time) experienced during Intel expansions

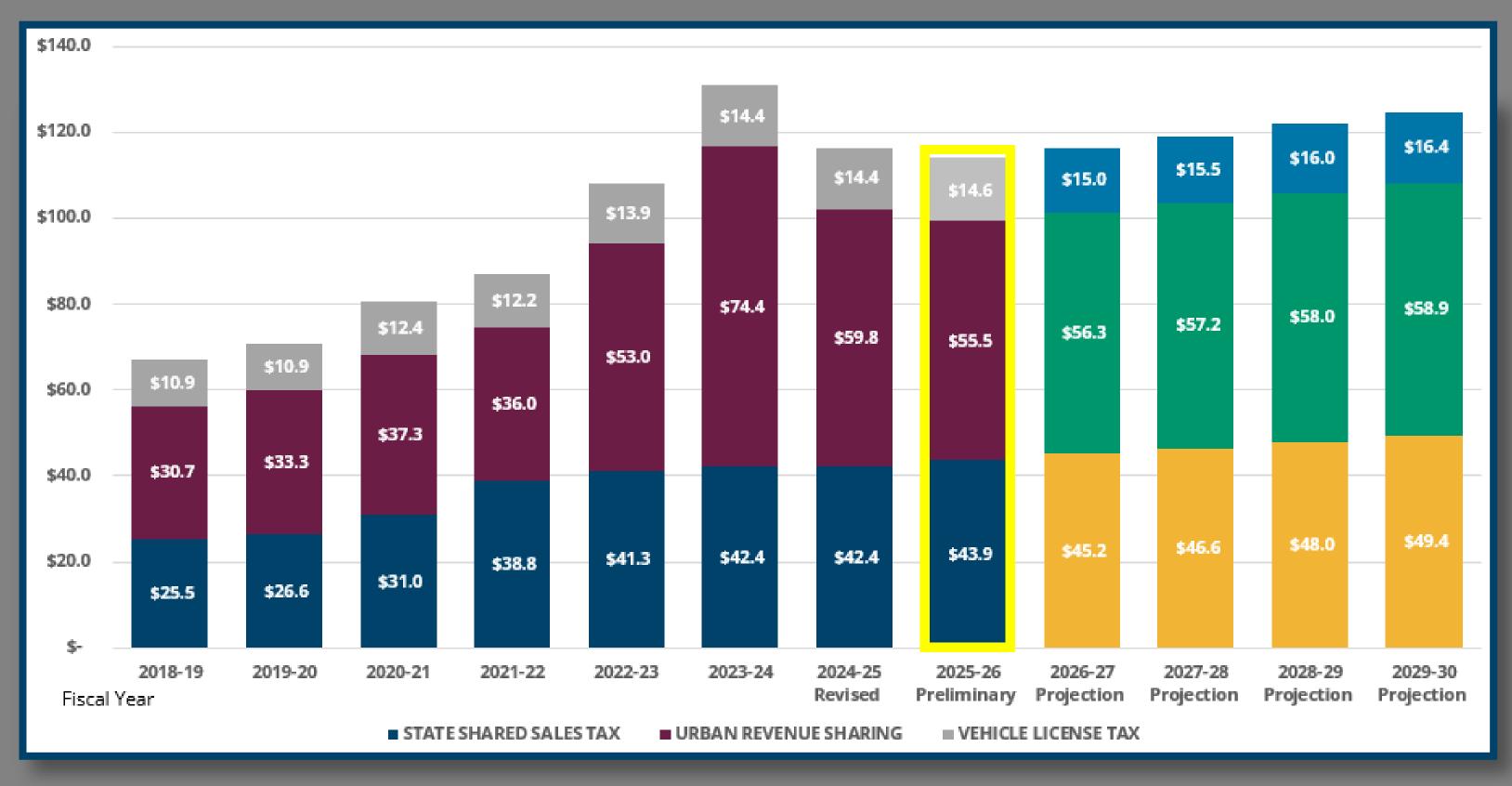
Expanding Resident Base



Population has increased 12.8% since 2017

State Shared Revenues (in Millions)

31.6% of General Fund in FY 2024-25





Ongoing Requests Net of Offsets	One-time Requests Net of Offsets
General Fund \$13.5M	General Fund \$12.7M
Total of All Funds \$16.1M	Total of All Funds \$16.8M

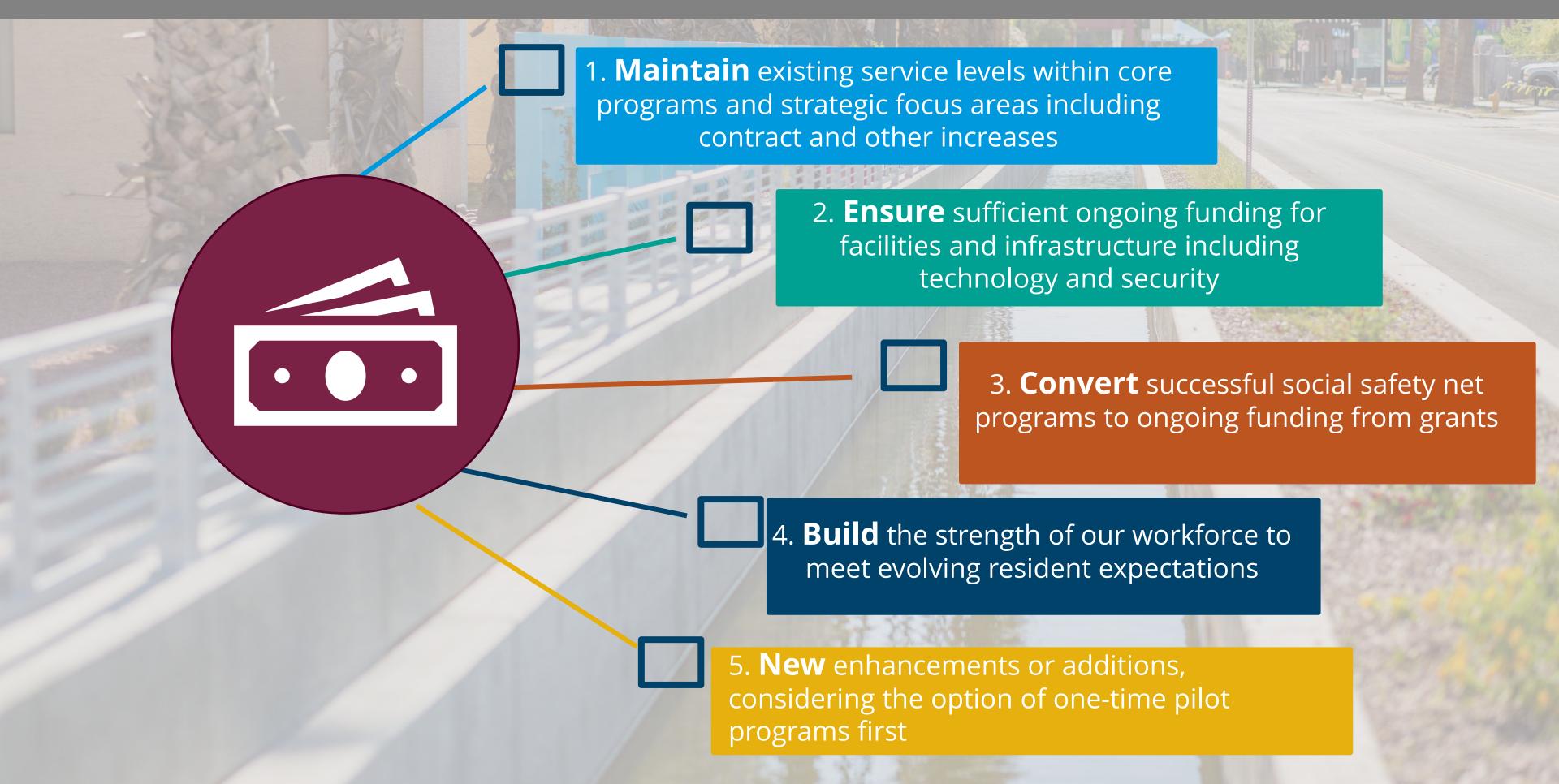
New Decision
Package Requests
Expenditures
"Outflows"

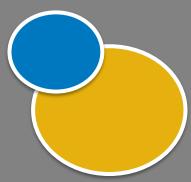
Prioritize Ongoing Demands (Maintain > Enhance > New) \$23M \$9.9M All Funds net of offsets

Total Decision Package Requests Net of Offsets: \$32.9M

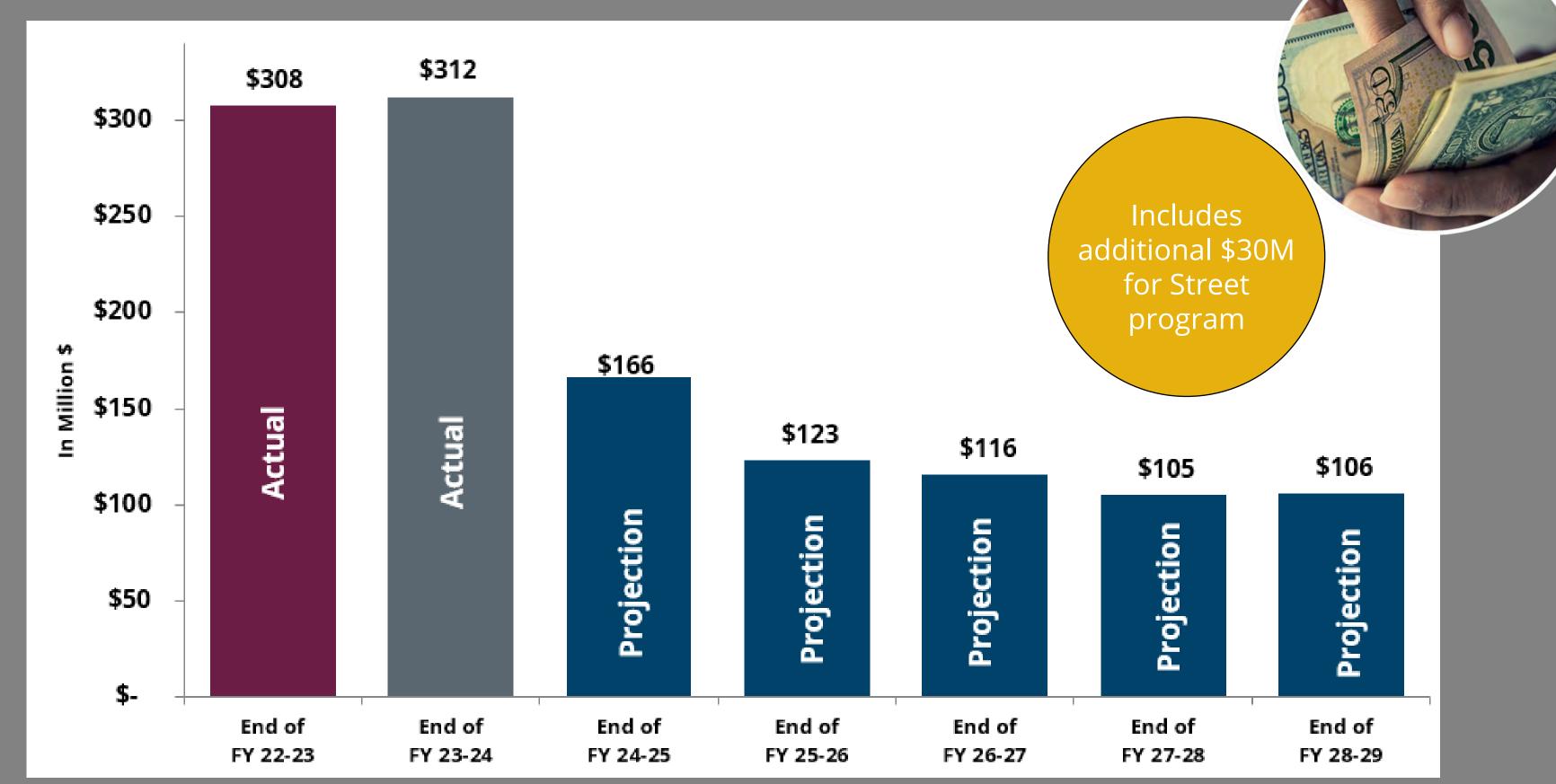
Requests just to maintain service levels are higher again this year due to high use of amenities, contract increases, and inflation

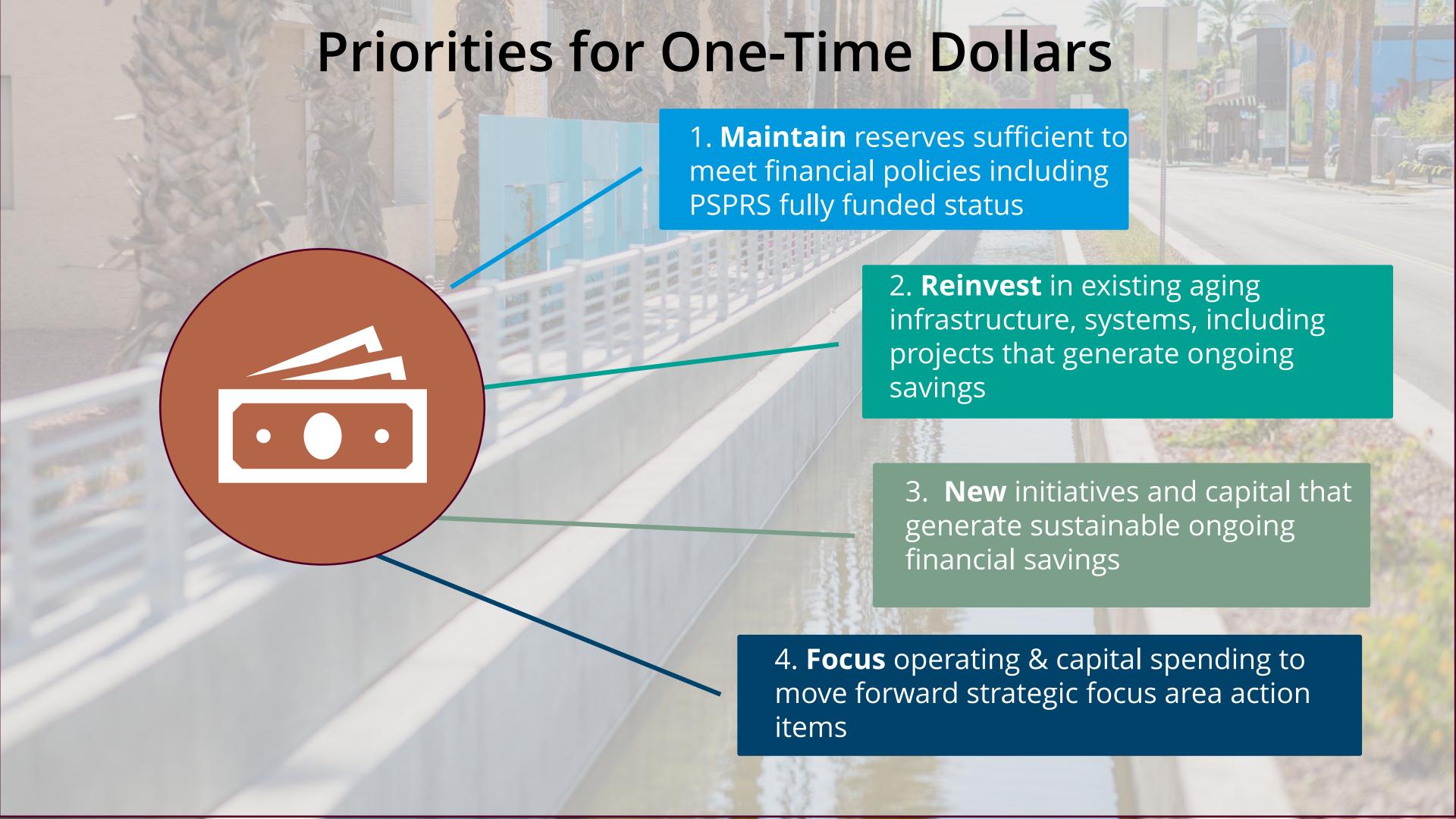
Priorities for Ongoing Dollars





Effect of Revenue Growth on One-Time Fund Balance











PSPRS Pension Update

Based on current wages/counts, reduction for FY 2025-26 is approx.
\$9.7M which was estimated at \$8-\$10M

Tier 1 & 2 funded status increased to 94.4% combined:

85.9% to 94.1% for Fire 81.7% to 94.6% for Police

Tier 3 funded status still over 100%:

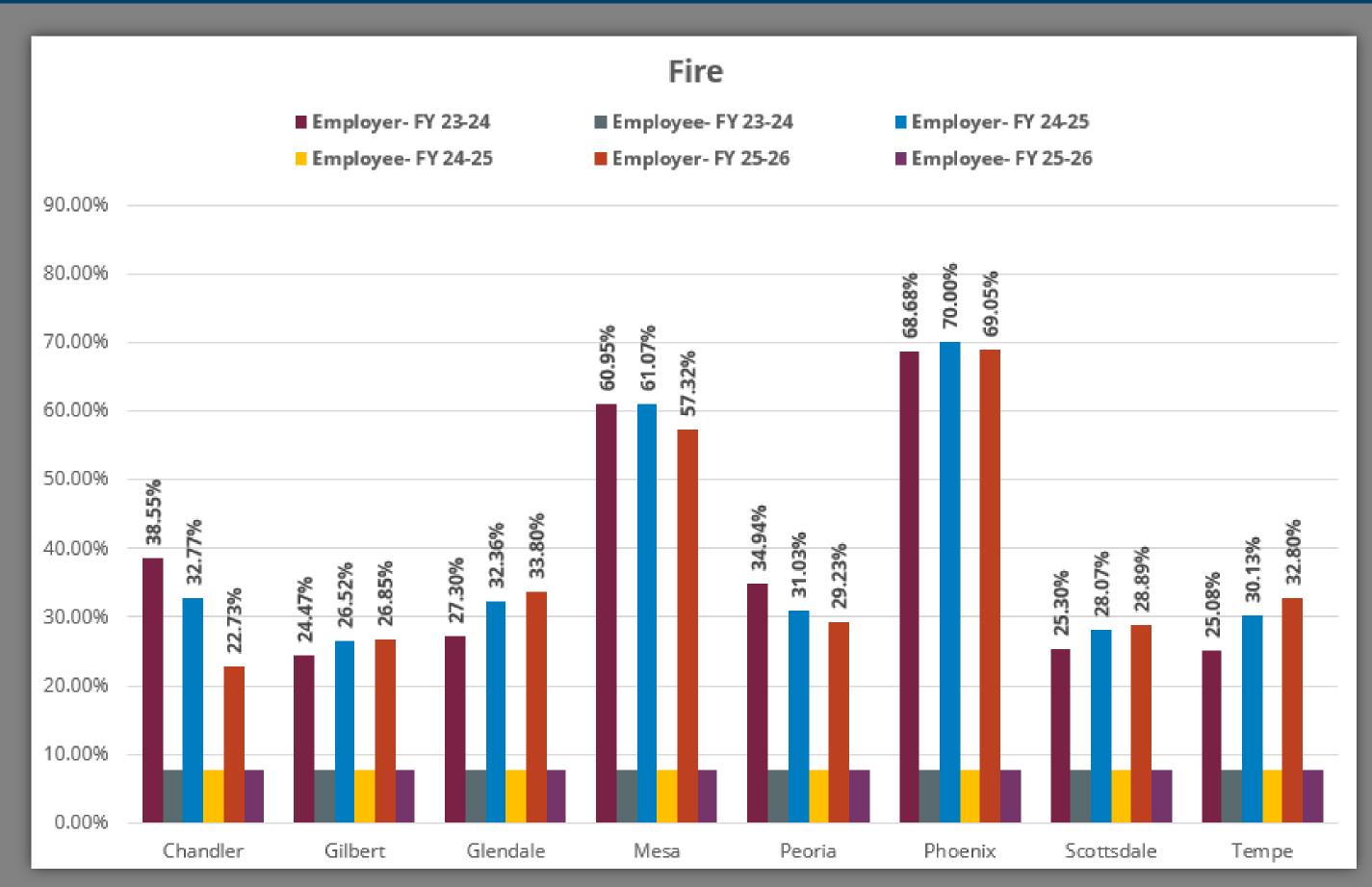
109.5% to 109.6% for Fire 109.6% to 110.1% for Police

Chandler % Funded 2024- 94.4% 2023- 83.3%

Note: Current year \$7M payment not yet reflected

PSPRS Employee/Employer Rates Comparison





PSPRS Employee/Employer Rates Comparison







Current 10-Year CIP Council Guidelines

- Maintain secondary property tax rate
- Re-imagine resident amenities scheduled for replacement
- Prioritize aging infrastructure
- Finish planned construction of streets, parks, fiber and utility systems
- Prior to adding capital, ensure related ongoing O&M can be supported
- Utilize master plans to guide long-term capital investment
- Ensure sufficient bond authorization exists to complete projects desired by residents
- Balance timely completion and coordination of capital projects with impacts to neighborhoods and businesses

Prior Year Bond Requests in Today's Dollars 2021 Election 2007 Election 2004 Election 2000 Election \$72,985,000 **Bond Category** \$81,350,000

Bond Category	2000 Election	2000 Election Inflated	2004 Election	2004 Election Inflated	2007 Election	2007 Election Inflated	2021 Election	2021 Election Inflated
Parks & Recreation	\$ 34,935,000	\$ 95,040,743	\$ 40,600,000	\$ 100,656,589	\$ 81,350,000	\$ 183,857,089	\$ 72,985,000	\$ 85,957,879
Fire	4,655,000	12,663,938	4,580,000	11,354,857	14,265,000	32,239,968	25,160,000	29,632,120
Police	3,800,000	10,337,908	4,360,000	10,809,427	15,745,000	35,584,879	55,190,000	64,999,868
Arts Center	-	-	-	-	4,200,000	9,492,314	-	-
Museum	-	-	8,500,000	21,073,424	4,500,000	10,170,337	-	-
Streets	23,795,000	64,734,349	59,095,000	146,509,879	202,310,000	457,235,744	85,780,000	101,027,155
Effluent Reuse	24,410,000	66,407,458	-	-	-	-	-	-
Water & Sewer	29,745,000	80,921,337	36,580,000	90,690,099	107,850,000	243,749,073	-	-
Public Buildings	-	-	-	-	9,960,000	22,510,346	33,570,000	39,536,974
Library	-	-	-	-	11,255,000	25,437,142	-	-
Total	\$ 121,340,000	\$ 330,105,731	\$ 153,715,000	\$ 381,094,274	\$ 451,435,000	\$ 1,020,276,892	\$ 272,685,000	\$ 321,153,995

000 000

Inflated using the average US inflation rate for 2000-2009 and the Mortenson Construction index for Phoenix 2009-2024



Continued Focus on Chandler's Aging Infrastructure











65.7 square miles

2,090 miles of streets

28,515 Street lights 229 signalized intersections 1,240 miles of potable water lines













1038 miles of sanitary sewer

32 operating wells 69 developed parks (1,317 acres)

51 lighted fields 61 municipal buildings 821 fleet vehicles/ trucks



Maintaining
high quality
of life for our
287,357
residents

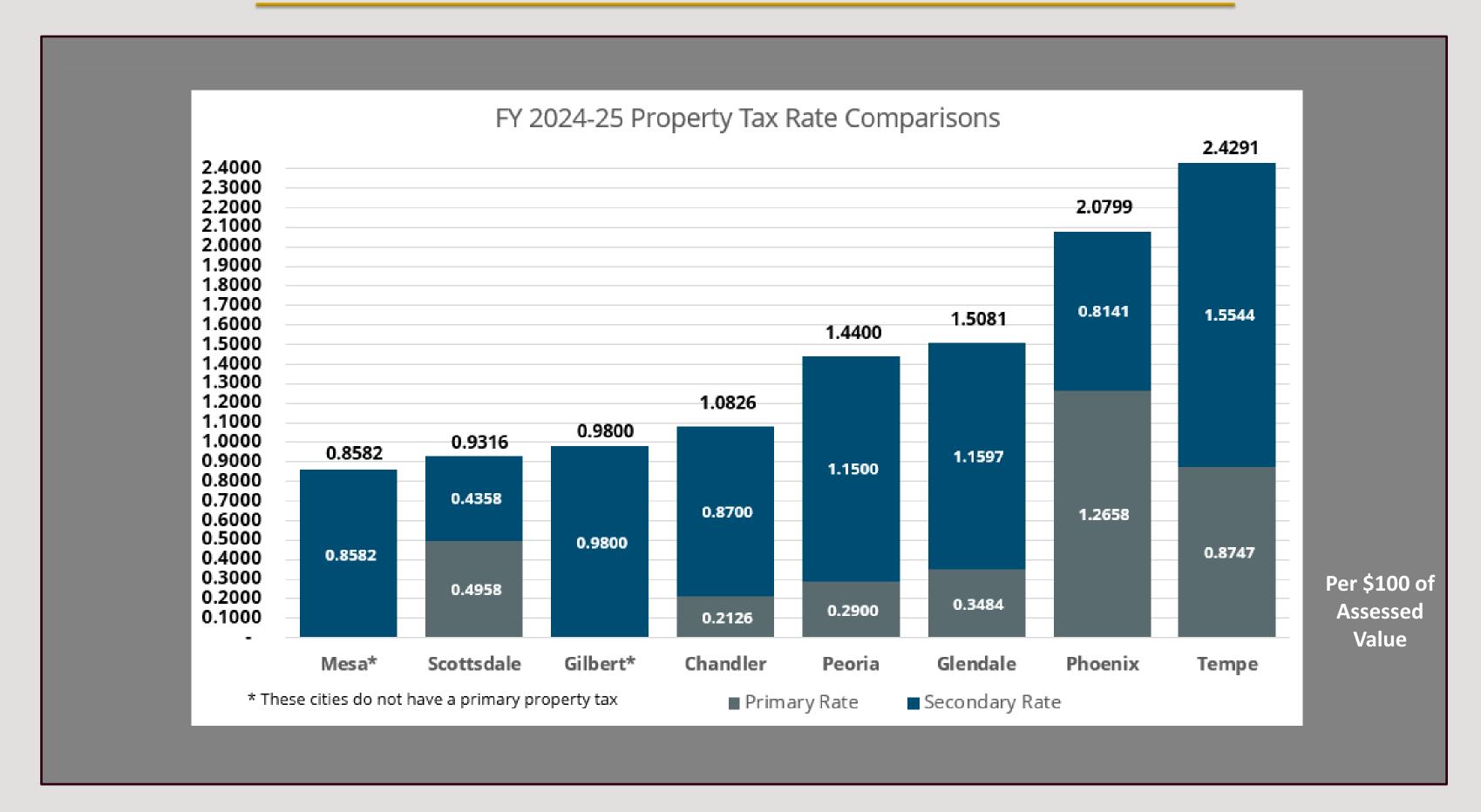


New Year CIP Considerations

- Inflation has eased but costs still increasing
- Bond authorization needed and election process is in progress
- As studies and project design are completed, some CIP project costs may adjust
- Prop 479 extension passed but with some adjustments to grant funding of projects causing more local contributions on some projects



Property Tax Rate Comparison



Breakdown of \$1 of Typical Chandler Property Tax Bill



Public Schools and Community College Districts 70 cents



Maricopa County & Special Districts 19 cents



*Based on 2024 Tax Bill information. Exact split will vary depending on the school district and any other special taxing districts on the bill.

Property Tax Assessed Value Comparison

	Primary	Secondary	Totals
Current Year Tax Rates			
(per \$100 of assessed value)	0.2126	0.8700	1.0826
Current Year Revenues	8,733,722	35,740,068	44,473,790
Projected for FY 2025-26	9,083,071	37,169,671	46,252,742
Actual for FY 2025-26	8,768,171	35,881,040	44,649,211
Levy Loss from Projection	(314,900)	(1,288,631)	(1,603,531)
Levy change from current year	34,449	140,972	175,421

Primary property tax rate has been reduced for 9 consecutive years (\$3.5M in ongoing tax reductions)

House Bill 2822 went into effect this assessment cycle which reduced the value of new tangible personal property the tax is assessed on. Old assessment practice was to assess on a variable percent value of the asset less depreciation (Yr 1 25%, Yr 2 41%, Yr 3 57%, Yr 4 73%, and Yr 5 89%). The new valuation is 2.5% of asset value per year.

- Due to assessed values small increase, truth in taxation rules will not apply
- Maintain secondary rate to deliver commitments made in bond election
- Evaluate Primary Rate options
 - Reduce \$0.01= \$412,425 ongoing reduction
 - Leave overall rate flat, keeping primary (+\$34,449) and secondary (+\$140,972) unchanged



Key Budget Dates

Budget Event	Date		
Council Budget Kickoff	Completed 10/14/24		
Citizen Budget Survey	Completed 1/10/2025		
Council Workshop #1	Tonight 2/20/2025		
Council Workshop #2	03/24/2025		
Council Workshop #3 CI	03/27/2025		
All Day Budget Briefing	05/2/2025		
Council Meetings	Tentative Adoption	05/22/2025	
	Public Hearing and Final Adoption	06/12/2025	
	Adoption of Tax Levy	06/26/2025	

